AK/RET REPORTING, RECORDS & VIDEO, INC.

UNITED STATES BANKRUPTCY COURT SOUTHERN DISTRICT OF TEXAS CORPUS CHRISTI DIVISION

IN RE: SCOTIA PACIFIC, *

* CASE NO. 07-20027

DEBTOR *

TAKEN ON APRIL 10, 2008

On the 10 day of April, 2008, the above entitled and numbered cause came on to be heard before said Honorable Court, RICHARD S. SCHMIDT, United States Bankruptcy Judge, held in Corpus Christi, Nueces County, Texas.

Proceedings were reported by machine shorthand.

2

1	APPEARANCES
2	SOME PARTIES APPEARING TELEPHONICALLY
3	
	BANK OF AMERICA:
4	MR. EVAN JONES
	O'Melveny & Myers
5	400 S. Hope Street
	Los Angeles, CA 90071-2899
6	
	BANK OF NEW YORK TRUST CO.:
7	MS. ALLISON BYMAN
	MR. IRA HERMAN
8	Thompson & Knight, LLP
	1700 Pacific Avenue, Suite 3300

9

Dallas, TX 75221

	(Appearing telephonically)	
10		
]	BANK OF NEW YORK INDENTUREI	O TRUSTEE:
11	MR. WILLIAM GREENDYKE	
	MR. ZACK A. CLEMENT	
12	MR. TOBY L. GERBER	
	MR. RICHARD KRUMHOLZ	
13	Fulbright & Jaworski, L.L.P.	
	1301 McKinney, Suite 5100	
14	Houston, TX 77010	
15		ED TRUSTEE
	MR. MARK A. WORDEN	
16	Fulbright & Jaworski	
	(No address given)	
17		
	THE BLACKSTONE GROUP:	
18	MR. PETER LAURINAITIS	
	(No address provided)	
19	(Appearing telephonically)	
20	BLOOMBERG, LLP:	
	MR. STEVEN H. CHURCH	
21	Bloomberg, LLP	
	(No address provided)	
22	(Appearing telephonically)	
23	CALIFORNIA STATE AGENCIES:	
	MR. PAUL PASCUZZI	
24	Felderstein Fitzgerald & Pascuzzi	
	400 Capitol Mall, Suite 1450	
25	Sacramento, CA 95814	
		3
1	CALIFORNIA STATE ENTITIES:	
	MR. MICHAEL NEVILLE	
2	(No address provided)	
3	CNA INSURANCE COMPANIES:	
	MS. RUTH VAN METER	
4	Munsch Hardt Kopf & Harr, P.C.	
_	(No address provided)	
5	(Appearing telephonically)	
6	CSG INVESTMENTS:	
	MR. JEFFREY JACOB CHERNER	
7	CSG Investments	
	(No address provided)	
8	(Appearing telephonically)	
9	DEUTSCH BANK:	

MR. JAMES A. DELAUNE

10	(No Address Provided)
	(Appearing telephonically)
11	
Ι	OK PARTNERS:
12	MR. EPHRAIM DIAMOND
	(No address provided)
13	(Appearing telephonically)
14	HOULIHAN LOKEY HOWARD & ZUKIN:
	MR. TODD HANSON
15	Houlihan Lokey Howard & Zukin
	(No address provided)
16	(Appearing telephonically)
17	
	MR. DAN KAMENSKY
18	Lehman Brothers
4.0	No address provided)
19	(Appearing telephonically)
20	MARATHON FUNDING:
2.1	MR. CRAIG P. DRUEHL
21	MR. ALLEN GLENN
22	Goodwin Procter, LLP
22	(No address provided)
22	(Appearing telephonically)
23	MARATHON STRUCTURED FINANCE FUND:
24	MR. STEVEN SCHWARTZ
4 7	Winston & Strawn, LLP
25	200 Park Ave.
23	New York, NY 10166
	1000 1010, 1(1 10100
	4
1	MR. DAVID NEIER
	Winston & Strawn, LLP
2	200 Park Ave.
	New York, NY 10166
3	
N	MARATHON STRUCTURED FINANCE FUND:
4	MR. JOHN PENN
	Haynes & Boone, L.L.P.
5	201 Main Street, Suite 2200
	E W TV 7(100
6	Fort Worth, TX 76102
-	
N	MAXXAM, INC.:
-	MAXXAM, INC.: MS. JOLI PECHT
N	MAXXAM, INC.:

```
(Appearing telephonically)
9
  MAXIM, INC.:
10
      MR. JEFFREY E. SPIERS
    Andrews Kurth
11
      (No address provided)
12 MENDOCINO FOREST:
    MR. KEN CRANE
13
      Perkins Cole, LLP
    (No address provided)
      (Appearing telephonically)
14
15 MURRAY CAPITAL MANAGEMENT, INC.:
    MS. FRANCINE BRODOWICZ
      Murray Capital Management, Inc.
16
    (No address provided)
17
      (Appearing telephonically)
18 NATURE CONSERVENCY:
    MR. DAVID F. STABER
      Akin, Gump, Strauss, Hauer & Feld, L.L.P.
19
    (No address provided)
      (Appearing telephonically)
20
21 OFFICIAL COMMITTEE OF UNSECURED CREDITORS:
    MR. MAXIM LITVAK
22
      Pachulski Stang Ziehl & Jones
    150 California St., 15th Floor
      San Francisco, CA 94111
23
24
      MR. JOHN D. FIERO
    Pachulski Stang Ziehl & Jones
25
      150 California St., 15th Floor
    San Francisco, CA 94111
                                    5
1
  PACIFIC LUMBER COMPANY:
2
     MR. SHELBY JORDAN
    MR. NATHANIEL PETER HOLZER
     Jordan, Hyden, Womble & Culbreth
3
    500 N. Shoreline, Suite 900
4
     Corpus Christi, TX 78471
5
     MR. FRANK BACIK
    The Pacific Lumber Company
6
     (No address provided)
    (Appearing telephonically)
7
    MR. JIM PRINCE
8
     MR. GEORGE LAMB
```

	Baker Botts, LLP
9	(No address provided)
10	MR. GARY CLARK
	The Pacific Lumber Company
11	(No address provided)
	(Appearing telephonically)
12	
I	PENSION BENEFIT GUARANTY CORPORATION:
13	MR. MARC PFEUFFER
	Pension Benefit Guaranty Corporation
14	(No address provided)
15	,
	MR. BRETT YOUNG
16	Plainfield Asset Management, LLC
	(No address provided)
17	(Appearing telephonically)
18	ROPES & GRAY, LLP:
	MS. HEATHER J. ZELEVINSKY
19	Ropes & Gray, LLP
	(No address provided)
20	(Appearing telephonically)
21	SCOTIA PACIFIC:
22	MS. KATHRYN A. COLEMAN
22	MR. ERIC J. FROMME
22	MR. RICHARD J. DOREN
23	Gibson, Dunn & Crutcher, LLP
24	200 Park Ave.
24	New York, NY 10166
25	
	6
1	MR. CHRISTOPHER D. JOHNSON
1	MR. KEN WILLIAM
2	MS. WENDY LAUBACH
_	Diamond, Mccarthy, Taylor & Finley
3	(No address provided)
4	STEPHEN BUMAZIAN:
7	MR. STEPHEN BUMAZIAN
5	Avenue Capital Group
J	(No address provided)
6	(Appearing telephonically)
7	STEVE CAVE:
•	MR. WILLIAM BERTAIN
8	Law Office of William Bertain
_	(No address provided)
9	(Appearing telephonically)
	\ 11 \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \

10	THE TIMES-STANDARD:	
	MR. JOHN DRISCOLL	
11	The Times-Standard	
	(No address provided)	
12	(Appearing telephonically)	
13	U.S. DEPARTMENT OF JUSTICE:	
	MR. ALAN TENEBAUM	
14	U.S. Department of Justice	
	Environment and Natural Resources D	ivision
15	P.O. Box 7611	
	Washington, D.C. 20044	
16	(Appearing telephonically)	
17	WATERSHED ASSET MANAGEMEN	NT:
	MS. ERIN ROSS	
18	Watershed Asset Management	
	(No address provided)	
19	(Appearing telephonically)	
20	COURT RECORDER:	
	Janet Ezell	
21	Surfect Electr	
	CERTIFIED SHORTHAND REPORTER	٠.
22 22	Sylvia Kerr, CSR, RPR, CRR	ι.
23	Bytvia Kerr, CBK, KrK, CKK	
23	* * * * *	
24		
25		
23		
	7	,
1	INDEX	
2	INDLX	
_	PAGE	
3	FAGE	
_	Appearances 2	
	Appearances 2	
4	IAMES E ELEMINIC	
	JAMES E. FLEMING	1.5
5	Direct Examination by Mr. Shields	15
_	Cross-Examination by Mr. Schwartz	30
6	Cross-Examination by Mr. Doren	99
_	Cross-Examination by Mr. Fiero	142
7	Redirect Examination by Mr. Shields	171
8	GLENN DANIEL	
	Direct Examination by Mr. Clement	177
9	Cross-Examination by Mr. Brilliant	200
	Cross-Examination by Mr. Neier	348
10	Cross-Examination by Mr. Litvak	359
	Cross-Examination by Mr. Doren	364

```
11
      Redirect Examination by Mr. Clement
                                            376
12
13
               EXHIBITS
14
  NUMBER DESCRIPTION
                                          PAGE
15
  IT 1 and 4 --
                                18
16
17
18
19
20
21
22
23
24
25
                                     8
1
           THE CLERK: Rebecca Riley.
2
           MR. McLAIN: Present, Brad McLain
  representing Rebecca Riley.
           THE CLERK: Alan Gover. Alan Gover?
4
5
           (No response.)
6
           THE CLERK: Robert Black.
7
           MR. BLACK: Present.
8
           THE CLERK: Brian Metcalf. Brian Metcalf?
9
           (No response.)
10
           THE CLERK: Ira Herman.
11
           (No response.)
           THE CLERK: Allison Byman. Hello? It
12
13 sounded like we lost a call. Okay. How about Brian
14 Metcalf, is he present?
15
           (No response.)
           THE CLERK: Ira Herman?
16
17
           (No response.)
18
           THE CLERK: Allison Byman.
19
           MS. BYMAN: Present.
20
           THE CLERK: Okay. Martha Romero.
21
           (No response.)
           THE CLERK: Wendy Laubach.
22
23
           (No response.)
           THE CLERK: Christopher Johnson.
24
25
           (No response.)
```

```
1
           THE CLERK: Steven Hoort.
2
           MR. HOORT: I'm present. Thank you.
3
           THE CLERK: Thank you. Joli Pecht.
4
           MS. PECHT: Present.
5
           THE CLERK: Thank you. Brett Young.
6
           MR. YOUNG: Present.
7
           THE CLERK: Matt Underwood.
8
           MR. UNDERWOOD: Present.
9
           THE CLERK: Wei Wang.
10
           (No response.)
           THE CLERK: Heather Muller.
11
12
           MS. MULLER: Good morning.
13
           THE CLERK: Thank you. Jacob Cherner.
           MR. ADAMS: This is Lawrence Adams for
14
15 Mr. Cherner.
16
           THE CLERK: Thank you. Stephen Bumazian.
17
           (No response.)
           THE CLERK: Nathan Rushton.
18
19
           MR. RUSHTON: Present.
20
           THE CLERK: Thank you. Sharon Dugan.
21
           MS. DUGAN: Present.
22
           THE CLERK: Thank you. Marti Murray.
23
           (No response.)
24
           THE CLERK: Eric Waters.
25
           (No response.)
                                    10
1
           THE CLERK: Mark Worden.
2
           MR. WORDEN: Present.
3
           THE CLERK: Thank you. Francine
4
  Brodowicz.
5
           (No response.)
6
           THE CLERK: Mitchell Socket.
7
           MR. SOCKET: Present.
8
           THE CLERK: Thank you. Ephraim Diamond.
9
           MR. DIAMOND: Good morning, I'm also here
10
   with Pierce Crosby.
11
           THE CLERK: Thank you. Kirk Miller.
12
           (No response.)
13
           THE CLERK: Erin Ross.
14
           (No response.)
           THE CLERK: David McLaughlin.
15
16
           (No response.)
17
           THE CLERK: Dan Kamensky.
18
           (No response.)
```

```
19
            THE CLERK: Clara Strand.
20
            (No response.)
            THE CLERK: John Driscoll.
21
22
            (No response.)
            THE CLERK: James Delaune.
23
24
            (No response.)
25
            THE CLERK: Kenneth Crane.
                                     11
1
           (No response.)
2
           THE CLERK: And Stephen Zelin.
3
           MR. GOVER: Excuse me, ma'am, this is Alan
4 Gover, I don't know if you can hear me, you might have
5
  called before but I'm present also on the phone.
6
           THE CLERK: Okay. Alan?
7
           MR. GOVER: G-O-V-E-R.
8
           THE CLERK: Okay. Thank you, sir.
9
           MS. LAUBACH: This is Wendy Laubach, I'm
10 also present.
11
            THE CLERK: Okay. Thank you, ma'am. How
12 about Brian Metcalf?
13
            (No response.)
            THE CLERK: Ira Herman?
14
15
            (No response.)
            THE CLERK: Christopher Johnson?
16
17
            (No response.)
18
            THE CLERK: Wei Wang?
19
            (No response.)
20
            THE CLERK: Stephen Bumazian?
21
            (No response.)
22
            THE CLERK: Marti Murray?
23
            (No response.)
            THE CLERK: Eric Waters?
24
25
            (No response.)
                                     12
           THE CLERK: Francine Brodowicz?
1
2
           (No response.)
           THE CLERK: Ephraim Diamond?
3
4
           MR. DIAMOND: Present.
5
           THE CLERK: Thank you, sir. Kirk Miller?
6
           (No response.)
7
           THE CLERK: Erin Ross?
8
           MR. ROSS: Present.
9
           THE CLERK: Thank you. David McLaughlin?
10
            MR. McLAUGHLIN: Present.
```

11	THE CLERK: Thank you. Dan Kamensky?
12	(No response.)
13	THE CLERK: Clara Strand?
14	(No response.)
15	THE CLERK: John Driscoll?
16	(No response.)
17	THE CLERK: James Delaune?
18	MR. DELAUNE: Present.
19	THE CLERK: Thank you. Steven Zelin?
20	(No response.)
21	THE CLERK: And Kenneth Crane.
22	THE OPERATOR: This is the operator. I do
23	have Kenneth Crane now on the line.
24	THE CLERK: Thank you.
25	THE OPERATOR: Madam Clerk, I do have
	13
1	Martha Romero now.
2	THE CLERK: Thank you.
3	CSO: All rise.
4	THE COURT: Be seated. All right in the
5	courtroom, we haven't done those appearances yet.
6	MS. COLEMAN: Good morning, Your Honor,
7	Kathryn Coleman, Richard Doren, Eric Fromme, Gibson Dunn
8	& Crutcher for debtor Scotia Pacific Company.
9	THE COURT: All right.
10	MR. HOLZER: Pete Holzer and Shelby Jordan
11	for Pacific Lumber along with George Lamb and Lucky
12	McDowell of Baker Botts.
13	MR. SHIELDS: Your Honor, Todd Shields
14	along with Bill Greendyke and Richard Krumholz for Bank
15	New York Indentured Trustee for the timber noteholders.
16	MR. FIERO: John Fiero of Pachulski Stang
17	for the Committee, Your Honor, good morning.
18	MR. PENN: Good morning, Your Honor, John
19	Penn also with David Neier, Steve Schwartz, Carey
20	Schreiber, all on behalf of Marathon Structured Finance.
21	THE COURT: Okay.
22	MR. JONES: Good morning, Your Honor, Evan
23	Jones of O'Melveny & Myers representing Bank of America.
24	MR. HALE: Good morning, Your Honor, Brian
25	Hale, Goodwin Proctor, representing Mendocino Redwood
	14
1	Company.

```
Paul Pascuzzi for the California State Agencies.
4
            MR. STERBACH: Charles Sterbach for the
5
  United States Trustee.
6
            MR. SPIERS: Good morning, Your Honor,
  Jeff Spiers and Alan Gover on the phone for Maxxam.
8
            THE COURT: Okay. I have made available
9 the following dates to continue this trial after we
10 finish this week, April 29th through the 2nd of May. So
11 we have bumped some trials that were set on those dates,
    and we would like to finish this in those dates.
13
             MR. HOLZER: What times, Your Honor?
14
             THE COURT: April 29th through May the
15 2nd.
16
             MR. HOLZER: Is it at 9 o'clock?
17
             THE COURT: Oh, sure. If it would help to
18 go a littler earlier, we might do that. All right. And
19 it also occurred to me that there are a couple of weeks
20 between the end of this week and that time, and while
21 there are certainly the noteholders and these plan
22 proponents are a long way off, they certainly could be an
23 effort made between then and now to see if these two
24 tables can resolve their differences. Whether that
25 happens or not, there are a couple of ways that can be
                                        15
   done. I don't know if we can talk the Governor into
2 mediating that dispute. But it would probably be too
3 hard for his office to gear up to do that anyway. But we
4 do have somebody else that might be able to do it again,
5 but I don't know. Or you could do it on your own. But
6 certainly it would be wise for both sides, depending on
7 what they want to accomplish here, to try to find a way
8 to -- try to find a way to resolve this dispute before we
9 get to the end. But in any event, there are any number
10 of bad things that could happen to every party in the
11 room as a result of the fact that bankruptcy is not
12 always the answer to every problem in the world. But it
13 might be in this one. It might not be. I don't know.
14 Let's move on. What's our next witness?
15
             MR. SHIELDS: Your Honor, Todd Shields for
16 Bank of New York Indentured Trustee. We will call James
17
   E. Fleming.
18
             THE COURT: All right.
19
               JAMES E. FLEMING,
20 having been first duly sworn, testified as follows:
21
               DIRECT EXAMINATION
```

- 22 BY MR. SHIELDS:
- 23 Q. Morning, Mr. Fleming. State your full name.
- 24 A. James E. Fleming.
- 25 Q. What do you do for a living?

- A. I'm a consulting forester and real estate 1 2 appraiser.
- 3 Q. Do you consider yourself to be an expert in the
- 4 field of valuing commercial timberlands, including
- 5 timberlands that contain California redwoods?
- 6 A. Yes, I do.
- 7 Q. I'll come back to your qualifications in just a
- 8 moment, but I want to establish your role in this case.
- 9 Were you retained by the indentured trustee to appraise
- 10 the timberlands owned by Scotia Pacific Company, L.L.C.,
- 11 called Scopac and to express an expert opinion as to
- 12 their value?
- 13 A. Yes, I was.
- 14 Q. Did you do that?
- 15 A. Yes.
- 16 Q. What opinion did you reach?
- 17 A. That the market value of the Scotia Pacific
- 18 property was \$605 million as of October 1, 2007.
- 19 Q. Why did you select an October 1, 2007 value
- 20 date?
- 21 A. I had data through that period, and that seemed
- 22 like a good date.
- 23 Q. Did anyone suggest to you what date you should
- 24 select as the value date in your appraisal?
- 25 A. No, they did not.

- 1 Q. Did your selection of the --
- 2 SPEAKER: Excuse me, Your Honor. It's
- 3 kind of hard to hear the witness on the phone. If he
- 4 could keep his voice up.
- 5 THE COURT: Thank you. You need to get a
- 6 little closer to the microphone or pull the microphone
- 7 closer to you. Go ahead. Thank you, whoever that was.
- 8 I appreciate it.
- Q. (By Mr. Shields) Did you select the October 1,
- 10 2007 valuation date for your appraisal of the Scopac
- 11 timberlands with any intent to manipulate or reach a
- 12 particular result?
- 13 A. No, not at all.

14 THE COURT: You're going to have to move 15 closer to the microphone and lean in, if you would. All 16 right. Go ahead. Or you're going to have focus on that 17 microphone and talk louder.

MR. SHIELDS: Thank you, Your Honor.

19 Q. (By Mr. Shields) Mr. Fleming, have you

20 described the basis for your opinion that the Scopac

- 21 timberlands have a value of \$605 million in the proffer
- 22 of James E. Fleming dated April 4, 2008 and in the
- 23 appraisal report regarding the Scotia Pacific property
- 24 dated March 10, 2008 that are marked as Exhibits 1 IT,
- 25 Indentured Trustee Exhibits 1 and 4 respectively?

18

1 A. Yes.

18

5

2 MR. SHIELDS: Your Honor, the indentured

3 trustee offers Exhibits 1 and 4 into evidence.

4 THE COURT: Any objection?

MR. BRILLIANT: No objection.

6 THE COURT: All right. They're admitted.

7 Q. (By Mr. Shields) Mr. Fleming, I want to turn

8 now to your qualifications to appraise commercial

9 timberlands and to express expert opinions in this case.

10 Describe your college education.

11 A. I have a bachelor of science degree in forestry 12 from the University of California at Berkley in 1965.

13 Q. And did you do graduate work after you took 14 that degree in 1965?

15 A. Yes, I did.

16 Q. And again, the degree was in what field?

17 A. The master of forestry program.

18 Q. Okay. I'm sorry, I'm backing up. Your

19 undergraduate degree, your bachelor of science, what was

20 the degree in?

A. Forestry.

Q. All right. And the graduate work, also at

23 University of California Berkley?

A. Yes, sir.

Q. And what was the field?

19

1 A. In forestry.

2 Q. All right. Did you obtain a master's degree in

3 forestry?

4 A. No, I did not.

5 Q. What percentage of the course work in the

- 6 master's in forestry program did you complete?
- 7 A. Pretty much finished all of the course work.
- 8 There might have been one or two courses that I did not 9 complete.
- O After leave
- 10 Q. After leaving graduate school, did you start
- 11 your career in forestry?
- 12 A. No.
- Q. Why not?
- 14 A. I went into the military service.
- 15 Q. What branch?
- 16 A. U.S. Marine Corps.
- 17 Q. How long were you in?
- 18 A. About three years.
- 19 Q. What was your job in the Marine Corps?
- A. I was an infantry officer.
- Q. Did you serve in Vietnam?
- 22 A. Yes.
- Q. What year?
- 24 A. 1968.
- 25 Q. After your military service, did you begin your

- 1 career in forestry consulting and real estate appraisal?
- 2 A. Yes, I did.
- Q. What year was that?
- 4 A. In 1971.
- 5 Q. Where?
- 6 A. In Sacramento, California.
- 7 Q. Have you been practicing consulting forestry
- 8 and real estate appraisal in California since 1971?
- 9 A. Yes, I have.
- 10 Q. Have you spent your entire career as a
- 11 California forestry consultant and real estate appraiser?
- 12 A. Yes.
- Q. Are you a California registered professional
- 14 forester licensed by the State of California?
- 15 A. Yes, I am.
- 16 Q. Since what year?
- 17 A. 1973.
- 18 Q. Are either Mr. Yerges or Mr. LaMont California
- 19 registered professional foresters?
- 20 A. No.
- Q. Are you also a California certified general
- 22 real estate appraiser licensed by the State of
- 23 California?
- A. Yes, I am.

- 1 do you carry the designation of an MAI appraiser?
- 2 A. Yes.
- 3 Q. How long have you had that designation?
- 4 A. May, 1980.
- 5 Q. Did you prepare your expert witness report in
- 6 this case in conformity with the requirements of the code
- 7 of ethics and the standards of professional appraisal
- 8 practice of the Appraisal Institute?
- 9 A. Yes, I did.
- 10 Q. Does your report comply with the uniform
- 11 standards of professional appraisal practice?
- 12 A. Yes, it does.
- 13 Q. All right. During the last 20 years or so,
- 14 what percentage of your professional time has been
- 15 devoted to consulting on or appraising timberlands?
- 16 A. Going back 20 years, probably 90 to 95 percent,
- 17 but in the last ten or 15 years, pretty much 100 percent
- 18 appraising.
- 19 Q. Commercial timberlands?
- A. Commercial timberlands.
- 21 Q. Approximately how many timberland properties
- 22 have you appraised in your career?
- A. Hundreds.
- Q. Have you appraised timberlands in Humboldt
- 25 County, California?

22

- 1 A. Yes, I have.
- 2 Q. That included redwood stands?
- 3 A. Yes.

- 4 Q. Describe the type of clients for whom you have
- 5 appraised timberlands in the last ten or 15 years by
- 6 generic category of clients.
- 7 A. I have a wide variety of clients, corporate and
- 8 federal and state agencies, conservation groups such as
- 9 the Trust Republic Land, the Nature Conservancy, Save the
- 10 Redwood League and others.
- 11 Q. What federal agencies have you been hired by?
- 12 A. U.S. Department of Justice, Bureau of Land
- 13 Management, the U.S. Forest Service.
 - Q. Has California state agencies hired you?
- 15 A. California State Lands Commission, California
- 16 Water Quality Board, the Wildlife Conservation Board,

- 17 Department of Transportation.
- Q. Have you been hired by timber companies?
- 19 A. Yes, I have.
- Q. Have you been hired to do appraisals by large
- 21 landowners?
- 22 A. Yes.
- Q. Have you been hired by investors who are
- 24 evaluating whether to acquire timberlands?
- 25 A. Yes.

- 1 Q. Have you ever done timberland appraisal work
- 2 for any of the parties in this case other than the
- 3 indentured trustee?
- 4 A. Yes, I have.
- 5 Q. Who was that?
- 6 A. Scotia Pacific.
- 7 Q. When was that?
- 8 A. 2003.
- 9 Q. Who at Scopac contacted you?
- 10 A. I believe it was Sam Boyd.
- 11 Q. What is Sam Boyd's role at Scopac or was it
- 12 then in 2003?
- 13 A. He's a forester with Scotia Pacific.
- 14 Q. In general, what were you asked to do by Scopac
- 15 in 2003?
- 16 A. To appraise the marbled murrelet conservation
- 17 areas.
- Q. Did you finish that work?
- 19 A. No.
- 20 Q. Why not?
- A. I had given them an indication of my
- 22 preliminary values, and they terminated my assignment.
- Q. All right. I want to turn for a moment to the
- 24 issue of methodology, how you went about appraising the
- 25 Scopac timberlands and by comparison certain aspects of

- 1 the methodology used by other evaluators in this case,
- 2 other appraisers. We all know, of course, that there are
- 3 three generally recognized methods, the cost approach,
- 4 the comparable sales approach and the income approach.
- 5 Did you consider using the cost approach in your
- 6 appraisal of the Scopac timberlands?
- 7 A. Yes, I did.
- 8 Q. Did you use them?

- 9 A. No.
- 10 Q. Why not?
- 11 A. That approach is really designed to appraise
- 12 properties that are improved with such -- such as an
- 13 office building or apartment complex, and it's really not
- 14 applicable to appraisal of timberland.
- Q. All right. Did either Mr. Yerges or Mr. LaMont attempt to use the cost approach in their appraisal work
- 17 in this case?
- 18 A. No.
- 19 Q. All right. Did you attempt to use the
- 20 comparable sales approach in your appraisal work in this
- 21 case?
- A. Yes, I attempted to use the approach.
- Q. Did you complete an appraisal using in part the
- 24 comparable sales approach in this case?
- 25 A. No.

- 1 Q. Why not?
- 2 A. I made a search for comparable sales and looked
- 3 at the data and I just couldn't determine that the sales
- 4 that were available were not comparable enough to produce
- 5 a reliable indicator of value.
- 6 Q. In your professional opinion?
- 7 A. In my professional opinion.
- 8 Q. What -- tell the Court what about the Scopac
- 9 timberlands may have contributed to your difficulty in
- 10 finding what you consider to be comparable for that sort
- 11 of valuation approach.
- 12 A. Well, it's a relatively unique property. It's
- 13 over 200,000 --
- Q. Could you speak up just a little bit, Jim.
- 15 A. It's a relatively unique property. It has over
- 16 200,000 acres, a considerable amount of merchantable
- 17 timber, it's located in Humboldt County and other details
- 18 such as the Habitat Conservation Plan.
- 19 Q. Did Mr. Yerges and LaMont purport to rely on a
- 20 comparable sales approach in their valuation work in this
- 21 case?
- A. Yes, they did.
- Q. And do you believe it was a valid approach for
- 24 them to take in this case?
- 25 A. No.

- 1 Q. Why?
- 2 A. As I indicated, I don't think any of the sales
- 3 that they used were really truly comparable and would not
- 4 be able to produce a meaningful indicator of value.
- 5 Q. All right. We've talked about the cost
- 6 approach which you considered, but did not use because it
- 7 was not appropriate to the subject property as appraisers
- 8 say. We have talked about the comparable sales approach
- 9 which you attempted to use, but could not find
- 10 comparables. I take it that you did end up using the
- 11 income approach in appraising the Scopac timberlands?
- 12 A. Yes, I did.
- 13 Q. All right. And in using an income approach,
- 14 did you use a discounted cash flow methodology?
- 15 A. Yes.
- Q. Did Mr. Yerges and Mr. LaMont also use a
- 17 discounted cash flow analysis as part of their income
- 18 approach appraisal?
- 19 A. Yes, they did.
- Q. I want to cover just two points about that in
- 21 general methodology and we'll leave all the other lawyers
- 22 here to go into the details after I pass the witness.
- 23 But I would like for you to explain to the Court the
- 24 theory of getting an indication of current market value
- 25 of an income producing property by looking at the future

- 1 net cash flows that that property is expected to
- 2 generate. And in particular, my focus is whether or not
- 3 in doing that sort of cash flow analysis a person
- 4 properly applying the methodology looks at all of the
- 5 cash flows in the future.
- 6 A. That's correct.
- 7 Q. In perpetuity?
- 8 A. Yes.
- 9 Q. All right. Now, in doing that, would an
- 10 appraiser such as yourself typically use an initial
- 11 projection period of some number of years and discount
- 12 cash flows back to the valuation date as to that period
- 13 and then also as to the rest of perpetuity use a residual
- 14 approach that captures into perpetuity estimated cash
- 15 flows for that property?
- 16 A. That's --
- 17 O. Is that correct?
- 18 A. That's correct.
- 19 Q. And then do you use a terminal cap rate or

- 20 residual discount rate to discount the residual or
- 21 reversion value of the property all the way back to the
- 22 value date?
- 23 A. Yes.
- Q. And will that discount rate often be different
- 25 than the one for the initial period?

- 1 A. Yes.
- 2 Q. Okay. Now, in this particular case, in doing
- 3 the discounted cash flow analysis, I know you considered
- 4 all of the cash flows into perpetuity, but what was the
- 5 initial period that you selected for your discounted cash
- 6 flow analysis? How many years?
- 7 A. I used the ten-year projection period.
- 8 Q. Why?
- 9 A. For forest properties in the past, I considered
- 10 five years, but it just isn't long enough due to the
- 11 cyclical nature of the timber markets and 15 years seems
- 12 a little too long, too much risk. And I prefer to use
- 13 ten years.
- 14 Q. All right. Now, Mr. Yerges and Mr. LaMont used
- 15 50-year initial projection periods followed by a
- 16 reversion analysis. Do you consider their selection of a
- 17 50-year initial projection period to be a reasonable
- 18 approach as to this property?
- 19 A. No, I do not.
- 20 O. Why?
- A. I think that essentially just too much risk
- 22 involved of what's going to happen over the next 50
- 23 years. And a ten-year projection period is much more
- 24 reasonable.
- Q. All right. I'm going to finish up with one

- 1 last line of questions, and it focuses on your report. I
- 2 actually have two quick lines of questions. I want to
- 3 set this up for all the other lawyers. The proffer of
- 4 James E. Fleming, Indentured Trustee Exhibit 1, is the
- 5 information in that proffer true and correct?
- 6 A. Yes, it is.
- 7 Q. All right. You've sworn to it and you stand
- 8 behind it?
- 9 A. Yes.
- 10 Q. All right. Exhibit 2, this is the appraisal
- 11 report. Does it describe the work that you did in coming

- 12 up with an appraised value of \$605 million for the Scopac
- 13 timberlands?
- 14 A. Yes, it does.
- 15 Q. And does it explain the basis for your
- 16 opinions?
- 17 A. Yes.
- 18 Q. All right. When you were asked to do this
- 19 appraisal, and in particular, when you were asked to
- 20 prepare this expert witness report which has the date of
- 21 March 14, I believe, it might be March 11 --
- 22 A. 10.
- Q. 10. Okay. I stand corrected, March 10, 2008.
- 24 Did anyone ever see a draft of this report before the day
- 25 you issued it?

- 1 A. No.
- 2 Q. Did anyone try to influence in any way any
- 3 aspect of this report as prepared by you?
- 4 A. No.
- 5 Q. Now, I understand it was issued a few days
- 6 before the deadline and date on it. Was there a jot or a
- 7 scribble in this report that was ever changed after the
- 8 moment it left your hands?
- 9 A. No changes.
- 10 Q. Okay. Is this report, your \$605 million
- 11 appraisal and all the basis for it, is it your untainted
- 12 professional opinion about the value of the Scopac
- 13 timberlands?
- 14 A. Yes.

15

- Q. Do you stand behind it?
- 16 A. Yes, I do.
- MR. SHIELDS: All right. I'm going to let
- 18 these other lawyers ask you some questions. Thank you.
- 19 MR. SCHWARTZ: Good morning, Your Honor.
- 20 Steven Schwartz from Winston & Strawn on behalf of
- 21 Marathon.
- 22 CROSS-EXAMINATION
- 23 BY MR. SCHWARTZ:
- Q. Good morning, Mr. Fleming.
- A. Good morning.

- 1 Q. You recall we met before your deposition?
- 2 A. Yes.
- Q. This will be shorter. Do you agree that the

- 4 highest and best use of Scopac timberlands is its current 5 use of commercial timberlands?
- A. I estimate that the highest and best use of the property is primarily for the growth and harvest of commercial forest products.
 - Q. And why did you reach that conclusion?
- 10 A. It's based on my analysis.
 - MR. SHIELDS: Excuse me, Mr. Schwartz,
- 12 Your Honor. Jim, we're having trouble hearing you even
- on this table, so if you could speak up.
- 14 THE COURT: The mic does amplify a little
- 15 bit but it's really meant just to record the
- 16 conversation, so you should talk as though everybody in
- 17 the courtroom wants to hear you. I know that that -- you
- 18 know, we're not used to -- we have microphones now,
- 19 nobody learns how to project anymore but that's what you
- 20 need to do is the whole courtroom is your audience.
- 21 Thank you.

11

- THE WITNESS: So this is not actually
- 23 working?
- 24 THE COURT: It works, and if you get close
- 25 to it it will amplify you, but we can't turn it up to the

32

- 1 point it's a good amplification system for the room and
- 2 get a good recording, and we would prefer to get a good
- 3 recording. So your job is to make sure they can hear you
- 4 and the electronic job is to record to make sure we get a
- 5 good recording. So what will happen is if we turn it up,
- 6 we get feedback.

7

- THE WITNESS: Thank you.
- 8 THE COURT: It's a good system, but not a
- 9 great system. It's the government. Go ahead.
 - MR. SCHWARTZ: Thank you, Your Honor.
- 11 Q. (By Mr. Schwartz) Can you explain the factors
- 12 that lead you to conclude that the use as commercial
- 13 timberlands was the highest and best use for the
- 14 property?
- 15 A. Yes. The highest and best use is the most
- 16 reasonable and profitable use of the property. And in
- 17 that analysis, you consider the legal feasibility, the
- 18 economic feasibility, the legal permissible legal issues,
- 19 and also whether it's physically possible.
- Q. Are you aware of the proposals in the debtors'
- 21 plan for a habitat preserve property?
- A. Somewhat, yes.

- 23 Q. Is it your opinion that that would not be the 24 highest and best use of the property? 25 A. That's correct. 33 1 Q. Can you explain why? 2 A. I don't think that -- if you're speaking of the 3 residential development, I don't think that would be 4 feasible on that property. Q. Would you agree with me that in doing an 5 6 evaluation it is important to have the most timely 7 information possible? 8 A. I would base my appraisal on the best available 9 data. Q. And would more timely, meaning closer in time 10 11 to the date of your appraisal, be more reliable than 12 older data? A. I would use the best data I have available, 13 14 relative to my effective date of value. 15 Q. Do you have your proffer, which I believe is 16 Exhibit 1, Indentured Trustee Exhibit 1 handy? Do you 17 have a copy of that? If not, I'll give you one. 18 A. I do not. 19 MR. SCHWARTZ: May I approach, Your Honor? 20 THE COURT: You may. MR. SCHWARTZ: I'm handing the witness 21 22 what was marked as Indentured Trustee Exhibit 1. Q. (By Mr. Schwartz) Mr. Fleming, this is your 23 24 proffer, correct? 25 THE COURT: I don't think any of the 34 1 lawyers are going to give you the wrong proffer, so let's 2 move on. Let's assume it's your proffer. 3 A. Yes. 4 Q. Would you turn to page 22. And if you would look under section D-1-B. Do you see that section? 5 6 A. Yes, I do. Q. And do you see at the end, and I'll read it 7 into the record. "Flemings developed log values are 9 based on recent log sales involving local timber and
- 12 appraisers and ensures that the final opinion or value is 13 based on the best possible and most timely information." 14 Did you write that statement?

11 managers (log sales) which is a common practice by most

10 timely interviews with local log buyers and forest

- 15 A. Yes, I did.
- 16 Q. Do you agree with that statement?
- 17 A. Yes.
- Q. Did you agree that data from March 2008 is more
- 19 timely for these purposes than data from October 1st,
- 20 2007?
- A. I selected October 1, 2007 because that was
- 22 more or less the end of the data that I had.
- THE COURT: I think you're asking -- or
- 24 answering the question you think he's asking rather than
- 25 what he's asking. He just asked you if one date is newer

- 1 than another date. It's sort of a rhetorical question
- 2 but if he asks those questions, you need to answer the
- 3 question that he asks.
- 4 Q. (By Mr. Schwartz) Would you like for me to
- 5 repeat it?
- 6 A. Please.
- 7 Q. Do you agree that data from March 2008 would be
- 8 more timely than data from October 2007?
- A. I would -- my date of value was October 1,
- 10 2007, so the data that's relative to that data would be
- 11 more timely.
- 12 Q. The October date would be more timely; is that
- 13 your testimony?
- 14 A. Relative to my data, yes.
- 15 Q. If you had data from March of -- let's say
- 16 January through March of 2008, would you have used it in
- 17 your appraisal?
- 18 A. I did not have data available, so I used the
- 19 best data I had available, which corresponded with
- 20 October 1, 2007.
- 21 Q. I understand what you used and why. I'm asking
- 22 you a different question. Which is if you had data
- 23 available from the January through March period of 2008,
- 24 would you have used that data instead of the data you
- 25 used in your report?

- 1 A. To estimate my value in October 1, 2007?
- 2 Probably not.
- 3 Q. Would you have used more recent valuation date
- 4 if you had data from January through March of 2008?
- 5 A. If I had -- the date of value was after that,
- 6 the data, I would have used that, yes.

- Q. I don't think you're answering my question, so let me try it again.
- 9 THE COURT: I think he is. You asked if 10 him if he was going to have a later date of value, then 11 he said yes, I'd use the later information.
- 12 Q. (By Mr. Schwartz) But would you use the later 13 date of value if you had the available information or 14 would you still use October of 2007?
- 15 THE COURT: Are you asking him -- I'm not 16 sure how he chose his date and I don't know how --
- 17 whether he, you know, was authorized to use a later date.
- 18 He may have been instructed to use the date that he did.
- 19 I don't know. He did not use it afterwards.
- MR. SCHWARTZ: I believe the testimony on
- 21 direct was that you selected the date and no one else but
- 22 you determined what date to use; is that correct?
- A. That's correct.
- Q. Okay. So let me just try it again and then
- 25 I'll move on. If you had data available from January

- 1 through March of 2008, would you have selected a more
- 2 recent appraisal date than October 1st, 2007?
- 3 A. I don't know. I don't know what time we're
- 4 talking about, what time frame. I worked on -- I've been
- 5 working on this project for a while and I used October 1,
- 6 and that's what I base my opinion of value on. Would I
- 7 have had time to do something on March -- in March? I 8 don't know.
- 9 Q. When did you prepare your appraisal report?
- 10 A. The report itself?
- 11 Q. Yes.
- 12 A. Probably in February or March.
- 13 Q. Of 2008?
- 14 A. I'm sorry, of 2008.
- 15 Q. Now, have you done anything since you issued
- the report in March of 2008 to update your appraisal
- 17 analysis?

18

- A. No.
- 19 Q. Do you agree with me that the prices of lumber
- 20 are effective for the demand for lumber?
 - A. That's one factor.
- Q. And the demand for lumber is impacted by the
- 23 housing and construction market, would you agree with
- 24 that?
- A. It can be.

- 1 Q. In the last six months, would you agree that
- 2 there's been a significant drop in demand for housing and
- 3 construction?
- 4 A. There seems to be.
- 5 Q. And has that resulted in a drop in the prices
- 6 of lumber in the last six months?
- A. I believe some species of lumber have dropped in the price, yes.
- 9 Q. Has redwood prices declined in the last six 10 months?
- 11 A. I have not really looked at the prices
- 12 specifically, so I don't really know.
- 13 Q. Have the prices of Douglas Fir dropped in the
- 14 last six months?
- 15 A. I believe they have.
- 16 Q. Do you know by what magnitude?
- 17 A. No.
- Q. Do you have a range? 10 percent? 5 percent?
- 19 20 percent? Do you know?
- 20 A. No.
- Q. You haven't looked at it?
- A. I have not looked at it.
- Q. Now, if the prices have declined by some
- 24 magnitude, would that affect your value -- the current
- 25 valuation as of today of the property?

- 1 A. Well, at this time of year, speaking in the
- 2 late fall, winter season, prices normally drop. And then
- 3 they come back in the spring. So I have not done any
- 4 analysis at all as to what the values might be today.
- 5 Q. Were you in the courtroom when Mr. LaMont 6 testified?
- 7 A. Yes.
- 8 Q. And do you recall that he testified that he has
- 9 done an analysis using your approach, but changing one of
- 10 the prices from \$975 for thousand board feet to \$800 or
- 11 \$850 for thousand board feet, do you recall that?
- 12 A. I do.
- Q. And do you recall what he said the effect on
- 14 the value would be with that change?
- 15 A. No.
- 16 Q. Have you done anything to see if Mr. Lamont's
- 17 analysis in that regard is correct?

- 18 A. No.
- 19 Q. Now, in your appraisal, you assume that prices
- 20 would increase by 3.5 percent per year, correct, on
- 21 average?
- 22 A. Log prices?
- 23 Q. Yes.
- 24 A. Yes.
- Q. Okay. How did you determine that 3.5 percent

- 1 was the appropriate price increase?
- A. I reviewed available data for -- with regard to redwood log prices.
- 4 Q. What available data are you referring to?
- 5 A. I based primarily on trends indicated by
- 6 California State Board of Equalization.
- Q. Now, does that 3.5 percent increase include
- 8 inflation?
- 9 A. Yes, those are on nominal terms.
- 10 Q. And what was the inflation rate that you used?
- 11 A. 2.75 percent.
- 12 Q. So your real rate of increase was .75 percent,
- 13 correct?
- 14 A. Yes.
- 15 Q. Now, just so I understand the impact that had
- 16 on your analysis, I think for a young growth redwood you
- 17 started at \$975 per thousand board feet, right, in year
- 18 one; is that correct?
- 19 A. It doesn't sound familiar.
- Q. Okay. Do you have your appraisal? I'm sorry.
- 21 Let's look at your proffer. Do you have your proffer
- 22 available still?
- THE COURT: You gave it to him.
- Q. (By Mr. Schwartz) yeah, I gave it to you. Do
- 25 you still have it?

- 1 A. Yes.
- Q. Okay. Would you turn to paragraph 38 on page
 - 10. Do you see in that paragraph that you used \$975 per
- 4 thousand board feet for young growth redwood?
- 5 A. Yes.
- 6 Q. And that's what you used as your starting point
- 7 for the first year, correct?
- 8 A. For young growth redwood, yes.
- 9 Q. Yes. And so when you did your 3.5 percent

- 10 increase in year two, the price you used would be 3.5
- 11 percent higher than \$975, correct?
- 12 A. Yes.
- Q. And then in year two, there would be another
- 14 3.5 percent increase, correct?
- 15 A. That's correct.
- 16 Q. And so on throughout your model, correct?
- 17 A. Over the ten-year projection period.
- Q. So if the initial price that you used of \$975
- 19 was inflated, that inflation would be compounded every
- 20 year with the 3.5 percent increase, correct?
- A. What do you mean by inflated?
- Q. Well, if the price was too high and you should
- 23 have used a lower price which is an argument different
- 24 people make in this case, which you've heard. If someone
- 25 were to conclude that your price was too high, then

- 1 that -- that mistake or problem in your report would be
- 2 compounded each year by an additional 3.5 percent,
- 3 correct?
- 4 A. This is a hypothetical now?
- 5 Q. Yes.
- 6 A. Mathematically it would continue to go up.
- 7 Compounded, yes.
- 8 Q. Now, from whom does -- to whom does Scopac sell
- 9 most of its timber?
- 10 A. Its timber?
- 11 Q. Yeah.
- 12 A. To Pacific Lumber Company.
- 13 Q. To Palco?
- 14 A. Palco.
- 15 Q. And what prices does Palco pay for the timber?
- 16 A. When?
- 17 Q. When they buy from Scopac.
- 18 A. I don't know.
- 19 Q. Do you know if it's based on -- do you know
- 20 what SBE prices are?
- 21 A. Yes.
- Q. Can you explain what SBE prices are?
- A. SB -- the SBE, so-called SBE prices are harvest
- 24 values that are developed biannually for -- to be used
- 25 for the calculation of the state yield tax.

- 2 on which Palco pays Scopac for its timber?
- 3 A. They are.
- 4 Q. Do you know how prices in the market today
- 5 compare to SBE prices? Are they higher or lower?
- 6 A. I have not compared with today's -- you're
- 7 talking about literally today?
- 8 Q. In the last six months.
- 9 A. I have made comparisons. There's some up and 10 some down.
- 11 Q. Aren't SBE prices generally higher than the
- 12 market price in the last six months?
- 13 A. Market price -- what market price are you
- 14 talking about?
- 15 Q. The market price for logs.
- 16 A. For delivered logs?
- 17 Q. Yeah.
- 18 A. Delivered logs is different than the SBE value.
- 19 Q. I understand that. But when you adjust for
- 20 that and make them apples to apples, aren't the market
- 21 prices still in the last six months, been less than the
- 22 SBE prices?
- A. You can't really adjust those because you don't
- 24 know what the logging cost is that was used by the SBE
- 25 timber staff.

- 1 Q. You don't think it's possible to estimate what
- 2 those logging costs are?
- 3 A. You can add a logging cost, but that doesn't
- 4 necessarily mean that you're doing it the same way that
- 5 the SBE timber staff did.
- 6 Q. If someone other than Scopac were to own
- 7 timberlands and they were going to sell their timber,
- 8 they would not be selling it to Palco at the same price
- 9 that Palco currently pays for it; is that correct?
 - A. I don't have any idea.
- 11 Q. Well, do you know why Palco pays Scopac based
- 12 on SBE prices?
- 13 A. No.

10

14

- Q. You're not aware that there's an agreement
- 15 between those two companies in that respect?
 - A. I'm aware of the agreement.
- 17 Q. And are you aware that the agreement describes
- 18 how prices are to be set and that the basis of those
- 19 prices are SBE prices?
- A. There's an indication of how they're supposed

- 21 to be developed, yes.
- Q. And it would be true, would it not, that if
- 23 someone else bought or owned the Scopac timberlands and
- 24 were selling their timber to Palco, they would be selling
- 25 it based on market prices, not based on the agreement

- 1 between Palco and Scopac?
- A. That's correct.
- 3 Q. And so if the market prices were lower than SBE
- 4 prices, Scopac would get less for its timber than its
- 5 currently getting from Palco?
- A. If that was the case for that period of time.
- 7 Q. I want to turn now to your harvest rates in
- 8 your analysis. Can you tell the Court what you
- 9 determined the amount of harvest that would be done in
- 10 your analysis over the first nine years?
- 11 A. A little over 81 million feet per year.
- 12 Q. And that was an average price, an average board
- 13 feet, correct?
- 14 A. Yes.
- 15 Q. You weren't saying that every year it would be
- 16 81 million?
- 17 A. That's correct.
- Q. Did you do any analysis to determine which
- 19 years would be higher and which years would be lower than
- 20 the 81?
- 21 A. No.
- Q. How did you arrive at the 81 million?
- A. Analysis and my available data.
- Q. Can you be more specific? What analysis did
- 25 you do of what data?

- 1 A. Initially I had allocated the volumes on the
- 2 property in various categories, based primarily on
- 3 information from Scopac foresters. For instance, the
- 4 division of that volume by what we're calling harvest
- 5 classes. And then also, analyzing or estimating how much
- 6 volume would go into -- would be in areas like what I'm
- 7 calling size one and size two lands. That would be the
- 8 plantations and the young stands.
- 9 Q. And this is based on data you received from the
- 10 company?
- 11 A. Primarily.
- 12 Q. What else, other than the data from Scopac, did

- 13 you use in determining your harvest value -- harvest 14 amount?
- A. Once I had the volume that was allocated to 15 16 what I call the no restrictions class, I had to allocate
- 17 the volumes by DBH class to get an indication of the
- 18 distribution of the volume by tree size and also kept the
- 19 analysis by watershed assessment area.
- 20 Q. Now, is the analysis that you did to come up
- 21 with 81 million board feet detailed anywhere in your
- 22 report?
- 23 A. I refer to the process, yes.
- 24 Q. Can you point to -- do you have your report in
- 25 front of you?

- 1 A. No.
- 2 MR. SCHWARTZ: May I approach, Your Honor?
- 3 THE COURT: You may.
- 4 Q. (By Mr. Schwartz) Mr. Fleming, I'm going to
- hand you what I believe was marked as Indentured Trustee
- 6 Exhibit 4, which is a copy of your appraisal. Could you
- 7 point in your report to where you were referring to in
- 8 your last answer?
- 9 A. I discussed considerations regarding log
- 10 ability restrictions and other related considerations on
- 11 page 17, 18, 19 and on 20 there's a table that describes
- 12 the allocation of the merchantable timber by harvest 13 class.
- 14 Q. Let's look at that table on page 20. Is there
- 15 anywhere in your report where I can look to to see how
- 16 you came up with the allocation set forth on page 20?
- 17 A. No.
- 18 Q. And so is there anywhere in your report where I
- 19 can look to to see how you calculated the 81 million
- 20 board feet?
- 21 A. No, although on page 34 of my report, 34
- 22 through 36, I give you more discussion with regard the
- 23 actual estimate of my harvest levels through the first
- 24 nine years of my projection period.
- 25 Q. But that doesn't contain any analysis of the 81

- million board feet, does it?
- 2 A. It gives you some information of what I
- 3 considered in the analysis, yes.
- Q. But not the analysis itself?

- 5 A. No.
- 6 Q. Now, in your considerations of what harvest
- 7 rate to use, did you look back at the historical harvest
- 8 rate of the company in the past five to ten years?
- 9 A. I was aware of them.
- 10 Q. Did you factor those into your analysis?
- 11 A. No.
- 12 Q. Why not?
- 13 A. I'm factoring -- I'm trying to estimate the
- 14 available -- the harvest level for the course ten years
- 15 of my projection period based on my analysis of the
- 16 available data.
- 17 Q. And some of that data, in your view, that does
- 18 not include what the company had done in the last five to
- 19 ten years?
- A. No. I started with the volumes that I had as
- 21 of October 1, 2007.
- Q. Do you know what the harvest level was for the
- 23 company in 2007?
- A. I've heard -- I haven't seen the number so I
- 25 don't know that I know.

- 1 Q. If I told you that was around 74 million board
- 2 feet, does that sound about right?
- 3 A. That's what I've heard but I don't know if
- 4 that's true or not.
- 5 Q. And so your proposal would increase that 10
- 6 percent each year on average in the first nine years,
- 7 correct?
- 8 A. If that's what the mathematical difference is,
- 9 I guess you're right.
- 10 Q. And do you know what the trend has been in
- 11 terms of the harvest levels over the last five years for
- 12 the company? Have they been stable? Going up? Going
- 13 down?
- 14 A. They're lower than they were quite a while ago.
- O. What about over --
- 16 A. They were low this year apparently relative to
- 17 earlier years in the last decade.
- Q. Do you know what adjacency limitations are?
- 19 A. I know what the considerations are.
- Q. Can you explain those to me?
- A. Adjacency has to do with the parts of the
- 22 forest practice rules.
- Q. Can you be any more specific?

A. There's two types of -- well, two sections

25 really in the forest practice rules. One deals with

50

- 1 sizes of harvest areas and the other deals with the
- 2 stocking requirements, the minimum stocking requirements
- 3 that are necessary before you can harvest an adjacent
- 4 area.
- 5 Q. So would it be correct to say that after you
- 6 harvest in a particular area of the forest, there are
- 7 some restrictions on whether you can harvest in nearby
- 8 locations to the area you just harvested?
- 9 A. Yes, there are temporary restrictions but there 10 are specific restrictions.
- 11 Q. Now, in coming up with your 81 million board
- 12 feet number, did you consider the adjacency restrictions
- 13 that would apply to the property?
- 14 A. Yes.
- 15 Q. How did you do that?
- 16 A. In my analysis, I analyzed what volume would be
- 17 available in the -- what I call the no restrictions
- 18 areas. And I used the best data I had available to
- 19 estimate how much could be harvested from those areas.
- Q. Now, you did not do any allocation by stand,
- 21 did you, as to which areas were going to be harvested in
- 22 which years?
- A. No, I did not.
- Q. Okay. So how would you know if you harvested a
- 25 particular stand whether you could harvest next year or

- 1 the following year if you didn't do that analysis?
- 2 A. What I was doing -- what I did was estimate
- 3 the -- based on my analysis, the volume that could be
- 4 harvested by log and tree size in the various portions of
- 5 the property.
- 6 Q. Do you know if using your harvest rates the
- 7 company would violate any of the adjacency limitations?
- 8 A. I did not -- I did not lay out each logging
- 9 unit over the projection period. What I did was analyze
- 10 the available timber and how much could be harvested,
- 11 given the current stocking standards.
- Q. So the answer is no to my question? You don't
- 13 know if your harvest rates would result in a violation of
- 14 the adjacency limitations?
- 15 A. They would not.

- 16 Q. How do you know that if you didn't do an analysis by stand?
- 18 A. This is a pretty big property and I allocated,
- 19 for instance, volume that was in the plantation areas, in
- 20 the young stand areas. I also allocated other volumes
- 21 that were -- that could have been harvested, but for
- 22 whatever -- for certain reasons I classified them as no
- 23 harvest. So I basically went as far as I could as far as
- 24 allocating volume that I don't think would be harvested
- 25 during the first nine years of the projection period.

- 1 Q. You don't think it would be, but you don't
- 2 really know, do you, because you didn't do a
- 3 stand-by-stand analysis?
- 4 A. I did not do a stand-by-stand analysis.
- Q. If I could, I'd like to show you what's been
- 6 marked as MMX Exhibit 70.
 - MR. SCHWARTZ: And just so the Court is
- 8 aware, this exhibit was added to our exhibit list
- 9 yesterday, Your Honor, and we have updated your binder
- 10 this morning. We provided you a new CD with it and all
- 11 the parties received it last night. And I have hard
- 12 copies here.
- Q. (By Mr. Schwartz) Mr. Fleming, did you do any
- 14 work for the noteholders in 2005?
- 15 A. Yes, I did.
- 16 Q. And what did you do?
- 17 A. I worked on collecting data and reviewing
- 18 information.
- 19 Q. Did you begin an appraisal of the Scopac
- 20 property?
- A. I did some preliminary work on evaluation, yes.
- Q. Did you ever come up with a final valuation?
- 23 A. No.
- 24 Q. In 2005?
- 25 A. No.

- 1 Q. Did you come up with harvest rates?
- 2 A. I had run some scenarios.
- 3 Q. Did you provide any written report to the
- 4 noteholders in 2005?
- 5 A. I don't recall.
- 6 Q. Do you recognize Exhibit 70?
- 7 A. Not particularly.

- 8 Q. If you turn inside the front cover in the first
- 9 sentence, you'll see that it says that "the content and
- 10 analysis of this -- of this document were provided at
- 11 least in part by Fleming Associates," do you see that?
- 12 A. Yes.
- 13 Q. And Fleming Associates is your company, right?
- 14 A. Yes, it is.
- 15 Q. And you're the sole employee of Fleming
- 16 Associates, correct?
- 17 A. Yes, I am.
- 18 Q. So if information was provided by Fleming
- 19 Associates, it was provided by you personally?
- 20 A. Yes.
- Q. Okay. Would you turn to page 56. And tell me
- 22 when you're there.
- A. I'm there.
- Q. You see the third item that begins with the
- 25 word adjacency?

- 1 A. Yes.
- 2 Q. And the first sentence reads "adjacency
- 3 restrictions however have become substantial restrictions
- 4 on Palco's ability to harvest timber." Do you see that?
- 5 A. Yes.
- 6 Q. Do you agree with that statement?
- A. I think it's certainly a consideration that has
- 8 to be taken into account.
- 9 Q. Did you -- did you express that view in 2005 to
- 10 the noteholders?
- 11 A. I don't recall.
- 12 Q. The next sentence reads and I quote, "the
- 13 severity of these adjacency restrictions resulted in
- 14 major part from Palco's aggressive timber harvest program
- 15 which was designed essentially to harvest annually as
- 16 much timber as Palco could in compliance with the HCP
- 17 interim restrictions." Do you agree with that statement?
- MR. SHIELDS: Excuse me for just a moment.
- 19 Your Honor, I object to detail questioning of the content
- 20 of the 70 or 80 page report which may include some data
- 21 from Fleming Associates. It says it does, but he's not
- 22 laying a predicate that the portions of the report that
- 23 he's questioning the witness about are ones that relate
- 24 to Mr. Fleming's work and Mr. Fleming said at the outset
- 25 he scarcely recognizes the document. So I object on lack

- 1 of foundation. And he asks about particular portions of
- 2 the report that he established they had something to do
- 3 with Mr. Fleming's involvement in this work.
- 4 THE COURT: All right. I'm not sure
- 5 whether you were just giving Mr. Fleming instructions or
- 6 making an objection, but in any event, I think that he
- 7 certainly is capable of defending himself. I mean, you
- 8 shouldn't -- I mean, when you read the report, you
- 9 should -- I mean, you don't remember the report, but you
- 10 shouldn't take from his question the notion that
- 11 everything in it is yours. I don't know. What's the
- 12 number of this report?
- 13 MR. SCHWARTZ: Exhibit 70.
- 14 THE COURT: 70, and it's called?
 - MR. SCHWARTZ: MMX Exhibit 70,
- 16 MRC/Marathon Exhibit 70.
- 17 THE COURT: It's a thing that's titled
- 18 Scotia Pacific presentation election of information
- 19 contained in original draft of presentation that's been
- 20 redacted. No, that's not the title. I don't know.
- 21 MR. SCHWARTZ: It was a presentation to
- 22 counsel of the -- then counsel for the noteholders.
- THE COURT: All right. So in any event, I
- 24 don't know if you're confused or not, but ask your
- 25 questions.

- 1 Q. (By Mr. Schwartz) Well, I read the sentence 2 into the record and the question I had for you is whether
- 3 you agree with that sentence.
- 4 A. Well, the adjacency restrictions are temporary
- 5 and this is a 2005 report. So I don't know what -- the
- 6 status is going to be different today than it was in 7 2005.
- 8 Q. Do you know what the status of the adjacency
- Prestrictions are today?
- 10 A. The restrictions are the same, but the on the ground circumstances, I'm sure, are different.
- 12 Q. And did you look into that in determining the
- 13 harvest rates to use in your model?
- 14 A. I considered the adjacency restrictions, yes.
- 15 Q. In the way you described earlier?
- 16 A. In my analysis.
- 17 Q. Can you explain what age class distribution
- 18 means?

- 19 A. I assume you're referring to the distribution 20 by age class.
- Q. It means that there are trees of different ages
- 22 and you have to take that -- those into account, don't
- 23 you, in determining whether they can be harvested?
- A. Well, I don't understand the question.
- Q. Let me try it this way: What is the earliest

- 1 you can harvest a redwood tree? At what age?
- 2 A. I would say generally, depending -- this is a
- 3 commercial thin, commercial thinning?
- 4 Q. Yes.
- 5 A. I don't know. You probably wouldn't thin much
- 6 more than about ten years.
- 7 Q. What if you were clearcutting?
- 8 A. You're clearcutting?
- 9 Q. Yes.
- 10 A. You would probably be 50 years or so, depending
- 11 on the site.
- 12 Q. And part of your model includes some
- 13 clearcutting, does it not?
- 14 A. Yes, it does.
- Q. Okay. Did you consider in your analysis the
- 16 ages of the trees on the Scopac property in determining
- 17 the amount that you say can be harvested in your model?
- 18 A. In the clearcut you would cut all the trees in
- 19 that unit, regardless of age.
- Q. I'm not talking about just the clearcutting.
- 21 I'm asking you, in doing your analysis and your modeling
- 22 and coming up with the 81 million board feet number, you
- 23 considered the ages of the trees on the Scopac property?
- A. Not specifically.
- Q. Did you consider it generally?

- 1 A. No.
- 2 Q. Now, in the first nine years, I believe, your
- 3 model provides for a clearcutting over 16,000 acres in
- 4 each year, correct?
- 5 A. In my model, I estimate how much area would be
- 6 clearcut, but I don't really specify how much would be
- 7 harvested selectively.
- 8 Q. And clearcut is 16,000 acres in each year,
- 9 correct?
- 10 A. No.

- 11 Q. Okay. How many acres do you propose to be
- 12 clearcut in the first -- in each of the first nine years
- 13 in your model?
- 14 A. It's, I believe, on average it's 1678 acres.
- 15 Q. 1600?
- 16 A. 1600 per year on average.
- Q. And those trees would have to be, at least the
- 18 redwood ones would have to be at least 50 years old to be
- 19 clearcut?
- A. They would probably be, yes.
- Q. Now, if you would, again, turn to your proffer,
- 22 paragraph 33. Do you have that?
- 23 A. Yes.
- Q. And do you see that based on your conclusions,
- 25 you estimate that 33.7 million board feet -- I'm sorry,

- 1 thousand board feet per acre will be harvested in each
- 2 year?
- 3 A. I'm sorry. What page again?
- 4 Q. Paragraph 33 on page 9.
- 5 A. What's the question again?
- 6 Q. Can you explain what the 33.7 number is in the
- 7 fourth line in paragraph 33.
- 8 A. That would be the average volume, net volume of
- 9 merchantable timber on the acres that I assigned to the
- 10 no restrictions class.
- 11 Q. So that would be the volume that you propose to
- 12 be harvested per acre in each of the first nine years,
- 13 correct?
- 14 A. No.
- 15 Q. Explain why not.
- 16 A. That's just the average, total volume divided
- 17 by the acres that I assigned to the no restriction class
- 18 for the entire property.
- 19 Q. What is the volume per acre that you propose to
- 20 harvest in your model?
- A. That would -- that would vary by watershed
- 22 assessment area.
- Q. I'm asking for the total. Do you know the
- 24 total?
- 25 A. I don't know the total.

- 1 Q. Is it in your report? Or your proffer?
- 2 A. I don't believe so. I probably can calculate

- 3 it.
- 4 Q. Do you know how it compares to the volume that
- 5 was being harvested by the company over the last few
- 6 years?
- 7 A. No.
- 8 Q. Would you turn to page 36 of your report. Do
- 9 you have it?
- 10 A. Yes.
- 11 Q. Can you explain what table 9 is?
- 12 A. That's a summary of the average annual harvest
- 13 for the first nine years by species and watershed
- 14 assessment areas or WAA, W-A-A.
- Q. And the first area that you have is Humboldt
- 16 Bay, correct?
- 17 A. Yes.
- Q. Okay. And that is the Freshwater and Elk
- 19 watersheds; is that correct?
- 20 A. Yes.
- Q. And you're aware that there are restrictions on
- 22 the harvesting in the Freshwater and Elk watersheds,
- 23 correct?
- A. There are restrictions on -- yes.
- Q. And you propose to harvest in each of the first

- 1 nine years approximately 29 million board feet from those
- 2 watersheds, correct?
- 3 A. That's correct.
- 4 Q. Do you know what the company has been able to
- 5 harvest over the last few years from those watersheds?
 - A. Not specifically. I have seen some data.
- 7 Q. Did you consider that in determining that under
- 8 your model 29 million board feet could be harvested from
- 9 those areas?

- 10 A. No, but it seemed to be in line with what they
- 11 have been harvesting.
- Q. Are you aware that the company only harvested
- 13 17 million board feet from those areas in 2007?
- 14 A. That's not consistent with the number that I
- 15 have in my mind, but I'm not -- I think it was higher in
- 16 2007. It might have been lower in 2006.
- 17 Q. What do you think it was in 2007?
- 18 A. I believe it was in mid 200's -- mid 20's.
- 19 Q. We'll have the opportunity to ask the people
- 20 from the company when they take the stand.
- Now, in year 10 of your model, which is the

- 22 last year you used, you jump from 81 million board feet
- 23 to 100 million board feet; is that correct?
- A. That sounds reasonable.
- Q. What was the basis for your determining that

- 1 ten years from now 100 million board feet could be
- 2 harvested from this property?
- A. For that -- for the tenth year and for my
- 4 future years, I base my analysis on assuming that you
- 5 would be able to harvest 100 percent of the growth on the
- 6 lands that were classified as partial or no restrictions.
- 7 I did not assign any harvest -- any percent to the land,
- 8 the volume that was in the no restrictions class. And I
- 9 did this in order to form a stabilized income into the
- 10 future.
- 11 Q. Is there a calculation somewhere in the report
- 12 that demonstrates how you came to the 100 million board
- 13 feet figure?
- 14 A. I spell out what I did in that analysis, but I
- 15 don't know that I actually have a table that develops
- 16 that calculation.
- 17 Q. You spell what you considered, correct?
- 18 A. Excuse me?
- 19 Q. You spell out what you considered?
- 20 A. Yes.
- Q. But not the calculation or the analysis?
- A. I make it clear what I did.
- Q. In coming up with the 81 million and 100
- 24 million, did you do any analysis to determine if those
- 25 harvest levels would comply with the various government

- 1 regulations such as the HCP and watershed restrictions?
- 2 A. I believe that they do.
- 3 Q. What did you do to reach that opinion?
- 4 A. I have allocated the volumes to various harvest
- 5 classes based on provisions of the HCP. I have -- I
- 6 looked at other details. For instance, these are volumes
- 7 less than what is -- it's certainly less than what is
- 8 permitted under the current option A that the company is
- 9 operating under.
- 10 Q. What about the restrictions imposed by the
- 11 water boards, did you consider those?
- 12 A. Yes.
- Q. Okay. And is that demonstrated anywhere in

- 14 your report where you show reductions for any
- 15 environmental limitations imposed?
- 16 A. Those analysis were -- were included in my
- 17 backup, not in the report.
- 18 Q. Not in the report. Now, on what basis did you
- 19 conclude that in year ten you could clearcut areas in the
- 20 partial cut areas?
- A. That's not what the report says.
- Q. Okay. Let me ask you this way: In your
- 23 report, do you presume that beginning in year 10 you can
- 24 clearcut portions of the partial cut areas?
- 25 A. No.

- 1 Q. Would you turn to page 31 of your proffer. I'm
- 2 sorry, paragraph 31 of your proffer.
- THE COURT: Page 8.
- 4 Q. (By Mr. Schwartz) I'm sorry, I'll come back to
- 5 that because that's not the right paragraph, so I'll come
- 6 back to that.
- 7 You assumed a growth rate -- before we get to
- 8 the growth rate, would you turn back to Exhibit 70.
- 9 A. I'm sorry, I don't have any numbers.
- THE COURT: It's the last one in that
- 11 book.
- MR. SCHWARTZ: The 2005 communication.
- THE COURT: Oh, you handed him a copy of
- 14 it?
- MR. SCHWARTZ: Yes.
- 16 A. What page?
- 17 Q. I believe it's page 25. Yes, page 25. Do you
- 18 have it?
- 19 A. Either I messed this up or it got messed up
- 20 before it got here.
- 21 MR. SCHWARTZ: May I approach, Your Honor?
- THE COURT: You may.
- Q. (By Mr. Schwartz) Do you have page 25 in front
- 24 of you?
- 25 A. Yes, sir.

- 1 Q. And this is a proposed harvest plan for the
- 2 Scopac properties, is it not?
- 3 A. Yes.
- 4 Q. Did you provide information in 2005 for the
- 5 production of these proposed plans?

- 6 A. Yes, I would.
- 7 Q. Did you actually prepare -- did you actually
- 8 determine what numbers for the volume harvested should be
- 9 on this -- in this plan?
- 10 A. I haven't seen this document for a long time.
- 11 I know that I did help Houlihan Lokey prepare data for 12 this report.
- Q. Okay. And the first nine years in this report
- 14 are pretty similar to the first nine years in terms of
- 15 harvest level in your current appraisal, correct,
- 16 slightly higher, but not much?
- 17 A. It appears that way.
- 18 Q. Now, in the tenth year in this report, Exhibit
- 19 70, it provides for 91 million board feet. Do you see
- 20 that?
- 21 A. Yes.
- Q. Do you have any understanding as to why it is
- 23 that only 91 million was proposed two years ago and now
- 24 you're proposing 100 million?
- A. Well, there was quite a few changes that were

- 1 made between the date in 2005, and I don't remember the
- 2 date that we're talking about.
- Q. Well, it's dated September on the front.
- 4 A. September, all right. Did I know that the
- 5 volumes changed? There was harvesting that went on. And
- 6 I did not look back to the 2005 data for an appraisal.
- 7 So I may have -- I had just different data.
- 8 Q. And from the company's perspective, the harvest
- 9 amounts have actually gone down since 2005, correct, the
- 10 company's actual harvest?
- 11 A. I don't know.
- 12 Q. Now, you used an average growth rate for the
- 13 trees, for young growth redwood of 3.75 percent, correct?
- 14 A. Yes
- 15 Q. Did you consider or use different growth rates
- 16 for different types of trees?
- 17 A. No.
- 18 Q. Why not?
- 19 A. I analyzed the data that I had and it appeared
- 20 that the growth rate was relatively similar for all the
- 21 species, so I just used the one rate.
- Q. Would you look back at the document we were
- 23 just looking at, the September 2005 report. And
- 24 particularly page 22. Hopefully you can find that page

- 1 A. It's really a mess. They're not even in the
- 2 right --
 - THE COURT: There's a black book. Let's
- 4 keep this one. Here's another one. Is it clipped
- 5 together?
- 6 MR. SCHWARTZ: Yes.
- 7 Q. (By Mr. Schwartz) Page 22. Do you have page
- 8 22?
- 9 A. Yes.
- 10 Q. The first sentence reads, "the annual growth
- 11 rate of the Scopac timberlands is highly dependent on the
- 12 age class of the timber." Do you see that?
- 13 A. Yes.
- 14 Q. Do you agree with that?
- 15 A. Growth rates will vary by age class.
- Q. And you used the same growth rate for all age
- 17 classes in your report, correct?
- 18 A. Yes.
- 19 Q. I want to talk a little bit about the discount
- 20 rate that you used. You used a nominal rate of 9
- 21 percent, correct?
- 22 A. Yes.
- Q. And your inflation rate was 2.75 percent,
- 24 correct?
- 25 A. Yes.

68

- 1 Q. So your real discount rate was 6.25 percent, 2 correct?
- A. I did my analysis on a nominal basis, but your 4 math is correct.
- 5 Q. But to calculate a real discount rate, you take
- 6 the nominal rate and subtract the inflation rate, right?
 - A. That's commonly done, yes.
- 8 Q. Okay. How did you determine that the 6.25
- 9 percent was the appropriate real discount rate to use?
 - A. I did not use that, I used the 9 percent
- 11 nominal.

7

- Q. How did you determine that the 9 percent
- 13 nominal rate was an appropriate rate to use?
- 14 A. That was based on my analysis.
- 15 Q. What factors did you consider?
- A. In this regard, I started with an alternative

- 17 investment opportunities, primarily bond market. And my
- 18 primary starting point would be the VAA bonds.
- 19 Q. Did you consider anything else other than the
- 20 corporate bond rate?
- A. I considered lots of things in my analysis.
- Q. What else did you consider in coming up with
- 23 the discount rate that you used?
- A. I adjusted that bond rate as of the effective
- 25 date of value for other considerations such as the size

- 1 of the property, the liquidity issues, the burden of
- 2 management, the aspects of government and regulatory
- 3 issues, presence of the HCP, the length of the projection
- 4 period, and a host of other factors.
- 5 Q. Let's start with you used alternative
- 6 investments of the corporate bond rate, correct?
- 7 A. Basically.
- 8 Q. That's where you started?
- 9 A. Basically.
- 10 Q. Did you consider any other alternative
- 11 investments?
- 12 A. I looked at other -- I have a table that showed
- 13 T-bills and other corporate AAA bond rates, but I usually
- 14 start at the VAA bond level.
- Q. Can you tell me what page that table is in your
- 16 report?
- 17 A. I believe it's on page 46, table -- sorry.
- 18 Q. Is that the table on page 53?
- 19 A. That's the table on 53.
- Q. Thank you. So you considered, based on table
- 21 18 on page 53 you considered the corporate bond rate,
- 22 treasury securities and the prime rate, correct?
- 23 A. Primarily.
- Q. Did you consider any other alternative
- 25 transactions other than those?

- 1 A. No.
- 2 Q. You didn't consider any other timber
- 3 transactions?
- 4 A. No.
- 5 Q. You didn't consider any real estate REITs?
- 6 A. No.
- 7 Q. You didn't consider any timber REITs?
- 8 A. No.

- 9 Q. Okay. And then after your alternative
- 10 transactions, you adjusted, I take it from your
- 11 testimony, for the things you mentioned, size, liquidity,
- 12 burden of management and so on and things you just talked
- 13 about, correct?
- 14 A. These are items I considered, yes.
- 15 Q. And did you make adjustments to the alternative
- 16 transactions based upon those factors?
- 17 A. I'm sorry?
- Q. Okay. Well, you started with the alternative
- 19 transactions, right?
- 20 A. Yes.
- Q. And if I understand what you're saying, you
- 22 came up with a possible discount rate using those
- 23 alternative transactions on page 53 of your report and
- 24 then I think what you're saying is you made adjustments
- 25 for these other what I would call more subjective

- 1 factors; is that correct?
- 2 A. I consider all these elements in my final
- 3 conclusion with regard to the selection of the discount4 rate.
- 5 Q. Can you -- is it in your report or can you tell
- 6 the Court what adjustments you made for these other
- 7 factors in coming up with your discount rate?
- 8 A. I made -- initially I may have added some -- an
- 9 estimate of what certain elements might contribute to
- 10 that rate, but in my final analysis, I really don't have
- 11 any specific adjustments for each individual category or
- 12 consideration.
- Q. So you just took -- you took the discount rate
- 14 that you came up using the alternative transactions and
- 15 then just came up with, based on your subjective
- 16 judgment, what, if any, adjustments to make but you
- 17 didn't explain all that in your report?
- 18 A. No. This is an ongoing process. The discount
- 19 rate is very important in the analysis and I'm
- 20 considering this rate throughout my process. And I
- 21 probably consider myself a tinkerer. And I'm never
- 22 really happy -- I kind of play with numbers all the way
- 23 to the end of the process.
- Q. But whatever changes you made are not reflected
- 25 in the report and you can't articulate any specific

- 1 changes here today?
- A. Changes to what?
- Q. From the alternative transaction to get to your final discount rate of 9 percent nominal.
- 5 A. The total, I guess, would be the sum of the 6 difference between the 9 and I believe it's 6.68 percent.
- 7 Q. Right. But what I'm asking you is how you got
- 8 there. And if there's any way any of us sitting here can
- 9 figure that out by looking at your report or listening to
- 10 your testimony, and I take it the answer is no.
- 11 A. There's a whole lot of things being considered 12 in that analysis and I don't allocate that total change
- 13 by category, no.
- Q. Now, you made a comment before that the
- 15 discount rate is important. What impact would a one
- 16 percent change in the discount rate have in the total
- 17 valuation?
- 18 A. I don't know.
- 19 Q. Can you estimate?
- 20 A. No.
- Q. Would you agree that the regulatory environment
- 22 in Northern California has a negative impact on the cash
- 23 flow of Scopac?
- A. I considered aspects of the -- of these sorts
- 25 of allocations -- this sort of conditions on the

- 1 allocation -- by allocating the merchantable volume by
- 2 various harvest classes.
- Q. That wasn't my question of what you considered.
- 4 My question was: Would you agree that the regulatory
- 5 environment in Northern California has a negative impact
- 6 on the cash flow of Scopac?
- 7 A. It certainly -- the regulatory atmosphere
- 8 presents to the cost of timber harvesting plan. It's
- 9 expensive.
- 10 Q. And that reduces --
- 11 A. And that would impact the bottom line, yes.
- Q. In a negative way?
- 13 A. It doesn't add anything to it.
- 14 Q. Let's talk briefly about the MMCAs. You
- 15 estimated a \$16 million value for the MMCAs; is that
- 16 correct?
- 17 A. I consider -- I really come to a conclusion of
- 18 a market value for the entire property. I do analyze the
- 19 MMCA separately from what I call the commercial

- 20 timberlands, but I don't really come in with -- I don't
- 21 really form an opinion with regard the market value of
- 22 the MMCAs separately.
- Q. Did you or did you not place in your report and
- 24 in your proffer a number of \$16 million for the MMCA?
- A. I developed a contributory value of \$16 million

- 1 and \$15.1 million that the MMCAs would contribute to the 2 market value of the entire property.
- Q. Are you suggesting that if you were valuing
- 4 just the MMCAs and not the commercial timberlands, the
- 5 value would somehow be different than the \$16 million in
- 6 your report and proffer?
- A. Not necessarily, but that's -- my opinion of
- 8 value is relative to the entire property, sold as a
- 9 single entity.
- 10 Q. But you don't think it would be different if 11 you did it separately?
- 12 A. I didn't do that analysis.
- 13 Q. I understand what you're saying. I'm asking
- 14 you if it would be different?
- 15 A. I don't know.
- 16 Q. You don't know. Okay. Now, did you do an
- 17 evaluation of the MMCAs in July of 2007?
- 18 A. Yes. A preliminary estimate of value, yes.
- 19 Q. And what did you conclude the value was at that 20 time?
- A. I don't really recall but I think it was around
- 22 \$14 million.
- Q. And you submitted an affidavit to the Court,
- 24 did you not, with that valuation in it?
- A. That was a preliminary estimate value at that

- 1 time based on those conditions, yes.
- Q. Okay. Have the conditions -- did the
- 3 conditions of the MMCAs change from July of 2000 to
- 4 October of 2000?
- 5 A. Yes.
- 6 Q. How did they change?
- 7 A. I think I reduced the -- for one thing, I
- 8 reduce the delivered log values.
- 9 Q. Now, maybe you misunderstood my question. My
- 10 question was: Did the condition of the MMCAs, the
- 11 property itself, change in any way between July 2007 to

- 12 October 2007?
- 13 A. Yes, there have been some growth.
- 14 Q. Okay.
- 15 A. In the young growth timber.
- 16 Q. And that growth cannot be harvested for about
- 17 42 years, correct?
- 18 A. 41 or 42.
- 19 Q. And between July and October, you concluded
- 20 that that was approximately a \$2 million increase in the
- 21 value of the MMCAs?
- A. The July estimate was as of July and it was a
- 23 preliminary review. And that's the difference, yes.
- Q. But that was your testimony to the Court in
- 25 July that it was \$14 million, correct?

- 1 A. At that time. Again, that was a preliminary 2 estimate.
- Q. Now, in your proposal for the MMCAs or your
- 4 model for the MMCAs, do you propose to cut any old growth
- 5 redwood in 41 or 42 years, whatever the date is?
- 6 A. Yes.
- 7 O. How much?
- 8 A. I would have to look at my report as to how --
- 9 I probably have it in there. I don't recall.
- 10 Q. Okay. And do you know if it would be
- 11 consistent with the environmental regulations to cut the
- 12 old growth redwood?
- 13 A. It would be consistent, yes.
- Q. Do you know if it's environmentally sound to
- 15 cut the old growth redwood?
- 16 A. It would be environmentally sound, yes.
- 17 Q. Did you do any analysis to -- well, let me step
- 18 back. Part of your model provides for clearcutting
- 19 portions of the MMCAs in 41 or 42 years from now,
- 20 correct?
- A. After the HCP has terminated.
- Q. Now, isn't it true that the HCP, there will be
- 23 a new HCP, it won't just go away, there will be a revised
- 24 one in some form, correct?
- A. I don't know that.

- 1 Q. Isn't that consistent with the way the property
- 2 has been operating the way the California regulations
- 3 work?

- 4 A. The HCP is a very complicated document that was
- 5 negotiated as part of the Headwaters agreement. I have
- 6 no idea what will happen 41 years from now with regard to 7 those lands.
- 8 Q. And you think the regulators will allow for 9 clearcutting of portions of the MMCAs?
 - A. I don't know.

- 11 Q. But you provide for that in your model?
- 12 A. I analyze the property as though the HCP was no
- 13 longer in place in the same way that I analyze the
- 14 property for my appraisal.
- 15 Q. Let me talk briefly about the mill and its role
- 16 in the valuation. Did you consider at all what would
- 17 happen in terms of Scopac's cash flow should the mill
- 18 shutdown for any significant period of time?
- 19 A. I appraised -- I appraised the property under
- 20 the conditions that were in place in October 1, 2007.
- Q. When the mill was operating?
- A. When the mill was operating.
- Q. Okay. Now, if the mill for any reason ceased
- 24 to operate or was shutdown for a lengthy period of time,
- 25 would that have an impact on the value of the property,

- 1 of the Scopac property?
- 2 A. I didn't analyze that aspect.
- Q. I understand you didn't do that. I'm asking
- 4 you sitting here today if you have an opinion as to
- 5 whether if the mill was shutdown for any length of time
- 6 it would impact the cash flow and therefore the value of 7 the Scopac property.
- 8 A. It would certainly change the dynamics of the
- 9 local area with regard to the demand for timber sold in
- 10 the open market. It might be short-term, it might -- all
- 11 kinds of circumstances could occur.
- 12 Q. And the most likely result is a reduction of
- 13 the value of the Scopac property, correct, due to reduced
- 14 prices and increased cost to get the logs to a mill?
- 15 A. I don't know. I did not do that -- I wouldn't necessarily agree with that, no.
- 17 Q. You would not?
- A. I just don't agree because I haven't done that
- 19 and some of the logs go to other mills that are easier to
- 20 get to their mill than it is the Scopac mill.
- Q. Do you know what percentage of the Scopac
- 22 timber is sold to Palco currently?

- A. My impression, because of the new master
- 24 purchase agreement, is 100 percent.
- Q. So Scopac timber doesn't go to any other mill,

- 1 it goes to Palco?
- 2 A. I believe so. I -- I believe so.
- 3 Q. Now, I want to walk through a few sections of
- 4 your proffer where you discuss Mr. Lamont's report. And
- 5 I believe it begins on page 18 of your proffer in the
- 6 section that begins Roman Numeral II. Do you have that?
- 7 A. Yes, I do.
- 8 Q. Now, let me first ask you, this section II that
- 9 goes on I believe to page 30, did you write all of that
- 10 yourself?
- 11 A. Yes.
- 12 Q. Is there any reason it's written in the third
- 13 person when the rest of the proffer is written in the
- 14 first person?
- 15 A. I just started that way and I just -- it was
- 16 just easier than saying LaMont, your views and I, so I
- 17 just left it as Fleming.
- Q. Now, let's start with the bottom of page 18,
- 19 item 3(b), and do you see that you have a criticism of
- 20 Mr. LaMont that he is not harvesting Doug Fir and that
- 21 you believe that that's not realistic in the long-term.
- 22 Do you see that?
- 23 A. Yes.

2

- Q. Okay. Now, is it true that in Mr. Lamont's
- 25 model he doesn't harvest Doug Fir in the long-term?

- 1 A. He logs some Doug Fir.
 - Q. Okay. And in fact, so then what is the
- 3 criticism that you are articulating in 3(b)?
- 4 A. I am just raising the observation that he
- 5 varies the portion of Douglas Fir that he's harvested
- 6 substantially and making those estimates that are
- 7 substantially different than the percentages that are out
- 8 there in the woods in a natural way.
- 9 Q. But you were here when Mr. LaMont explained how
- 10 he calculated the various harvest levels, correct, and
- 11 how Doug Fir, the growth changes over time?
- 12 A. My observation, he tends to skew the portion of
- 13 Douglas Fir that could be harvested over his projection
- 14 time, projection period.

- O. Is it economical in the current market to
- 16 harvest Doug Fir?
- 17 A. Yes.
- Q. Do you know if the mill, the Palco mill, is
- 19 currently milling Doug Fir?
- A. I believe it is not.
- Q. Do you know why it's not?
- 22 A. No.
- Q. It's not because it's not economical, correct?
- A. Well, some mills are cutting Douglas Fir in the
- 25 local area.

- 1 Q. But the Palco mill is not?
- 2 A. That's their decision.
- 3 Q. And you haven't asked anybody why that's their
- 4 decision in doing your model and determining how much
- 5 Doug Fir should be harvested?
- 6 A. Not specifically.
- 7 Q. Now, the prices for Doug Fir are at an all-time
- 8 low right now, correct?
- 9 A. For young growth, the young growth material
- 10 they're low, yes.
- 11 Q. At an all-time low?
- 12 A. I don't know that they're all-time low.
- Q. How about in the last 20 years?
- 14 A. I haven't made that comparison.
- O. Last ten years?
- 16 A. I haven't made that comparison.
- 17 Q. Now, let's turn to page 20 of your proffer.
- 18 Actually, it's the bottom of 19 and it carries over to
- 19 20, 2(b) on the bottom of 19. Can you just read that
- 20 2(b) to yourself and tell me when you're done.
- A. (Witness complies.) Yes.
- Q. What drastic measures are you referring to in
- 23 that sentence?
- A. I believe I'm really referring to his
- 25 significant drop in the harvest of Douglas Fir in his

- 1 runs 2 and 3 that's quite a bit different than the
- 2 current percentages of each species in the forest.
- Q. And the percentage of each species in each
- 4 forest change over time, correct?
- 5 A. They can, but there's -- they're within a
- 6 fairly narrow range.

- 7 Q. How do you know that?
- A. I haven't made any comparison, but I've been
- 9 involved with properties over the last 35 years, and
- 10 that's my conclusion, that the species mix generally
- stays relatively constant. 11
- 12 Q. And are you aware that the modeling done by 13 other experts in this case show something to the
- 14 contrary?
- 15 A. Yes, and I have a problem with some of those 16 models.
- Q. Now, just going back to Doug Fir for a moment, 17
- 18 do you know what the costs are to harvest Doug Fir?
- A. I have an estimate cost. 19
- 20 Q. And what would that be?
- 21 A. When you say "harvest," what are we focusing
- 22 on?
- 23 Q. Cost of all land, harvest, logging, hauling?
- 24
- Q. And what is your estimate? 25

- 1 A. For this property?
- 2 Q. Yes.
- A. I believe I -- without looking, I believe for 3
- 4 the commercial timberlands I use a harvest cost on
- average of \$209, I believe. Let me check that. 5
- Q. That is the number for the average in your 6
- 7 report, but I was asking something different. I was something specifically for Doug Fir. Is it different?
- 9 A. I don't do -- my analysis relates to all the
- 10 timber on that unit, not -- it's not species specific.
- 11 Q. I'm just asking you if you know from your
- 12 experience. I understand it's not in your report. What
- current cost would be to harvest the Doug Fir on the
- 14 property?
- 15 A. It would be impossible to come up with an
- 16 average other than what I have done here specifically for
- 17 this property.
- 18 Q. Have you -- now you interviewed some local log
- 19 buyers and sellers to come up with some of the
- 20 information in your report, right?
 - A. Yes.

- 22 Q. Did you talk to them about the prices and costs
- 23 for Doug Fir?
- 24 A. Mostly about the current log prices.
- 25 Q. Okay. But not about the costs?

- 1 A. I did ask about whole costs generally, but they
- 2 didn't refer necessarily to Douglas Fir specifically.
- 3 Q. Isn't it correct that it would cost
- 4 approximately \$400 to \$450 for logging and costs of all
- 5 land for Doug Fir at the current market, and that the
- 6 current market price is less than that?
- 7 A. No.
- 8 Q. You don't -- what is the current market price
- 9 for Doug Fir?
- 10 A. The current market -- what do you mean current,
- 11 today? I haven't done an analysis.
- 12 Q. In the last few months?
- 13 A. I have not done that analysis.
- 14 Q. So how do you know if the costs are lower than
- 15 the price?

- 16 A. I didn't agree with that. Start over.
 - Q. Do you know -- let me put it this way: Do you
- 18 know if the costs to harvest Doug Fir are more -- are
- 19 more than the prices you could sell the Doug Fir for?
- 20 A. As of October --
- Q. No. In today's market.
- A. Are you harvesting by tractor or are you
- 23 harvesting by helicopter?
- Q. By the most economical means possible.
- A. I haven't done that analysis but I would assume

- 1 that it's still a positive number.
- 2 Q. But you don't know why the mill is not doing
- 3 it, if it's a positive number?
- 4 A. Why Palco is not cutting Douglas Fir?
- 5 Q. Right.
- 6 A. No. As I indicated earlier, I don't know why
- 7 they decided not to cut Douglas Fir.
- 8 Q. Let's go back to your proffer and your
- 9 discussions about Mr. LaMont. Let's look on page 20,
- 10 3(b). We started discussing this and then I interrupted
- 11 us and I want to come back to it. 3(b) on page 20 of
- 12 your proffer. You say that naturally occurring mix of
- 13 species is a more probable combination for appraisal
- 14 purposes, correct?
- 15 A. I see where you are. Yes.
- 16 Q. You agree with that statement?
- 17 A. Yes.

- 18 Q. Is it your view that Mr. LaMont did not take
- 19 into account the natural occurring mix of species?
- A. In reviewing his three runs, it seems like he
- 21 was skewing the distribution of Douglas Fir and Grand Fir
- 22 in run 2 and run 3.
- Q. How about in run 1?
- A. Run 1, as I recall, was a little more balanced.
- 25 I'd have to check.

- 1 Q. Now, is it correct that as you harvest and
- 2 depending on the amount you harvest, the species mix on
- 3 the property will constantly change?
- 4 A. To some extent, possibly.
- 5 Q. Okay. And did you factor that into your
- 6 analysis?
- 7 A. My analysis is different than Mr. Lamont's.
- 8 Q. I understand. Did you take account for the
- 9 changes in species mix over time on the property in
- 10 coming up with your harvest rates?
- 11 A. I used, for instance, in my tenth year I use
- 12 growth as a way of developing the estimate in my harvest
- 13 level. And hence, I applied the growth to the existing
- 14 distribution of species at that time.
- 15 Q. Did you apply different growth rates for
- 16 different species?
- 17 A. No.
- 18 Q. But they do grow at different rates, don't
- 19 they?
- A. In the review of them, the data that I had,
- 21 they basically were about the same. So for this
- 22 appraisal, I used the same rate for all species.
- Q. And if you were to harvest 30,000 acres of
- 24 redwood and you did a clearcut, let's say you did a
- 25 clearcut of it, now, you couldn't harvest that redwood

- 1 now for another 40 or 50 years, correct?
- 2 A. Is this a hypothetical?
- Q. Yes.
- 4 A. Because you're not going to find 30,000 acres
- 5 of just redwood.
- 6 Q. Yes.
- A. So you're hypothetically saying, okay, here's a
- 8 stand out there that's all redwood, that's never going to
- 9 happen.

- 10 Q. Okay. Let's use a hypothetical that you can
- 11 accept then. Let's say, would it be fair to say that you
- 12 had a stand of trees that was 90 percent redwood?
- 13 A. I'm not even sure that's reasonable. I would
- 14 say something closer to 70.
- 15 Q. Okay. Let's take that example. 70 percent
- 16 redwood. And you clearcut it. All right. That's going
- 17 to change the species mix on the property, right?
- 18 A. No.
- 19 Q. It's not?
- 20 A. No.
- Q. Why not?
- A. Because that's what -- that's the current mix.
- Q. But the mix is going to change over time,
- 24 correct, as you harvest and as there's growth, it's going
- 25 to change?

- 1 A. Well, if I start with 70 percent and I cut 70
- 2 percent, I still have 70 percent.
- 3 Q. Okay. We'll leave it there. Do you know what
- 4 non-declining even flow means?
- 5 A. I guess it means a stabilized number,
- 6 stabilized harvest.
- 7 Q. Are you guessing or do you know?
- 8 A. I don't know. I'm just trying to understand
- 9 the words.
- 10 Q. Okay. So it's not a term you're familiar with?
- 11 A. I've heard the term.
- 12 Q. But you don't have a real understanding of what
- 13 it means?
- 14 A. Well, it sounds like you're talking about a
- 15 sustained level.
- 16 Q. If you could turn to page 21 of your proffer.
- 17 1(c) at the top, you say if Mr. Lamont's harvest levels
- 18 were adjusted to incorporate an appropriate growth rate,
- 19 his valuation would increase and would likely be near
- 20 your valuation. Do you see that?
- 21 A. Yes.
- Q. Did you actually do that analysis?
- 23 A. No.
- Q. Turn to page 24 of your proffer.
- A. Let me stop you. I'm trying to understand

- Q. Yeah.
- 3 A. I think I did -- I did adjust or add some --
- 4 adjust the -- we're talking about the first couple of
- 5 years?
- 6 Q. Well, you wrote it, you tell me.
- A. I know. I'm trying to understand what I -- I
- 8 believe I did make estimates based on higher percent --
- 9 growth rates at higher percents and they tended to be
- 10 similar to some of my conclusions.
- 11 Q. Is that shown anywhere in your proffer or in 12 anything you provided to us?
- 13 A. I don't believe so.
- Q. Okay. Let's turn to page 24 of your proffer.
- 15 Under table 6 in talking about the discount rate. Do you
- 16 have that?
- 17 A. Yes.
- Q. You say that the discount rate selected by
- 19 LaMont is comparatively low, do you see that? The
- 20 heading of number 1.
- A. Oh, I see. The heading, yes, I can see it,
- 22 yes.
- Q. Isn't it a fact that Mr. Lamont's discount rate
- 24 was higher than yours?
- A. Well, I'm saying it's comparatively low because

- 1 I use a ten-year projection period and they use -- and he
- 2 uses a 50-year projection period.
- Q. The sentence reads "the discount rates selected
- 4 by LaMont and Yerges is comparatively low."
- 5 A. Yes.
- 6 Q. Did Mr. LaMont use a higher or lower discount
- 7 rate than you?

- A. To me it's comparatively low because I'm only
- 9 using a ten-year projection period. It should be higher.
- Q. Your discount rate in real terms was 6.25
- 11 percent, correct?
- 12 A. Yes.
- 13 Q. And Mr. Lamont's was 7 percent?
- 14 A. Yes.
- 15 Q. I just want to touch briefly on a sales
- 16 comparison approach you testified on direct about. And
- 17 you testified when Mr. Shields was asking you questions
- 18 that the sales -- the other company sales that Mr. LaMont
- 19 used were not comparable. Do you recall that?
- 20 A. Yes.

- Q. What analysis did you do of those individual
- 22 sales to reach that conclusion?
- A. I collected data about the sales. I've
- 24 inspected some of them. I knew about some of the others.
- 25 And I reviewed them the best I could with the data that I

- 1 had.
- Q. Can you be any more specific on what you -- let me ask you this: When did you do that analysis?
- 4 A. I think I initially worked on some of that back 5 maybe in August and September 2007.
- Q. You didn't have Mr. Lamont's report in August or September of 2007, right? His report was issued in
- 8 March of 2008.
- 9 A. No, I'm just talking about what I did.
- 10 Q. I'm asking you -- sorry if I confused you. My 11 question is: The comparable sales that Mr. LaMont used
- 12 in his report, you testified on direct this morning that
- 13 those, in your opinion, were not comparable to the
- 14 current Scopac property; is that correct?
- 15 A. That's correct.
- Q. Okay. And I want to know what analysis you did
- 17 of those sales to reach that conclusion and when you did 18 it.
- 19 A. I had those sales before I had Mr. Lamont's 20 appraisal.
- Q. All of them?
- A. We're talking about California sales? The ones
- 23 he used for his sales comparison approach?
- Q. The ones he used for his sales comparison
- 25 approach that you testified on direct today were not

- 1 comparable.
- 2 A. I believe I had them all, yes.
- 3 Q. So you knew about those sales before?
- 4 A. Yes.
- 5 Q. And what about those sales were not comparable?
- 6 A. Well, each sale is different. Some of them --
- 7 it's because of date of value, some of it was because of
- 8 size, some of it was the volume.
- 9 Q. And Mr. LaMont made adjustments for those
- 10 criteria in his report, correct?
- 11 A. Yes.
- Q. Okay. Now, if you had that information back in

- 13 2007, is there any reason that you did not -- let me ask 14 it to you this way.
- 15 You contend that Mr. LaMont arbitrarily, to use
- 16 your own word on page 28 of your proffer, applied a 25
- 17 percent downward adjustment for the HCP. Do you see
- 18 that?
- 19 A. What page are you on?
- Q. Page 28 of your proffer, item 7.
- 21 A. Yes.
- Q. Do you know if any of those properties, any of
- 23 those other properties were subject to an HCP?
- A. Not at the time of sale.
- Q. Is it your view that no adjustment should be

- 1 made for the HCP?
- 2 A. I don't know. I didn't make that analysis.
- Q. No, but you criticize Mr. LaMont for doing it.
- 4 A. I'm just saying he made an adjustment across
- 5 the board. I'm trying to summarize what he did.
- 6 Q. Well, you called it arbitrary, so obviously you 7 don't agree with it.
- 8 A. I don't agree. He did not support his
- 9 adjustment of 25 percent downward, a negative 25 percent 10 adjustment.
- 11 Q. Do you think any adjustment would be
- 12 appropriate for the fact that the Scopac property is
- 3 subject to an HCP and the other properties in the
- 14 comparable sales approach were not?
- 15 A. I have not reviewed it specifically, but I have
- 16 certainly taken into account the presence of the HCP in
- 17 my valuation.
- 18 Q. You did not do a comparative sales approach,
- 19 right?
- 20 A. No.
- Q. So let's focus on my question. My question is:
- 22 If you were doing a comparative sales approach and some
- 23 of properties were not subject to an HCP and you were
- 24 comparing it to the Scopac property which is subject to
- 25 an HCP, do you believe an adjustment should be made

- 1 downward for the value to reflect the presence of the
- 2 HCP?
- A. I don't know which way the adjustment would be.
- 4 I haven't done that analysis.

- 5 Q. But you concluded that Mr. Lamont's adjustment 6 was inappropriate?
- A. I concluded that it was arbitrary and not 8 supported.
- 9 Q. Just a few minor points and then I'll let
- 10 Mr. Doren who has been patiently waiting to ask you11 questions take the stand.
- 12 After you received the reports in March of
- 13 2008, did you ever request from anybody information
- 14 regarding log prices, log costs, any other information to
- 15 update for any purpose?
- 16 A. Excuse me? I don't understand the question.
- 17 Q. Okay. You received a report around March 14 of
- 18 2008, correct?
- 19 A. Talking about Mr. Lamont's report?
- Q. Right. And all of the reports in this case
- 21 were produced on March 14, 2008, correct?
- A. (Witness nods his head affirmatively.)
- Q. Okay. So what I'm trying to find out is what,
- 24 if anything -- what, if any, information you have
- 25 requested since that date with respect to the valuation

- 1 of the Scopac timberlands, if any?
- A. I don't believe I've requested any. I may
- 3 be --
- 4 Q. Okay. So just so we're clear, your value date
- 5 is October 1st, 2007, correct?
- 6 A. Yes.
- 7 Q. And so when you say the property's value is
- 8 \$605 million, that's as of October 1st, 2007, correct?
- 9 A. That's my opinion and market value, yes.
- 10 Q. And you have done nothing to update your
- 11 analysis to determine what the value of the property is
- 12 at any later date, such as January through March of 2008,
- 13 correct?
- 14 A. That's correct.
- 15 Q. Prior to issuing your report -- let me take a
- 16 step back. Do you know who Glenn Daniel is?
- 17 A. Yes.
- 18 Q. Who is he?
- 19 A. He is the managing director of Houlihan Lokey.
- Q. And he is one of the noteholders' experts in
- 21 this case, correct?
- 22 A. Yes.
- Q. And he also provided a valuation report with

- 24 respect to Scopac properties as well as other things,
- 25 correct?

- 1 A. I believe so.
- 2 Q. Okay. Now, prior to issuing your report, how
- 3 many meetings did you have with Mr. Daniel?
- 4 A. I didn't meet him before I issued my report.
- 5 Q. Prior to issuing your report, did you have any
- 6 discussions with Mr. Daniel?
- 7 A. He may have been involved in a conference call.
- 8 Q. Did you ever discuss the substance of valuation
- 9 of the property with Mr. Daniel prior to issuing your
- 10 report?
- 11 A. I guess I don't really recall. I didn't meet
- 12 him until after I issued my report, which would have been
- 13 March 10th. I may have been involved in a conference
- 14 call with him prior to that.
- Q. Other than a conference call, any other
- 16 discussions or meetings with Mr. Daniel prior to issuing
- 17 your report?
- 18 A. No.
- 19 Q. Okay. Now, subsequent to issuing your report,
- 20 did you have any meetings with Mr. Daniel?
- 21 A. No.
- Q. Did you have any conference calls with
- 23 Mr. Daniel subsequent to issuing your report?
- A. I didn't have any one-on-one telephone calls
- 25 but it may have been -- he may have been involved in a

- 1 conference call. I don't really recall.
- Q. Okay. Do you have any recollection of
- 3 discussing the valuation of the Scopac property with
- 4 Mr. Daniel, whether it was in a group setting or
- 5 one-on-one?
- 6 A. When?
- 7 Q. At any time.
- 8 A. I discussed aspects of my appraisal when I met
- 9 him after March 10th when I finalized my report.
- 10 Q. And other than that, did you have any
- 11 discussions about the valuation with Mr. Daniel?
- 12 A. I don't know what you mean by discussion. I
- 13 talked to him this morning. I mean, you know --
- Q. Other than that, other than this morning?
- 15 A. I've seen him. He was here yesterday.

- Q. I'm just trying to understand if you had -- and
- 17 I didn't think this would be so hard. But if you
- 18 discussed your valuation with Mr. Daniel, let me try to
- 19 narrow it, any time between issuing your report and
- 20 issuing your proffer.
- 21 A. Yes.
- Q. How many times?
- A. I believe I met him on -- I'm trying to think
- 24 back. On March 11th. I might have seen him again on
- 25 March 10th.

- 1 Q. Okay.
- 2 A. I don't recall what meeting it may have been.
- 3 There was a bunch of meetings and depositions in San
- 4 Francisco during March. I probably saw him during that
- 5 period of time.

10

- 6 Q. I'm only interested in discussions you had
- 7 about valuation. So if you met and said hello and talked
- 8 about the weather, I'm not interested in that.
- 9 A. I don't remember our conversations.
 - Q. But prior to issuing your report, you did not
- 11 discussion your valuation with Mr. Daniel, right?
- 12 A. There may have been a conference call that he
- 13 was involved with. But I didn't have any -- my report
- 14 was -- I didn't have a final number or anything.
- MR. SCHWARTZ: I have no further
- 16 questions, Your Honor.
- 17 THE COURT: All right.
- MR. DOREN: Your Honor, can I request a
- 19 ten-minute break so Mr. Fleming can stretch, along with
- 20 the rest of us?
- 21 THE COURT: Okay.
- 22 (A recess was taken.)
- THE CLERK: All rise.
- 24 THE COURT: Be seated. Your shot.
- MR. DOREN: Thank you, Your Honor.

- 1 Richard Doren on behalf of Scotia Pacific, L.L.C.
- 2 CROSS-EXAMINATION
- 3 BY MR. DOREN:
- 4 Q. Mr. Fleming, I will do my best not to repeat
- 5 topic areas. If I do, I'll just touch on them and if
- 6 Mr. Shields will do you the same favor, then hopefully
- 7 you can relax over lunch. You're currently employed at

- 8 J.A. Fleming & Associates, correct?
- 9 A. Yes.
- 10 Q. And that's what, I think, you already testified
- 11 to a sole proprietorship?
- 12 A. Yes.
- Q. So there's no other appraisers that work with
- 14 you?
- 15 A. No.
- 16 Q. No other employees?
- 17 A. No.
- Q. And basically there are no associates of J.A.
- 19 Fleming & Associates, you're the man?
- A. I'm the man.
- Q. And that's been the case since 1980?
- 22 A. Yes.
- Q. Now let me show you, if I can, page 70 of your
- 24 report. I believe it's appendix 1. And if you can turn
- 25 to that as well. On Page 70, heading A says

- 1 "representative appraisal projects in Humboldt County for
- 2 major projects only." Did I read that correctly?
- 3 A. I believe so.
- Q. And these are the major appraisal projects that
- 5 you have done in Humboldt County based on acres and
- 6 perhaps volume of timber; is that right?
- 7 A. Yes.

- 8 Q. Now, outside of Humboldt County, you don't
- 9 recall whether you've ever appraised any redwood
- 10 properties or not, correct?
 - A. I think that was my answer earlier, yes.
- 12 Q. And if we can just look over the list a little
- 13 bit, back in 1972 you were still in your apprenticeship,
- 14 correct, working with another firm?
- 15 A. Yes.
- Q. And so you assisted your employer with the
- 17 appraisal of 3368 acres?
- 18 A. Yes.
- 19 Q. And in 1978 the second item when you were
- 20 involved with the appraisal of the 26,544 acre plat.
- 21 would that have been the same, you would have been
- 22 working with your employer at the time?
- A. Initially.
- Q. And then in 1992 now, jumping ahead, I guess 14
- 25 years or so, there was an appraisal of 4468 acres located

- 1 primarily in Salmon Creek, correct?
- 2 A. Yes.
- Q. And then six years later in '98 you did about
- 4 9500 acres. And then in 2000 there was about a 4790-acre
- 5 tract of Doug Fir property in southeastern Humboldt
- 6 County, correct?
- 7 A. Yes.
- 8 Q. In 2003, three years after that, you were
- 9 involved in about 7300 acres and you had testified
- 10 earlier that you had done some initial work for Scotia
- 11 Pacific in this time frame. Did this have anything to do
- 12 with that work?
- 13 A. Yes.
- Q. And I noticed that the number 7300 doesn't
- 15 quite match up with the 6640 that we've been throwing
- 16 around here. Do you know why it doesn't? Do you know
- 17 what additional acreage was involved there?
- 18 A. Yes.
- 19 Q. And what acreage was that?
- A. The appraisal in 2003 involved a portion of
- 21 what is called Grizzly Creek MMCA, Marbled Murrelet
- 22 Conservation Area.
- Q. And that was -- and that fell out, if you will,
- 24 of the MMCA acreage ultimately? In other words, it was
- 25 sold?

- 1 A. It was sold.
- Q. In this work, that project was ultimately not
- 3 completed, correct?
- 4 A. I didn't complete it.
- 5 Q. And you did not reach a final conclusion on
- 6 value, correct?
- 7 A. Oh, no.
- 8 Q. You reached a tentative opinion that the value
- 9 of the acreage was about \$150 million based on current
- 10 timber value, correct?
- 11 A. I don't really recall. It was 100 -- maybe
- 12 slightly more than that, in that range, yes.
- Q. \$150 million, maybe a little more?
- 14 A. Yeah.
- Q. And also that same year you appraised 691 acres
- 16 near State Highway 36, correct?
- 17 A. Yes.
- Q. And then you had a couple of projects in 2004

- 19 as well for 16,100 acres and 4700 acres. And then the
- 20 tenth item you talk about a project involving a review
- 21 and preliminary valuation of over 217,000 acres. Was
- 22 that your work for the noteholders?
- 23 A. Yes.
- Q. And so other than that 217,000-acre job, which
- 25 is, of course, the Scotia Pacific property in 2005, is it

- 1 fair to say that the largest acreage area reflected on
- 2 this list of the appraised projects in Humboldt County is
- 3 the 26,544 acres that you worked on with your employer in
- 4 1978?
- 5 A. Yes.
- 6 Q. Now, you have been working as a consultant to
- 7 Houlihan Lokey back in 2007, correct, last year?
- 8 A. Yes.
- 9 Q. And that had begun earlier than that, as we
- 10 have seen in some of the documentation, correct?
- 11 A. Yes.
- 12 Q. And you collected information for them and
- 13 answered questions they might have regarding timberland
- 14 valuation, correct?
- 15 A. Acted as a forestry consultant.
- 16 Q. Fair enough. If they had questions for you
- 17 about the area or about California law or about the
- 18 property, you provided that information to the best of
- 19 your ability?
- A. I don't know about California law, but I
- 21 answered whatever I could do to help.
- Q. Now, did you help Mr. DiMauro come up with his
- 23 valuation numbers in his September 2007 declaration?
- 24 A. No.
- Q. Did he ever ask you if his numbers were

- 1 correct?
- 2 A. No.
- Q. Did he ever ask you if his numbers were even
- 4 reasonable?
- 5 A. No.
- 6 Q. Were you told in September 2007 that Houlihan
- 7 Lokey was waiting for your appraisal so they could
- 8 finalize their numbers?
- 9 A. I didn't have -- what appraisal are we talking
- 10 about?

- 11 Q. Well, let's stay back in 2007. I'm speaking
- 12 now of the September 2000 time frame. Did anyone from
- 13 Houlihan Lokey ever tell you that they needed an
- 14 appraisal from you before they could assign a value to
- 15 the Scotia Pacific assets?
- 16 A. They never told me to give them an appraisal,
- 17 no.
- Q. In fact, you weren't asked to do an appraisal
- 19 on the property until about January 2008, correct?
- A. What property are you talking about?
- 21 Q. Again, the Scotia Pacific properties, the
- 22 210,000 acres.
- A. I was asked earlier to do a preliminary
- 24 analysis regarding the MMCAs.
- Q. And you did that back in the fall of 2007,

- 1 correct?
- 2 A. Yes.
- 3 Q. But you have not done any appraisal work on the
- 4 balance of the property, the other 203,000 acres,
- 5 correct?
- 6 A. No.
- 7 Q. And you weren't asked to do any appraisal work
- 8 on the balance of the acreage until earlier in -- until
- 9 2008, correct?
- 10 A. Well, I had been working on it, but I wasn't
- 11 asked to do an appraisal until some time in July --
- 12 January 2008.
- 13 Q. And you were working on it because you assumed
- 14 at some point they would ask, right?
- 15 A. That's correct.
- 16 Q. But they hadn't yet, right?
- 17 A. No.
- Q. Do you know why no one at Houlihan Lokey or
- 19 Fulbright & Jaworski asked you to check Mr. DiMauro's
- 20 September 2000 opinions for reasonableness?
- 21 A. No.
- Q. Now, did Houlihan Lokey have any role in the
- 23 preparation of your current appraisal, your March 2008
- 24 appraisal?
- 25 A. No.

- 1 Q. And I think we've already heard they didn't
- 2 review it before it was finalized, correct?

- 3 A. Correct.
- 4 Q. And you never told anyone at Houlihan Lokey
- 5 what your numbers were going to be before you completed
- the report, correct?
- 7 A. No.
- 8 Q. Were they surprised by your results?
- 9 A. I don't know.
- 10 Q. You never really discussed that with them?
- 11 A. No.
- 12 Q. Now, Mr. Daniel at Houlihan Lokey, who you've
- 13 met on one occasion, correct, in terms of sitting and
- 14 talking about substance of your appraisal?
- 15 A. There was a meeting in San Francisco that ran
- 16 11th and 12th of March and I believe that I saw him on
- 17 either one or both days.
- 18 Q. That was your first face-to-face with
- 19 Mr. Daniel?
- 20 A. Yes.
- 21 Q. And you understood at that time that he was
- 22 replacing Mr. DiMauro as Houlihan Lokey's testifying
- 23 expert?

11

- 24 A. I wasn't sure what the status was.
- Q. Now, at the time you prepared your report, your 25

- appraisal report, were you aware of any indications of
- interest in the property received by Houlihan Lokey?
- A. I believe there was some interest. 3
- 4 Q. Were you aware of the numbers, if you will, to
- 5 indicate the amount involved?
 - A. I heard the number of one. I didn't really
- 7 remember it, but I heard one. I did not hear one or the 8 other.
- 9
- Q. As you sit here today, do you remember which
- 10 number you heard?
 - A. I heard something like 568 or 578.
- Q. Did you ever hear about an indication of 12
- 13 interest of \$603 million?
- 14 A. Yes.
- 15 Q. And when did you hear about that?
- A. Some time in February. 16
- Q. So in February, you heard about an indication 17
- 18 of interest for about \$603 million, correct?
- 19 A. Yes.
- 20 Q. And then in March you issued your report with
- 21 an appraised value of \$605 million, correct?

- 22 A. Yes, but I -- yes.
- Q. Now, you have a standard appraisal procedure
- 24 that you follow when you're conducting the appraisal of
- 25 the timberland, correct?

- 1 A. Yes.
- 2 Q. And you've been applying that process for your
- 3 35 years in the industry?
- 4 A. Yes.
- 5 Q. And as Mr. Shields discussed with you, you
- 6 didn't apply the cost approach because you didn't
- 7 consider it relevant to this particular type of asset,
- 8 correct?
- 9 A. Yes.
- 10 Q. But when you can, it's preferred to use more
- 11 than one approach to kind of get some parallax on your
- 12 valuation numbers, isn't it?
- 13 A. It's preferred, yes.
- 14 Q. Now, in this case, you only used the income
- 15 approach; is that right?
- 16 A. Yes.
- Q. And you didn't cross check that with the sales
- 18 comparison approach?
- 19 A. I did not do a sales comparison approach.
- Q. And if I understood your testimony, you didn't
- 21 do that because you didn't consider there to be truly
- 22 comparable properties out there for you to do a sales
- 23 comparison approach with, do I have that right?
- A. I didn't feel like the analysis would produce a
- 25 relative -- a reliable indicator of value.

109

- 1 Q. And one of the reasons was because of the size
- 2 of the Scopac properties?
- 3 A. One consideration.
- 4 Q. And was another consideration the fact that
- 5 Scotia Pacific properties had a substantial amount of
- 6 merchantable timber while most of the potential
- 7 comparables had been cut over?
- 8 A. That's a trade I would consider.
- 9 Q. And you did consider when you were evaluating
- 10 properties for comparability, correct?
 - A. Generally, yes.

- 12 Q. And another factor was that Scopac's property
- 13 included redwood, correct?

- 14 A. It's a feature.
- Q. And in your opinion, that makes the property
- 16 unique?
- 17 A. Certainly different.
- 18 Q. Now, redwood is more rot resistant than other
- 19 species, correct?
- A. It's my understanding.
- Q. And it's also your understanding that redwood
- 22 is reportedly more fire resistant than other species,
- 23 correct?
- A. Well, other local species.
- Q. Fair enough.

- 1 A. There can be other species out there.
- 2 Q. Fair point. For Northern California and the
- 3 surrounding region?
- 4 A. That's what I'm referring to.
- 5 Q. Redwood also tends to grow faster than other
- 6 species, again, in the region?
- 7 A. Oh, I don't know that that's true. It
- 8 depends -- there's a lot of variables involved.
- 9 Q. It can change from location to location even
- 10 within a particular property?
- 11 A. Sure.
- 12 Q. Depending on the micro climate, if you will,
- 13 for one factor?
- 14 A. Yes.
- Q. Depending on the age of the tree is another?
- 16 A. Yes.
- 17 Q. And depending on whether it's a cultivar or a
- 18 natural redwood for yet another?
- 19 A. I don't know as much about cultivars as far as
- whether they are really faster but supposedly they are superior, yes.
- Q. Do you know cultivars if I refer to them as
- 23 trimmings?
- A. I'm more familiar with them as cultivars.
- Q. Okay. And you're not familiar with the use of

- 1 regression analysis to adjust sales for comparability,
- 2 correct?
- 3 A. I would not use it in this circumstance.
- 4 Apparently sometimes it is used in mass appraising that
- 5 maybe a city appraiser might use when he has a lot of

- 6 data.
- 7 Q. Well, you recall when we spoke a few weeks ago
- 8 you told me that you have no opinion on whether or not
- 9 regression analysis is an acceptable method of adjusting
- 10 sales for comparability, do you recall that testimony?
- 11 A. Not particularly.
- Q. Why don't we take a look, if we can, please --
- 13 I've set your deposition right up there to your left.
- 14 And if we could just look, please, at page 50, line 24.
- 15 And specifically, Mr. Fleming, the question is: "Do you
- 16 have any opinions on whether that" -- and that refers to
- 17 regression analysis -- "is or is not an acceptable method
- 18 for adjusting sales for comparability?" And turning to
- 19 page 51, line 1, what was your answer, sir?
- A. I said no at the time.
- Q. And have you formed such an opinion since then?
- A. No, but I certainly don't use it. I don't know
- 23 anybody else that does use it other than somebody in this
- 24 case.
- Q. You know of -- outside of this case, you know

- 1 of no other appraisers who have used regression analysis
- 2 to adjust, if you will, for comparability?
- 3 A. Not that I know personally. As I indicated
- 4 earlier, it seems like it may be a way that is used when
- 5 you have a lot of data in similar properties in a general
- 6 way. But I'm not familiar with how that -- how good
- 7 those estimates are.
- 8 Q. Okay. But, again, you personally are not aware 9 of other appraisers using regression analysis?
- 10 A. No.
- 11 Q. Do you use any sort of a computer model or
- 12 software in your appraisal work?
- 13 A. I think I referred to earlier I use Excel.
- Q. And I think I asked, that's the thing that does
- 15 the math for you, right?
- 16 A. Just like other models, they do the math for 17 you.
- 18 Q. So an Excel spreadsheet is just like Options,
- 19 for example?
- A. I'm not familiar with Options.
- Q. Okay. And do you use any computer modeling to
- 22 help project tree growth?
- 23 A. No.
- Q. Do you use any computer models to project

- 1 A. No. I use my own method.
- Q. Do you use any computer models to select
- 3 locations for harvests year over year?
- 4 A. No.
- 5 Q. Have you ever used any sort of computer model
- 6 or software in any appraisal project?
- 7 A. Other than --
- 8 Q. Other than your Excel spreadsheet?
- 9 A. No.
- 10 Q. And by the way, have you seen Mendocino
- 11 Redwood's model? Have you seen that document?
- 12 A. No.
- 13 Q. Okay. Do you know if they use an Excel
- 14 spreadsheet as well?
- 15 A. From Mr. Dean's testimony yesterday, it sounds
- 16 like he kind of did.
- 17 Q. That's what I thought. Let's talk now briefly
- 18 about the income approach. You used the January 1, 2007
- 19 inventory information that you got from Scopac, correct?
- 20 A. Yes.
- Q. And then you adjusted that for harvests and for
- 22 growth up to October 1, 2007, correct?
- 23 A. Yes.
- Q. And you have no opinions one way or the other
- 25 on the accuracy of the timber inventory information that

- 1 was provided to you by Scopac?
- A. Well, I use the data that they provided. I had
- 3 worked with their foresters in the past and I didn't have
- 4 any reason to believe that there was something askew
- 5 there.

- 6 Q. Sure. So based on your -- please.
 - A. I was comfortable.
- 8 Q. Based on your experience with Scopac's
- 9 foresters and based on your knowledge of Scopac's
- 10 inventory and systems, you thought that the inventory
- 11 information you were provided was reliable?
- 12 A. It was the best I had available.
- Q. And you had no concerns about the reliability
- 14 of that information?
- 15 A. Like I said, it was the best I had -- the best
- 16 I had available. I'm not saying there weren't

- 17 considerations there that might cause me some concern,
- 18 but for appraisal purposes, I was willing to accept it.
- 19 Q. And you knew that Scopac foresters were
- 20 providing you the best information they could, correct?
- 21 A. That was what I -- that was my understanding,
- 22 yes.
- Q. And you know them personally, correct?
- 24 A. Yes.
- Q. And you trust them, correct?

- 1 A. Yes, I'd say so, the ones that I'm speaking of.
- 2 Q. And who are they?
- 3 A. Primarily Jim Adams and Sam Boyd.
- 4 Q. Now, when you take the timber inventory, you
- 5 adjusted that or you broke it out by watershed, correct?
- 6 A. Well, that data was provided to me by Scopac 7 foresters.
- 8 Q. In other words, on a watershed level?
- 9 A. That's correct.
- 10 Q. And you did not then try to break that down
- 11 further into a polygon, on a polygon or stand level?
- 12 A. No.
- Q. And can you just help me to make sure I got it
- 14 straight as between watersheds versus polygons. How many
- 15 watersheds are there on Scopac's property?
- 16 A. Well, we have what we call watershed assessment
- 17 areas. We referred to them early as WAA's, and there are 18 six of them.
- 16 SIX OI HIEIII.
- 19 Q. And within any one watershed, any one of those
- 20 six, how many individual stands or polygons would there
- 21 be? Potentially hundreds or even thousands?
- A. As I understand it, just guessing, there's
- 23 somewhere near 10,000 polygons throughout the property.
- O. Okay. Scattered across the six watersheds?
- 25 A. Well, yeah.

- 1 Q. Just making sure I understand. And your work
- 2 was done at the watershed level, if you will, as opposed
- 3 to the polygon level, correct?
- 4 A. I did -- I used the best data I had, and that's
- 5 correct. I kept it -- I allocated the volumes that I
- 6 received as carefully as I could in as many categories as
- 7 I could.
- 8 Q. And so within each watershed, for example, you

- 9 break them out the best you could by species, age group,
- 10 no cut, partial cut, no restrictions, correct?
- 11 A. Yeah. For instance, I allocated the volume --
- 12 the merchantable volumes that were in the plantation
- 13 areas and the merchantable volume that was in the -- what
- 14 we call young stands or tree merchantable timber.
- Q. And beyond that sort of adjustment, though, you didn't refine it down to a stand level across the
- 17 property, as you say, across those 10,000 stands?
- 18 A. No.
- 19 Q. How did you handle situations where, for
- 20 example, you would have a stream buffer in a particular
- 21 watershed if you weren't allowing for individual stands,
- 22 how did you take that into account as you were doing your
- 23 projections?
- A. Like I said, I allocated that volume or
- 25 accepted some of the allocations developed by Scopac

- 1 foresters as to volumes that are in these various
- 2 categories. So I did the best I could to separate out
- 3 the volumes that may not be harvestable in the near
- 4 future.

- 5 Q. So if, for example, you were given a gross
- 6 number for a watershed and you were told that 20 percent
- 7 of that was partial cut, you would categorize for that
- 8 watershed 20 percent of the inventory as partial cut?
 - A. Well, it was -- it was more fine than that as
- 10 far as how much volume and how many acres. And I
- 11 developed how much -- the timber by DBH class and size,
- 12 diameter class size.
- O. And again, you did that -- and I appreciate
- 14 that. And you did that on, again, kind of a watershed
- 15 level. For example, if they told you watershed, this
- 16 particular watershed has these particular age classes in
- 17 it, this particular species mix, would you take an
- 18 average for the watershed and then assign volume to those
- 19 different categories?
- 20 A. No, I allocated them -- I allocated them unit
- 21 by -- or restriction class by restriction class. And
- 22 again, land type by land type.
- Q. Based on overall -- based on the overall
- 24 watershed volume and the information provided about the
- 25 nature of that volume?

- 1 A. By WAA, if we can use that term, yes.
- 2 Q. If that's the one you're comfortable with,
- 3 that's fine with me.
- 4 Now, the timber inventory data, I guess by
- 5 definition includes -- only includes data from
- 6 merchantable timber, correct?
- 7 A. Yes.
- 8 Q. And can you remind us what merchantable timber 9 is?
- 10 A. Generally it would be a tree that's eight to
- 11 ten inches in diameter and at least one log high.
- Q. So merchantable, you can get a board out of it
- 13 basically, right? I mean, that's the thought behind
- 14 what's merchantable?
- 15 A. It's merchantable in the sense that you can
- 16 sell it in the open market and there's a minimum size and
- 17 generally that's standard within the industry.
- 18 Q. Now, Scopac's land has thousands of acres with
- 19 premerchantable timber, correct?
- A. I don't know how many acres. Those would be
- 21 the acres that I assigned to the young stands.
- Q. So anything that's premerchantable went into a
- 23 young stand?
- 24 A. No.
- Q. Now, what I'm talking about now is

- 1 premerchantable timber. Do you know how many acres of
- 2 Scopac's property has pre -- is primarily premerchantable
- 3 timber?
- 4 A. I'm saying areas that were classified as young
- 5 stands are stands that are primarily made up of
- 6 premerchantable timber. That doesn't mean there isn't
- 7 some merchantable size trees out in those areas, but
- 8 that's why they're assigned to that category, because
- 9 they're classified as young stands.
- 10 Q. And over time, the premerchantable timber will
- 11 reach a size where it joins the timber inventory as
- 12 merchantable timber, correct?
- 13 A. Yes, over time, yes.
- Q. Now, you use a ten-year projection period,
- 15 correct?
- 16 A. Yes.
- 17 Q. And some of those trees will not reach
- 18 merchantable size until some time after the tenth year,
- 19 correct?

- A. That's correct.
- Q. So for those trees, you only include them as
- 22 part of your reversion factor at the end of your tenth
- 23 year, correct?
- A. My -- they're included, the value of that
- 25 material is included in that analysis.

- 1 Q. In the reversion?
- 2 A. In the reversion, yes.
- Q. And you allow for that by assuming growth of
- 4 those trees as a percentage of harvestable timber
- 5 currently in the harvestable areas, correct?
- 6 A. I wasn't listening at the beginning.
- 7 Q. Sure. You factor them in by assuming growth as
- 8 a percentage of harvestable timber currently in the
- 9 harvestable areas, correct?
- 10 A. I developed my stabilized volume based on 100
- 11 percent of the growth in the partial cut areas and the no
- 12 restriction areas. Now, keep in mind, I didn't harvest
- 13 any of the timber in the first nine years that was
- 14 assigned to the partial cut areas.
- 15 Q. That's right. You --
- 16 A. We rested those areas for the first nine years.
- Q. So the partial cut areas, there's no activity
- 18 in terms of harvesting until the tenth year in your
- 19 projections, correct?
- A. Yeah, it doesn't mean every acre of that
- 21 parcel -- in the partial cut areas are going to be logged
- 22 on the tenth year, but it just means --
- Q. It just means --
- A. The contribution of the growth in those areas
- 25 is not accounted for in the analysis until that tenth

- 1 year.
- Q. And by your model, while it's not the case that
- 3 everything will be cut in the tenth year, it is the case
- 4 that nothing will be cut until the tenth year, correct?
- 5 A. That's -- that's correct.
- 6 Q. If we can look at table one of your report.
- 7 And it's on page 14 of your report. And if we can pull
- 8 that table out, please. Mr. Fleming, I believe you
- 9 touched on this or similar information earlier today, but
- 10 we talked earlier about watersheds, or WAA's as you would
- 11 call them, and these are the WAA's on the property on the

- 12 left side. Do I have that right?
- 13 A. Yes.
- Q. And across the top you have the different
- 15 categories of trees and growth on the property. For
- 16 example, timber, young stands, plantations, brush and
- 17 hardwoods and non-productive, correct?
- 18 A. Correct.
- 19 Q. Now, under brush and hardwoods between the
- 20 various acres there's about 5300 acres on the property,
- 21 correct?
- 22 A. Yes.
- Q. And we heard yesterday from Mr. Dean about how
- 24 you can kill those trees with herbicide and then replant
- 25 redwoods there to kind of retake some of this -- some of

- 1 this acreage. Do you recall that?
- A. He mentioned some work they were doing on his forest
- 4 Q. Well, you agree, though, don't you, that some
- 5 of these acres, some of the 5300 acres can and should be
- 6 replanted with conifer?
- 7 A. With conifers?
- 8 Q. Yes.
- A. Yes, the acres that are assigned to that brush
- 10 and hardwood category are acres that have the capacity to
- 11 grow commercial forests in the future as opposed to the
- 12 acres that I assign as non-productive, they would be
- 13 areas that would not be -- it would not anticipate they
- 14 would support stands of timber.
- 15 Q. I appreciate that. Thank you for explaining
- 16 that. Now, you made no projections as to when those
- 17 brush and hardwood acres might be converted or might come
- 18 on-line as harvestable timber, correct?
- 19 A. Do I --
- Q. You made no estimates or projections as to when
- 21 that would occur?
- 22 A. No.
- Q. You simply assumed that would be captured as
- 24 part of your reversion rate?
- A. I included some expenses that had to do with

- 1 reforestation of these areas in my costs on an annual
- 2 basis.
- Q. Okay. So on the cost side in terms of

- 4 converting those acres, you included the cost of clearing
- 5 and replanting the 5300 acres; is that correct?
- 6 A. Well, a portion of them.
- Q. And that was part of the expenses for the first 8 ten years?
- 9 A. On an annual basis, it was an amount allocated 10 for that forest improvement work.
- Q. Now, in terms of the revenue side of that ledger, you didn't include any number anywhere in your equation for the value being added by the clearing of that land and the replanting of those trees, did you?
- 15 A. Well, I'm appraising the -- I'm forming an 16 opinion regarding the market value of the entire 17 property. And so it's all -- all kind of tied together.
- 18 It's kind of like a matrix, you've got things going on in
- 19 the costs, you've got things going on in the revenue and 20 even though those trees are planted in the year one, for
- 20 even mough mose trees are planted in the year one, i
- 21 instance, they would contribute to the income in an
- 22 indirect way because it's an ongoing process.
- Q. Mr. Fleming, you did not make any specific adjustment to your reversion factor to take those acres into account regarding future production, did you?

- 1 A. My reversion factor?
- Q. Yes, the factor that you intend to use in part
- 3 to capture or define the value after year ten when these
- 4 trees would be coming on-line? Did you adjust the
- 5 reversion factor at all to take into account these trees
- 6 coming on-line?
- A. There are a lot of considerations in my 8 estimate of the reversion factor.
- 9 Q. But this wasn't one of them, was it?
- 10 A. I don't think it's a large one, but I certainly 11 realize that I'm doing some reforestation work on an 12 annual basis.
- Q. Do you recall in your deposition where I asked you can you identify the amount of adjustment made to the residual cap rate as a result of the replanting or as a consequence of the replanting of these 5316 acres, and you responded no?
 - A. That's true.
- 19 Q. I thought we were close to agreeing. I just
- 20 thought I would define the issue. Now, you applied a
- 21 3.75 percent growth rate for young growth redwoods; is
- 22 that correct?

- 23 A. Yes.
- Q. It was an easy one?
- A. Well, I have another three something, so I have

- 1 to --
- Q. And for old growth trees, you assign a growth rate of zero, correct?
- 4 A. Yes, for appraisal purposes.
- 5 Q. They do grow some, just not at 3.75 percent?
- 6 A. They grow but they also die, so there's sort of
- 7 a net difference and it generally isn't very much.
- Q. Now, I know you discussed your ten-year
- 9 projection period. I just want to make sure I understand
- 10 where we are on that. You considered five years to be
- 11 too short a period; is that correct?
- 12 A. Yes.
- Q. And you think by the time you get to year 15
- 14 there's too much uncertainty for you to go out that far?
- 15 A. Generally.
- Q. Now, are you aware that other timber appraisers
- 17 use 50-year projection periods?
- 18 A. Apparently.
- 19 Q. Did you know that before this case?
- 20 A. Yes.
- Q. And are you aware, and in fact, you saw that
- 22 Mendocino Redwood, which as we heard is somebody who is
- 23 actually in the business and therefore, someone we should
- 24 listen to very carefully, they use a 50-year projection
- 25 period, right?

- 1 A. Well, they -- I don't recall what projection
- 2 period they use.
- 3 Q. Fair enough. Fair enough. And are you aware
- 4 that other timber investors deposed in this case have
- 5 testified that they actually use 60-year projection
- 6 periods?
- 7 A. No.
- 8 Q. Now, you talked also a little bit about harvest
- 9 levels. And you've testified that you chose 80 million
- 10 board feet for the first ten years because you believe
- 11 that's a good estimate of what can actually be cut,
- 12 correct?
- 13 A. No, I think it was 81 something.
- 14 Q. Thank you.

- 15 A. And it was based on my analysis available.
- Q. And your analysis is that that's an amount -- a
- 17 good estimate of what can actually be cut on the property
- 18 annually for the next ten years?
 - A. It seems reasonable.
- Q. And as an appraiser, you want to determine the
- 21 potential production of the property, correct?
- 22 A. Yes.

- Q. And therefore, you used the actual productivity
- 24 of the property to assess its true value as an appraiser?
- A. Overall, yes.

127

- 1 Q. And if a purchaser elects to harvest less than
- 2 what the property can produce, that's the purchaser's
- 3 choice, correct?
- 4 A. Yeah, they don't have to harvest anything if
- 5 they don't want to.
- 6 Q. But that doesn't change the underlying value
- 7 that's reflected in the appraisal, does it?
- 8 A. No.
- 9 Q. Now, in your appraisal you don't add anything
- 10 for gravel extraction, correct? There's no value
- 11 assigned to that?
- 12 A. I don't add any specific value in considering
- 13 my analysis.
- Q. And you don't add any specific value for cell
- 15 towers either?
- 16 A. No.
- Q. Or any other non-timber related activities?
- 18 A. Not specifically, no.
- 19 Q. Now, since 2002, the annual average price
- 20 increases for redwood range from 7.7 percent to 10.8
- 21 percent, correct?
- A. Say it again.
- Q. Since 2002, the annual average price increases
- 24 for redwood have ranged from 7.7 percent to 10.8 percent?
- A. Should I know that?

- 1 Q. Well, it's in your report, so if you want to
- 2 look at page 47 of your report. And specifically, about
- 3 eight lines down, it says "the five-year averages range
- 4 between 7.7 percent and 10.8 percent." Does that refresh
- 5 your recollection?
- 6 A. I'm looking at table 16 on the previous page.

- 7 We're talking about redwood?
- 8 Q. Yes, sir.
- 9 A. What were the numbers?
- 10 Q. Well, I'm reading your report on page 47 where
- 11 you say "the five-year averages range between 7.7 percent
- 12 and 10.8 percent."
- 13 A. That's correct.
- 14 Q. Okay. For purposes of your report, you assume
- 15 a 3.5 percent annual growth rate for redwood pricing,
- 16 correct?
- 17 A. Yes.
- Q. And then you assume for your analysis a 2.75
- 19 percent inflation rate?
- 20 A. Yes.
- Q. So the real rate, I guess, as it's being called
- 22 up here today, would be about .75 percent per year?
- A. Yes, in this case.
- Q. And you used SBE pricing in reaching that
- 25 result, that conclusion?

- 1 A. We're talking about now the --
- Q. The -- your selection of the 3.5 percent annual growth rate in pricing.
- 4 A. It's based on my analysis, which is primarily
- 5 data regarding a trend indicated by SBE data.
- 6 Q. Did you use the Pacific Rim Wood Market data?
- 7 A. No.
- 8 Q. Why not?
- 9 A. I don't think it's reliable for appraisal in
- 10 this redwood country.
- 11 Q. Why not?
- 12 A. I'm not really aware of some of the detail
- 13 that's in there. The only copy I've seen shows one
- 14 number for redwood. I'm assuming it's young growth
- 15 redwood but I don't know that. I don't know how it's
- 16 collected. And I don't know enough details.
- 17 Q. And then in terms of pricing trends, you
- 18 focused on the last ten years to evaluate what pricing
- 19 potential will be during your ten-year projection period,
- 20 correct?
- A. I focused on the ten-year data because that's
- 22 similar to my ten-year projection period.
- Q. So there's a symmetry for you there. You go
- 24 back ten years because you're going out ten years?
- A. Well, I think I would want to use data within

- 1 that range, but I don't know that I'd want to go back too 2 far.
- 3 Q. Further than ten?
- 4 A. Well, ten to 15. I indicate 15 here, but I'm 5 focused on the ten year.
- Q. Now, in terms of Douglas Fir pricing, you used
 current Doug Fir prices as your starting point, or
 current as of the date of your appraisal, correct?
- 9 A. Yes, based on data that I collected locally.
- 10 Q. Yeah. And in your report, you draw
- 11 distinctions between merchantable timber and logable
- 12 timber. You've got those terms in mind, don't you?
- 13 A. Yes.
- Q. Can you tell us what logable timber is.
- 15 A. Okay. Well, merchantable timber is the total.
- 16 Q. I'm sorry.
- 17 A. Is the total volume. So now we're allocating
- 18 basically what would be considered merchantable -- or I'm
- 19 sorry, logable. And that's part of the analysis that I
- 20 received -- part of the data I received from the Scopac
- 21 foresters when we allocated volume by restriction class
- 22 and harvest class. So timber that was assigned to the --
- 23 to the no-cut areas for whatever reason, would be placed
- 24 in the -- essentially be considered not logable during my
- 25 projection period.

- 1 Q. So logable is a tree that you can actually cut,
- 2 true? That's one of the factors?
- 3 A. Well, it's -- again, it's a little more
- 4 complicated. It may be a tree you can cut, but you may
- 5 not want to do it economically.
- Q. That was actually my next question. Pricing is a factor in the logability of a particular tree, correct?
 - A. At any one point in time.
- 9 Q. And how do economics enter into a logability of 10 a tree or a stand?
- 11 A. Well, clearly if the value delivered at a local
- 12 sawmill is less than the cost to get it there, then you
- 13 would be -- you would probably not be too interested in
- 14 harvesting it.

- 15 Q. So if you can't make money on it, it's not
- 16 logable as a practical matter?
- 17 A. Well, I think if you had -- if you had some of

- 18 the species that were not logable in that economic sense,
- 19 you may -- you may just not harvest any timber until they
- 20 were all -- all the volume was economically harvestable.
 - Q. Leave them in the woods and let them grow?
- A. Probably.

- Q. Now, in terms of your harvest projections,
- 24 though, you use a static, if you will, species mix
- 25 throughout that period, correct?

132

- 1 A. That's correct. On average.
- 2 Q. Okay. So on average you're cutting the same
- 3 amount of Douglas Fir five years from now as you are 4 today?
- 5 A. That's what I assume in my analysis, yes.
- 6 Q. Now, Doug Fir pricing is at a 20-year low,
- 7 correct?
- 8 A. I'm not sure if it's a 20-year low.
- 9 Q. You know it's very low, though, right?
- 10 A. It's abnormally low.
- 11 Q. Relative to recent years?
- 12 A. Yes.
- Q. And what annual rate of price increase do you
- 14 use for Douglas Fir for your assumptions?
- 15 A. I was using on a nominal basis 2 percent.
- Q. 2 percent. And then again, if we were to
- 17 subtract out your inflation rate, we would come to, I
- 18 guess, a negative .75 percent in terms of price movement
- 19 each year, correct?
- A. That's the way the data worked out.
- Q. So the way the data worked out was the real, if
- 22 you will, price of Doug Fir goes down by three-quarters
- 23 of one percent each year off into the future, correct?
- A. Based on my analysis, and I'm hopeful that it
- 25 will turn around soon.

- 1 Q. Now, you also made some assumptions about the
- 2 price of harvesting Doug Fir in your model, correct?
- A. Not specifically.
- 4 Q. Okay. Harvest costs generally?
- 5 A. Yes
- 6 Q. And that is that it will track inflation?
- 7 A. In this case, I used my best data available to
- 8 adjust those expenses, yes.
- 9 Q. And that's 2.75 percent annually, correct?

- 10 A. That's a number I selected for this appraisal 11 based on the ten-year projection periods.
- 12 Q. Understood. And so the real increase, if you
- 13 will, in -- so you have -- in harvest costs would be at
- 14 about zero, correct? In other words, it tracks
- 15 inflation, increases 2.75 percent every year. While the
- 16 Doug Fir price is actually, in real terms, decreasing by
- 17 three-quarters of a percent, correct?
- 18 A. At the current time. Or during the projection
- 19 period, that's what it seemed to be.
- Q. So based on your projection period, the cost --
- 21 the delta, if you will, between the cost of harvesting
- 22 Doug Fir and what you can recover from Doug Fir is
- 23 increasing each year with the profit margin either
- 24 shrinking or the loss getting bigger each year, correct?
- A. That's correct over my projection period, but

- 1 when I stabilize my harvest into the future, I pretty
- 2 much -- that difference is built into the model, you
- 3 might say, and becomes -- it doesn't continue on forever.
 - Q. When does it end?
- 5 A. Hopefully it will end next year.
- 6 Q. So your thinking is that in the real world,
- 7 hopefully the Doug Fir market will rebound next year?
- 8 A. I consider in my -- I mean, all I'm using is
- 9 the data that I have.

- 10 O. I understand.
- 11 A. And then when I get to the final reconciliation
- 12 of value, I think in my report I indicate -- you can tell
- 13 I'm a little concerned about the fact that the Douglas
- 14 Fir is down, abnormally low I think is the concern that
- 15 I -- or that's how I describe it. So when I get into
- 16 that reconciliation of value, I come back to some of
- 17 these factors that are concerning me, and there's others,
- 18 in order to come to my final opinion of value.
- 19 Q. And so in your 35 years of experience, you
- 20 expect Doug Fir pricing to bounce from where it is?
- A. Yes. And I think I indicated earlier that
- 22 prices for most species will die, if you want to use that
- 23 word, or drop. I shouldn't use the word die. Drop some
- 24 way and fall in wintertime, particularly in Humboldt
- 25 County where the sawmills have pretty large log decks,

- 2 so values tend to drop as a rule, regardless of the3 economic conditions of the country.
- 4 Q. Okay. Well now you're drawing an interesting 5 distinction because in the first instance you're talking 6 about broad economic trends like the impact of the
- 7 housing market on Doug Fir generally, correct?
- 8 A. Yes.

- 9 Q. And that, you expect to improve next year.
- 10 That's your estimate as an expert?
 - A. I'm not an expert on that.
- 12 Q. Okay. But it's your hope as someone who's been 13 in the business 35 years and has watched this occur that 14 things will again bounce within the next year or two?
- 15 A. Well, I think that most people anticipate that 16 at least the Douglas Fir market will go up. I think 17 Mr. Dean referred to that, if I can use his comment.
- 18 Q. Sure. And then the other element you're 19 talking about is kind of seasonal shifts in pricing. And 20 you said that prices often go down in the winter on
- 21 almost an annual basis. Do I have that right?
- A. I don't know that prices actually go down. The
- 23 activity slows significantly. The sawmills don't need
- 24 timber as much as they might in the spring. So as a
- 25 rule, most sellers decide not to sell timber in that

136

- 1 period of time. And the timber that does sell may or may2 not reflect some special needs.
- Q. And in terms of the way it works in the real
- 4 world, and you can tell me if I get this wrong, is that
- 5 because in the fall companies have been out in the woods6 cutting in the good weather, their log decks are full and
- 7 then over the course of the winter they cut those logs
- 8 and then in the spring the mills are hungry again?
- 9 A. That's one way to characterize one of the
- 10 factors, yes.11 Q. Have you ever done an analysis if your Doug Fir
- projections were to continue out and Doug Fir pricing was to drop in real terms by .75 percent a year while harvest
- 14 costs tracked inflation, at what point Doug Fir would
- 15 become unlogable economically?
 - A. No.

- 17 Q. Now, in your report, what assumption do you
- 18 make -- let me back up. There are various means of
- 19 harvesting timber, correct? It's not a trick question.
- 20 There's cable, there's tractor, there's helicopter,

- 21 correct?
- A. If that's what you call means, yes.
- Q. Methods, ways?
- A. All right.
- Q. And the most expensive of those is helicopter

- 1 logging?
- 2 A. Relative to the other two that you mentioned?
- Q. Yes.
- 4 A. Yes, normally.
- 5 Q. As opposed to trying to think of the most
- 6 expensive way you could possibly get a log out of the
- 7 forest?
- 8 A. You can have some pretty expensive cable
- 9 logging.
- 10 Q. What percentage of logging do you assume Scopac
- 11 will do by helicopter each year over your projection
- 12 period?

13

- A. I believe I used 7 and a half percent annually.
- Q. And have you ever compared that number with
- 15 company estimates?
- 16 A. No.
- 17 Q. Have you ever considered a number below five
- 18 percent for helicopter logging?
- 19 A. Not for this property, no.
- Q. There was a fair amount of discussion about
- 21 your discount rate, and I won't take you back through
- 22 that in any great length. One of the -- we've talked
- 23 before when we were in your deposition about your
- 24 reference to what you called a safe rate as part of your
- 25 valuation of what a discount rate should be. Do you

- 1 recall that discussion generally?
- 2 A. Generally.
- 3 Q. What is a safe rate?
- 4 A. Safe rate, as I recall, is -- would be the
- 5 T-bill less inflation. And it's kind of something I
- 6 calculate, I think, as a general rule. It doesn't work
- 7 in my analysis per se.
- Q. And do you use, again, for that reference
- 9 point, that data point, since you use a ten-year
- 10 projection period, do you tend to use a ten-year T-bill?
- 11 A. I would in that case, yes.
- 12 Q. And do you know what the rate -- the rate of

- 13 return on a ten-year T-bill has done since your valuation
- 14 date of October 1, 2007?
- 15 A. I don't, but I really don't use the ten-year
- 16 T-bill. As I indicated earlier, that's just -- it is
- 17 something I might calculate as far as the differences
- 18 between safe rate, the T-bill rate, and in this case, a
- 19 VAA bond rate, which is really my starting point.
- Q. So if the rate of return on a ten-year treasury
- 21 had dropped by 100 basis points since October 1, 2007,
- 22 that wouldn't change the discount rate you apply?
- A. For what date of value?
- 24 Q. October 1, 2007.
- A. My analysis wouldn't really be tied to the

- 1 T-rate, T-bill security at that point.
- Q. If you were doing that valuation today, would 3 it?
- 4 A. I don't usually use T-bills. I mean, I look at
- 5 them, but in essence, that's not my focus.
- 6 Q. You also assign a cap rate for your reversion 7 period, correct?
- 8 A. Yes.
- 9 Q. And what cap rate do you assume?
- 10 A. For my appraisal in this case was 8.5 percent.
- 11 Q. And that was a nominal cap rate?
- 12 A. That's on a nominal basis, yes.
- Q. So again, if we were to adjust that for your
- 14 2.75 percent inflation, your cap rate was 5.75 percent?
- 15 A. No. That rate would not be any different
- whether you're using an analysis on a nominal basis or a real basis.
- Q. Okay. So you would -- you would not make an adjustment for inflation on the 8.5 percent?
- A. No, I would not.
 - MR. DOREN: All right. Just one more
- 22 topic area, Your Honor.
- THE COURT: All right.
- Q. (By Mr. Doren) Now, in your opinion, a highest
- 25 and best use must be an economic use, correct?

140

1 A. Yes.

- 2 Q. And in your opinion, an economic use is one
- 3 that produces income, correct?
- 4 A. Generally, yes.

- 5 Q. And in your report, you stated that "in
- 6 addition, a highest and best use must be an economic use.
- 7 A non-economic use such as conservation, natural lands,
- 8 preservation or any use that requires the property to be
- 9 withheld from economic production is not a valid basis
- 10 upon which to estimate market value." Is that -- that's
- 11 an accurate statement of your opinion, correct?
- 12 A. Yes.
- Q. As a result of that opinion, when you went to
- 14 value the lands of the MMCAs, you looked at them in
- 15 income producing ways, correct?
- 16 A. Yes, because at that time the HCP would have
- 17 terminated.
- 18 Q. Well, understood. Understood. And that's our
- 19 next step. And so the way you value the MMCAs was, first
- 20 of all, you assume it had to be for an income producing
- 21 purpose, correct?
- 22 A. Yes.
- Q. And the income producing purpose that you saw
- 24 was cutting old growth trees off that property 42 years
- 25 out?

- 1 A. Based on its highest and best use.
- Q. And through that analysis, that's how you got
- 3 to a \$16 million value, correct?
- 4 A. That was a lot more going on in my analysis.
- 5 Q. Moving parts on --
- 6 A. Yeah, a lot of moving parts there.
- 7 Q. Moving parts on when you harvest the trees in
- 8 the MMCAs, right?
- 9 A. Yes.
- MR. DOREN: I pass the witness, Your
- 11 Honor.
- 12 THE COURT: All right. Does the other
- 13 debtor have any questions?
- MR. LAMB: No, Your Honor.
- 15 THE COURT: Okay.
- MR. FIERO: The Committee has questions,
- 17 Your Honor.
- THE COURT: Okay.
- MR. FIERO: I think the witness has been
- 20 very forthcoming so this should take 20 minutes or less.
- 21 Also, I would like the Court to take judicial notice on
- 22 Yahoo weather that it is not always sunny in Scotia.
- 23 Every picture that we have seen has the beautiful rays of

sunshine coming through and the truth is it's quitefoggy.

142

CROSS-EXAMINATION

2 BY MR. FIERO:

1

Q. Hi, Mr. Fleming. I just want to revisit some topics that have been visited before and then maybe I'll ask some new questions just to kind of clear things up.

6 Let's start with a question that Mr. Schwartz 7 asked you about a forest that is 70 percent redwood on 8 average. Let's just take a stand and say that it's 70

9 percent redwood on average. And let's say that you cut a

10 stand within that forest that's 90 percent redwood.

11 Haven't you just increased -- or haven't you just

12 decreased the amount of redwood in that forest relative

13 to other species?

14 A. That's a big property and it has 4 billion 15 board feet in it. I guess, yeah, technically it might

16 have shifted the species mix slightly.

17 Q. Okay. And if you're cutting 100 million board 18 feet a year, might that also -- if you had similar

19 percentages applied, wouldn't that affect the species mix

20 of the forest?

A. In my analysis, I'm going to use an average. I sort of indicate an average. It will change from year to year probably to some extent.

Q. Okay. So the species mix of the merchantable volume would change year to year as cuts are made?

143

1 A. Yes.

Q. And but your model doesn't allow for that in any particular way?

4 A. Well, it doesn't -- it doesn't allow for the

5 small fluctuations that might occur over the ten-year

6 projection period. But generally, I pretty much end up 7 with the same mix that I start with in my analysis.

8 Q. Okay. So you assume that it stays static, even 9 though you agree that it does change?

10 A. Well, it changes, but it's a pretty narrow 11 range in my analysis.

12 Q. But in answering my question, you agree that it 13 changes?

14 A. Slightly.

Q. Now, when you were talking to Mr. Schwartz, you

- 16 indicated that you didn't have data from January to March
- 17 2008. Why not?
- 18 A. What kind of data?
- 19 Q. Data about log prices.
- A. I've been busy on this project, I haven't
- 21 really had a chance to collect information.
- Q. What about cutting data from the company?
- A. I don't believe I have any, but as I say, I've
- 24 been focused on what I'm doing and I haven't really -- I
- 25 haven't really referred back to some of the new data that

- 1 I might have received, particularly with regard to what
- 2 might have been cut this year.
- Q. Okay. So is it possible that the company
- 4 actually gave you updates about its cutting activities
- 5 but you chose not to include them in your report?
- 6 A. I have been working on my analysis for quite
- 7 some time. And it's an ongoing process. And I -- items
- 8 such as the harvest levels and those kinds of parameters
- 9 were probably initially done back in September or so. I
- 10 don't know the exact dates. So -- and I was working
- 11 on -- even though I adjusted those slightly for the
- 12 harvesting between January and the end of September,
- 13 eventually a lot of the decisions were made way back in
- 14 that analysis.
- 15 Q. Is it your testimony that you didn't know in
- 16 the first three months of 2008 that log prices were
- 17 dropping?

19

- 18 A. When?
 - O. The first three months of 2008.
- A. At the beginning?
- Q. Yes. January, February and March, did you have
- 22 any idea that log prices were dropping?
- A. I didn't know in January 1 what would happen to
- 24 prices the rest of the quarter, no.
- Q. What about on March 30?

- 1 A. Well, March 30 I could have -- well, I don't
- 2 know. I haven't done the analysis. I might have gotten
- 3 some detail about a sale or two during that period, but I
- 4 don't remember getting anything from the -- in the sales
- 5 data from the company.
- 6 Q. What about on March 9, the day before you
- 7 issued your report?

- 8 A. What about it?
- 9 Q. Did you on that day have any indication that
- 10 log prices were dropping?
- 11 A. I don't remember what day that is, but no, not 12 necessarily.
- Q. When was the first time you told the indentured
- 14 trustee that your value date for appraisal purposes would
- 15 be October 1st, 2007?
- 16 A. Probably on March 10th of 2008 when I gave them 17 the report.
- 18 Q. Okay. So it's your belief that before that
- 19 moment, they did not know what effective date you would
- 20 be using in your appraisal?
- A. I may have discussed it. I may have told
- 22 somebody. It wasn't a secret. But I don't know that it
- 23 was any -- I don't recall.
- Q. So is your answer I don't recall?
- A. Well, what was the question again?

- 1 Q. The question is: When did you first tell the
- 2 indentured trustee that your effective date of value
- 3 would be October 1st, 2007?
- 4 A. I would have to -- the first day that I would
- 5 know about would be March 10th, 2008.
- 6 Q. Okay.
- A. Actually, well, that's when -- it would be that
- 8 week. That's the effective date of my appraisal.
- 9 Q. So your answer is that the first time you made
- 10 the indentured trustee aware that the effective date of
- 11 value for your appraisal would be October 1st, 2007 was
- 12 some time during the week prior to March 10th?
- 13 A. I don't know when they got my report.
- 14 Q. Now, you -- when you were asked about log
- 15 prices and them going down recently, you said that prices
- 16 dropped by a season and then they come back as the spring
- 17 wears on. Do you remember that testimony?
- 18 A. I'm speaking generally, yes.
- 19 Q. Is that what you expect to have happen this
- 20 year in the midst of the housing crisis?
- A. I think it's certainly possible.
- Q. But if a client were to call you or an investor
- 23 were to call you and ask you for your opinion of what was
- 24 likely to happen, what would you advise them?
- 25 A. I would have to research it.

- 1 Q. So your answer is you don't know?
- 2 A. That's correct.
- 3 Q. Now, you explained to us that you took the data
- 4 that the company gave you, you broke it down by WAA, you
- 5 broke it down by tree size and then you broke it down
- 6 again by whether or not it could be cut or partially cut
- 7 or not cut at all; is that right?
- 8 A. No. Scopac foresters provided volumes as of
- 9 1/1/07 allocated by various restriction classes and
- 10 harvest classes by WAA.
- 11 Q. Okay. And did you do anything to check that 12 data?
 - A. No, other than what I testified to earlier.
- 14 Q. Okay. And what was that? I'm sorry. I don't
- 15 remember. What checking did you do?
- 16 A. It was my understanding that that was the best
- 17 available data being provided to me by Scopac foresters
- 18 who I know and have known for many years. And I felt
- 19 comfortable with that information.
- Q. Okay. So your checking consisted of assuming
- 21 that they were correct?
- 22 A. Yes.

14

- Q. Now, in your projection, you have assumed that
- 24 the cut on a going forward basis could be approximately
- 25 81 million board feet per year, am I right?

- 1 A. For the first nine years, yes.
- Q. Okay. But that's really -- that's a plug
- 3 number, right? It doesn't bear any relationship to any
- 4 particular stand of trees, to any particular location on
- 5 a map that we could point to such that we could
- 6 understand what would be cut in year one of your
- 7 projection, year two, year three, year four?
- 8 A. I don't know what a plug number is, but I kind
- 9 of agree with the second half of your question.
- 10 Q. Okay. So the 81 million board feet are,
- 11 theoretically 81 million board feet, it's not verified by
- 12 any foresters having gone and walked in the forest and
- 13 demarcated an area and said this is where we'll do a THP?
 - A. It's based on a very careful analysis of
- 15 allocating the volumes and doing what I would do in
- 16 estimating what that harvestability would be by WAA.
- Q. But it is an estimation, right? You didn't
- 18 walk through the forest and select the areas to be cut?

- 19 A. No, I did not.
- 20 Q. And no one else did it for you?
- 21 A. No.
- 22 Q. Okay. And the reason that you didn't do that
- is you don't really know what is exactly in any
- 24 particular area of the forest, do you?
- 25 A. No, but I made an attempt to make sure that I

- allocated volume that is not likely to be harvested, at
- 2 least as far as quantity is concerned, into the various
- 3 restriction classes and land type classes. For instance,
- 4 the volume that's in the plantation areas, I allocate and
- 5 set aside, at least for the first nine years, and select
- 6 in this scenario, if you will, that that would not be --
- 7 that area would not be entered and that that timber is
- 8 not likely to be harvested over the projection period.
- 9 Q. And you did that so that you would have a fudge 10 factor, right, a safety valve in case something else in 11 your projection was wrong?
- A. No. I just think this would be -- this is a 12
- 13 reasonable decision and that no timber would be harvested
- 14 in what those areas as well as the timber that is
- 15 assigned to the partial cut areas, at least for the nine
- 16 years, the first nine years in my projection period.
- 17 O. Did you check with any of Scopac's foresters to 18 see whether or not those assumptions were valid?
- 19 A. No. Our -- our opportunities to talk to Scopac
- 20 foresters are definitely limited in this circumstance.
- 21 O. Okay. Now, if you had used the GIS database,
- 22 you might have been able to figure some of this stuff out
- 23 on a per stand or a per polygon basis, am I right?
- A. Well, I used the -- I used the GIS data in an 24
- 25 indirect way because it's relied on by Scopac foresters

- 1 to give -- to allocate the volumes as I indicated
- 2 earlier.
- 3 Q. Did you personally ever sit at a computer and
- manipulate one bite of GIS data?
- 5 A. As I understand it, I was -- the first day that
- 6 I could have done that was on March 11th in San Francisco
- when we actually had a computer up and running. And this
- was one day after I had finished my appraisal report. 8
- 9 Q. And that's data that you wanted, right?
- 10 A. Well, I'm an appraiser, I never turn down any

- 11 information. But I feel very happy with what I have done
- 12 in my analysis and I think I had adequate data to form an
- 13 opinion with regard to market value.
- 14 Q. And that's true even though you didn't know
- 15 anything about the strata of the forest as explained by
- 16 the GIS database?
- 17 A. I had some -- I had copies of printouts of
- 18 volumes by -- by what we call polygon of the stands that
- 19 was available for review.
- Q. Do you have a copy of your deposition in front
- 21 of you?
- 22 A. Yes.
- Q. Would you mind turning your attention to page
- 24 225.
- 25 A. Yes.

- 1 Q. Okay. And do you see where on line 21 I asked
- 2 the question: "Okay. So did you ask for it?" Your
- 3 answer was: "Originally. Originally it was on our
- 4 request for information." And my next question was:
- 5 "Okay. Am I remembering correctly, that you didn't get
- 6 it until some time after mid January of this year?"
- 7 Answer: "I'm not sure when we received something. I
- 8 don't know what. I'm not even sure what we received."
- 9 My next question: "Okay. Now, why aren't you sure? Is
- 10 it because you found it difficult to manipulate it?"
- 11 Answer: "I have not seen it. I don't have that data."
- 12 The last question: "Okay. So if I were to ask you to
- 13 show me in your report where you took information from
- 14 the GIS database and included it in your report, that's
- 15 not something you could do, right?" Answer: "It's not
- 16 included in my report."
- 17 A. Can I respond? Is that a question?
- MR. SHIELDS: Your Honor, he's read this
- 19 into the record. I think the witness has the right to
- 20 comment. He didn't put it in the form of a question, he
- 21 simply read it.
- Q. (By Mr. Fiero) Were those my questions and
- 23 were those your answers when we sat for your deposition
- 24 on March 28th, 2008?
- A. I'm not questioning the record.

- 1 Q. Okay. Now, you were asked about adjacency and
- 2 you said "I considered the adjacency restrictions in my

- 3 analysis." How can we see that in your report?
- 4 A. I'm aware of the requirement, and again, that's
- 5 why I allocated the volumes the way I did with regard to
- 6 plantations, other areas. But I did not do a
- 7 stand-by-stand analysis, no.
- 8 Q. All right. And you don't even know what
- 9 adjacency restrictions the property had on it on the day
- 10 your projection begins, right, this year? So you don't
- 11 know what areas aren't available for cutting because of
- 12 existing adjacency problems, much less the problems which
- 13 would be created by the 81 million board feet that you
- 14 project cutting over the next nine years?
- 15 A. I know what the rules are and I also know that
- 16 these areas that are assigned to the so-called adjacency
- 17 areas are temporary, that after five years, they're no
- 18 longer going to be considered adjacency areas. So things
- 19 change as the dynamic forest. And that's why I have to
- 20 kind of stand back sometimes when I'm estimating my
- 21 harvestable volume. It doesn't seem to make any -- it
- 22 doesn't seem to make sense for me to kind of try to bury
- 23 the species mix as we go through the projection period,
- 24 for instance, when in fact, it may change a little. It's
- 25 the same thing with adjacency. It's a temporary

- 1 condition.
- Q. It's a little bit like putting together a
- 3 puzzle, right? You can't go into -- next to an area
- 4 where you've just been, am I right?
- 5 A. For a certain period of time.
- 6 Q. But you didn't undertake to figure out whether
- 7 your projected cutting would satisfy those adjacency
- 8 requirements by actually trying to put the puzzle
- 9 together?
- 10 A. No, but I'm well aware of the fact that
- 11 possibly in four years if the trees are growing fast
- 12 enough, if they grow five feet tall and over three years,
- 13 that that area would no longer be considered an adjacency
- 14 area under your scenario.
- Q. Okay. So your answer is no but it's possible
- 16 that if the trees grew five feet, that that might be
- 17 change?
- 18 A. Well, it will change. Or if you wait five
- 19 years and the area is adequately stocked, then it will no
- 20 longer be considered in the adjacency issue because it's
- 21 already stocked or you've waited long enough.

- Q. I think you said in discussing the comparable
- 23 sales approach that you thought about comparable sales
- 24 but decided that the unique characteristics of the
- 25 property made it difficult and you decided to not use

- 1 that approach, am I right?
- 2 A. No.
- 3 Q. Okay. Shall we go through the five factors
- 4 that you listed when you said you decided the comparable
- 5 sales approach wouldn't work?
- 6 A. You used the word difficult. I said that it
- 7 would not -- it would not produce a meaningful indicator
- 8 of value.
- 9 Q. Okay. Can you tell me what deals you did
- 10 consider before you decided that it wouldn't produce a
- 11 meaningful indicator of value?
- 12 A. Excuse me?
- Q. Which sales did you think about and throw out
- 14 in deciding that the comparable sales approach wouldn't
- 15 work?
- 16 A. I don't think I would know that. I had a lot
- 17 of sales initially and I boiled them down to a smaller
- 18 list of sales, but I never really came to a conclusion of
- 19 which ones I might have used in the analysis.
- Q. Okay. Can you name the major timberland deals
- 21 consummated in the last couple of years in the Pacific
- 22 Northwest?
- 23 A. Pacific Northwest?
- 24 O. Yes.
- A. I was focusing on ones that were more local.

- 1 Q. Okay. But you can't identify any one of the
- 2 local sales that you had in mind that you decided weren't
- 3 sufficiently comparable?
- 4 A. Well, I basically rejected them all.
- 5 Q. Isn't it true that there were several
- 6 timberland investments over 100,000 acres in the last
- 7 several years in Oregon and Washington?
- 8 A. I'm aware of some sales in Oregon and
- 9 Washington, but I'm not sure that I would use those to
- 10 appraise this particular property in Humboldt County,
- 11 given the conditions that apply to them.
- 12 Q. And that would include the Manacio seal for
- 13 Longview -- the Manacio deal, the Longview fiber sale and

- 14 the Hamilton Tree Farm deal?
- 15 A Yes
- Q. And did you work for the buyer or the seller in
- 17 any of those deals?
- 18 A. No. Well, I should say one of the -- I worked
- 19 for one of them. I mean --
- Q. On the transaction, sir?
- A. Not on the transaction, no.
- Q. Okay. Now, how would the federal government
- 23 view an appraisal that doesn't use the sales comparison
- 24 approach?
- A. I don't work for the government.

- 1 Q. Isn't it true that the uniform appraisal
- 2 standards for federal land requisitions require the use
- 3 of the sales comparison approach?
- 4 A. I'm certainly sure that they encourage it but I
- 5 don't know that it's actually a requirement.
- 6 Q. Do you know whether or not USPAP discourages --
- 7 I'm sorry, another question.
 - Well, just going back to the sales comparison
- 9 approach for a minute. You mentioned the existence of
- 10 the redwoods, you mentioned the size of the property, you
- 11 mentioned the HCP. Are there ever really two sales which
- 12 are exactly alike?
- 13 A. No.
- Q. And isn't it true that appraisers and investors
- 15 regularly look to other sales to help determine value?
- 16 A. Yeah. Years ago I used to use the
- 17 comparison -- the sales comparison approach a lot. And I
- 18 was -- this is sort of before the discounted cash flow
- 19 analysis came into play so we did use the sales
- 20 comparison approach. But in more recent times, I think
- 21 the discounted cash flow analysis has certainly become
- 22 superior, better software and even though they may look
- 23 at some comparables that they might know about, I think
- 24 they mostly depend on the discounted cash flow analysis.
- Q. So are you saying that you regularly ignore the

- 1 analysis of actual market transactions in your appraisal
- 2 work?
- 3 A. No. not at all.
- 4 Q. But you chose to here?
- 5 A. As I indicated earlier in my report and I think

- 6 to Mr. Schwartz that I would prefer to have two
- 7 approaches to value. The cost approach normally doesn't
- 8 apply but if I use both approaches, that would be great.
 - Q. Are you aware of the discounts raised -- I'm
- 10 sorry, the discount rates used in other recent large
- 11 timberland investments in the Northwest?
- 12 A. I'm not familiar with any of those sales in 13 that regard.
- 14 Q. Do you think that investors in, say, Oregon and
- 15 Washington would want to increase their discount rate if
- 16 they were to purchase in California on account of the
- 17 regulatory risk?
- 18 A. I have no idea.
- 19 Q. Do you believe generally that where more risk
- 20 is perceived, an increase in the discount rate is
- 21 appropriate?
- 22 A. I think generally California is considered a
- 23 little more regulatory minded than both Oregon and
- 24 Washington. But there may be some other benefits that
- 25 would offset that negative, if you will.

- Q. Is there benefit still logging in California 1
- 2 that aren't present in Oregon and Washington? 3
 - A. There's redwood.
- 4 Q. Now, in your valuation, you've projected
- 5 essentially an infinite increase in redwood prices beyond
- 6 year ten, am I right? It always goes up?
- A. My projection period is ten years, and I'm
- 8 appraising that property based on the assumptions I used
- 9 in my analysis. So I pretty much go out ten years and
- 10 that's all I'm projecting.
- Q. And your valuation of the reversion doesn't 11
- 12 incorporate what amounts to a perpetual increase in both
- 13 growth and price?
- A. In the way that the reversion value is 14
- 15 calculated, based on the net revenue in that tenth year,
- 16 it basically stops or stabilizes all those changes into
- 17 the future.
- 18 Q. So you're saying that it doesn't result in an
- 19 assumption that prices will always grow, at least a
- 20 little bit, on a real basis and that growth will continue
- 21 to grow at its -- at a tenth year rate?
- 22 A. In this analysis, it basically freezes the
- 23 changes, if you will, with regard to both revenue and
- 24 cost.

- 1 it's actually a snapshot of a continually increasing
- 2 line?
- 3 A. What I'm estimating in the process of
- 4 calculating the reversion value, it's essentially
- 5 estimating what I feel the resale price in that property
- 6 will be at the end of ten years. And that's what I --
- 7 and after I take off some sale costs and I discount that
- 8 back to the present, that's the contributory value of the
- 9 reversion defined as the net benefits at the end of that
- 10 projection period.
- 11 Q. Now, in this case, you've got more of the value
- 12 in the reversion than you do in the nine years, am I
- 13 right?
- 14 A. I don't know.
- 15 Q. Okay. I think we can look at it together on
- 16 page 57 of your appraisal. If you go down to the bottom,
- 17 the lower left-hand corner.
- 18 A. What was the question?
- 19 Q. The question is: Have you attributed more of
- 20 the value to the reversion than to the income stream of
- 21 the nine years.
- A. Well, the present value of the income stream is
- 23 less than the present value of the reversion, yes.
- Q. So because the reversion is essentially the
- 25 value of the property into the future forever, isn't that

- 1 the more risky part of the analysis?
- 2 A. Well, the -- my estimate of the resale of
- 3 property of the value is based my residual cap rate as
- 4 one factor. So I have adjusted -- I've adjusted my
- 5 reversion -- residual cap rate to reflect the risk
- 6 involved in this analysis.
- Q. Okay. And that rate was -- is 8.5 percent, am 8 I right?
- 9 A. Yes.
- 10 Q. Okay. And you don't believe, sir, that any
- 11 deduction should be made for that to reflect inflation?
- 12 A. I'm sorry, I don't understand.
- Q. Well, you otherwise --
- 14 A. I used the nominal basis, if that's what you're
- 15 speaking about.
- Q. Right. So the real rate would be more like

- 17 5 75?
- 18 A. No. The residual cap rate does not change
- 19 whether you -- whether -- it stays the same whether you
- 20 use an analysis based on real basis or a nominal basis.
- Q. The number doesn't change, that's your
- 22 testimony?
- A. Yes. That's different than the discount -- the
- 24 discount rate.
- Q. Now, I think you've noticed that both Scopac

- 1 and Marathon have relied on GIS data in coming up with
- 2 their view of the forest and its value, do you recall
- 3 that?
- 4 A. Generally.
- 5 Q. Okay. Is it your impression that investors
- 6 regularly rely on GIS data when they're trying to figure
- 7 out what they want to pay for a property?
- A. I think everybody wants to know what the
- 9 volumes are and how much data they can accumulate with
- 10 regard to property they're interested in.
- 11 Q. Which GIS database systems are you capable of 12 operating?
- 13 A. I don't -- I don't have a GIS system.
- Q. Okay. So you're not familiar with the
- 15 mechanics of the debtor's GIS database or any others, am
- 16 I right?
- 17 A. As far as I understand, it's a very complicated
- 18 and expensive system.
- 19 Q. But your understanding is secondhand, sir?
- A. Excuse me?
- Q. Your understanding is secondhand?
- A. Understanding of what?
- 23 Q. Your understanding of whether or not their
- 24 system is complicated, it's a secondhand understanding?
- 25 You don't have any personal experience with their GIS

- 1 database?
- 2 A. No.
- 3 Q. Now, isn't it true that USPAP suggests that
- 4 appraisers collect data on past operations from the owner
- 5 in order to build their view of the valuable property?
- 6 A. I'm sorry?
- 7 Q. Isn't it true that USPAP suggests that
- 8 appraisers go to the subject property and ask the owner

- 9 for their historical data as one piece of the information
- 10 they use to build their appraisal?
- 11 A. I don't think that's in USPAP, but I think that
- 12 an appraiser would get as much information as they can
- 13 accumulate in their process, yes.
- 14 Q. Now, did you hear Mr. Dean testify yesterday?
- 15 A. Yes, I did.
- Q. Okay. So you're aware that he testified that
- 17 in 2004 the company expected to harvest 160 million board
- 18 feet for many years into the future, do you recall that?
- 19 A. Scopac?
- Q. Scopac, yes.
- A. I don't really recall that, but I'll accept
- 22 that.
- Q. Okay. Did you also hear him testify then in
- 24 2005 the company reduced their harvest rate for the next
- 25 ten years to 100 million board feet per year?

- 1 A. I think I remember that.
- 2 Q. Okay. And do you personally know that the
- 3 company only harvested 99 million board feet in 2006?
- 4 A. I don't remember what their number was.
- 5 Q. Okay. Did you hear Mr. Dean testify to it?
- 6 A. I might have.
- 7 Q. And what about in 2007 when the company only
- 8 harvested 74 million board feet, was that something you
- 9 were aware of?
- A. I don't know that I was aware of it, but I know that they had cut 63 million through September so that
- 2 seemed maybe reasonable.
- Q. Did the company's inability to meet its own
- 14 harvest projections influence your view of the harvest in
- 15 any way?
- 16 A. No.
- 17 Q. Okay. So you elected to ignore the company's
- 18 prior history when you took their data and created a
- 19 model which proposed cutting 81 million board feet per
- 20 year more or less?
- A. Like I said, as I indicated earlier, I've been
- 22 working on my analysis, and quite frankly, I was pretty
- 23 much, even though I continued to tinker with it and
- 24 change things over the -- over the course, the entire
- 25 course of the project, I really didn't come to a final

- 1 conclusion until probably March 9th.
- 2 Q. Okay. But you've been working on this since
- 3 2005, am I right? Isn't that what we learned from the
- 4 Houlihan Lokey report?
- 5 A. No.
- 6 Q. Is it your testimony that you didn't assist
- 7 Houlihan Lokey on the preparation?
- 8 A. Well, I had been working on it but not
- 9 specifically on this appraisal since 2005.
- Q. But my point is, sir, that in assessing the performance of the company at least since 2005, you've
- been watching what it's been doing, how much it's been
- 13 projecting and how much it's been cutting, am I right?
- A. I had data in 2005 that was mostly 2004
- 15 information, and when I came to this aspect of the -- if
- 16 you want to call it the total project, the 2007 work, I
- 17 did focus primarily on 2006 information because it was
- 18 the last full year that I had available to me.
- 19 Q. Okay. So in 2006, the company had already come
- 20 down from its 2004 projection of 160 million board feet
- 21 to 100 million board feet. How did you look at that
- 22 change in the company's view of its own forest and apply
- 23 it to your appraisal, if at all?
- A. I didn't at all.
- Q. Okay. Now, I think there was a question asked

- 1 earlier of you about how Marathon prepared its growth
- 2 projections. Are you aware of the fact that they did in
- 3 fact use a polygon by polygon analysis, unlike your own
- 4 work?

- 5 A. I believe that's true. At least I believe
- 6 that's what Mr. LaMont said.
- 7 Q. And if it's done that way, it can't necessarily
- 8 can't be done on an Excel spreadsheet, can it?
- 9 A. No, and it's not necessarily better.
 - Q. And why do you believe that?
- 11 A. Because I think my method is very reliable and
- 12 I have used it for many years, and a lot of time I have
- 13 to admit when you do an appraisal, you don't have a lot
- 14 of data that might be needed in a computer model.
- 15 Q. And what data were you lacking between the
- beginning of January when you were asked to prepare this appraisal and March 10th when you issued your opinion
- 18 that you would have liked to have had?
- 19 A. We didn't get the GIS data until, as I

- 20 understand it, March 11th, which was after the date of my
- 21 report.
- Q. Now, you said "as I understand it." What's the
- 23 basis for your understanding, sir?
- A. Because I was in San Francisco on March 11th
- 25 and 12th, as I've indicated before, and apparently that

- 1 was the day that they actually got hooked up.
- Q. Who is "they"?
- 3 A. Well, Bill Kleiner was there. It is a terminal
- 4 that had been agreed to by the parties that would be put
- 5 in Houlihan Lokey's office in San Francisco.
- 6 Q. All right. And prior to that date, you had no 7 access to any GIS database information?
- A. I don't believe so. Now, I may be wrong. That
- 9 wasn't really an area that I was concerned about in the
- 10 sense of I was the contact man.
- 11 Q. Now, in your critique of the other appraisals
- 12 you mentioned that Mr. Yerges and Mr. Mundy were not
- 13 licensed foresters or appraisers in the State of
- 14 California. Do you recall that criticism?
- 15 A. Mr. Yerges and Dr. Mundy?
- 16 Q. Yes.
- 17 A. I don't know whether Dr. Mundy is licensed in
- 18 California. It seems like he hesitated someplace along
- 19 the line. I'm not sure.
- 20 O. Do you know whether --
- A. I don't know the details.
- Q. Do you know whether Drs. Iles or Reimer are
- 23 licensed as foresters in California?
- A. I don't believe they are, but I don't know.
- Q. If they're not, does that mean to you that

- 1 they're practicing illegally by doing forestry consulting
- 2 for Scopac?
- 3 A. I'm not -- I'm not sure on the process.
- 4 Q. Is that something that you as a California
- 5 registered professional forester would look a scant at?
- 6 A. I'm an appraiser. I am a licensed forester. I
- 7 don't really look at the rules so much because I'm
- 8 already licensed. But I don't believe that they are
- 9 licensed foresters in California.
- 10 Q. I'd like to revisit this question of your
- 11 contact with Mr. Daniel because I want to make sure that

- 12 I understand it and that the Court understands it.
- Prior to March 11th, had you ever met
- 14 Mr. Daniel in person or on the telephone?
- 15 A. I had not met Mr. Daniel before March 11th. I
- 16 had not talked to him on a one-to-one telephone call, but
- 17 I may have -- he may have been involved in a conference
- 18 call prior to March 11th.
- 19 Q. So let's go over your deposition testimony
- 20 because I want to make sure that we all understand, and
- 21 if there's something that needs to be corrected, it can
- 22 be corrected. Take a look at page 37 of your deposition.
- 23 A. 137?
- Q. 37, up front. Okay. So you see at line 14 it
- 25 says, Question: So the first news that Houlihan Lokey

- 1 would have had of your opinions on the valuation of the
- 2 combined timberlands would have been after your
- 3 completion of this report on March 10th, 2008?" Answer:
- 4 "Yes." Question: "Do you know Glenn Daniel?" Answer:
- 5 "Yes." Question: "Have you met Mr. Daniel?" Answer:
- 6 "Yes." Question: "When did you first meet him either in
- 7 person or by phone?" Answer: "I believe it was March
- 8 11th." Question: "March 11th, 2008?" Answer: "Or
- 9 March 12th." Is that the testimony you gave at that
- 10 time?
- 11 A. Yes, sir. Yes.
- Q. Okay. Now, when you did ultimately meet with
- 13 him, which was either the 11th or the 12th, is it still
- 14 your testimony that you and he were only in a room for a
- 15 couple of hours?
- 16 A. I know when you asked that question at
- 17 deposition I wasn't sure of the dates and I think I tried
- 18 to state that on the record. I believe we met to talk
- 19 about the specifics of the property. We had some maps on
- 20 the afternoon of March 11th. I don't remember whether
- 21 I -- and then I saw him in the evening, and I think it
- 22 was evening of the next day. And it was for a relatively
- 23 short period of time. But that's the best that I can
- 24 recall.
- Q. Okay. Let's take a look at your deposition

- 1 testimony on page 40, line 11. Question: "Have you
- 2 spoken with him since March 11th or 12th, 2008?" Answer:
- 3 "Briefly yesterday." Question: "What did you and

- 4 Mr. Daniel discuss yesterday?" Answer: "Basically said
- 5 hello." Is that the testimony you gave at that time?
- 6 A. Yeah. And yesterday was probably March 27th or 7 so.
- 8 Q. Yes.
- 9 A. That's right.
- 10 Q. Yeah, that's right. Okay. And then let's take
- 11 a look at page 41. Question on line 2. "So he was there
- 12 a couple hours at the several hour meeting?" Answer:
- 13 "Yes." Question: "Did you speak with him on any topic?
- 14 Strike that. Did you discuss any topics specifically and
- 15 directly with him during that meeting?" Answer: "No."
- 16 "Were there any particular parts of your report that were
- 17 discussed at greater length than others in that meeting?"
- 18 Answer: "No."
 - Do you want to change any of that testimony?
- A. I kind of lost you here. Where?
- Q. I'm sorry, I was on page 41, line 2.
- A. I couldn't catch up with you, and I thought I
- 23 could.

- Q. I'm sorry.
- MR. SHIELDS: Can you specify the date of

- 1 the meeting you're talking about.
- 2 A. I'm sorry, I just thought I could catch you and
- 3 I didn't stop you.
- 4 Q. Okay. We're on page 41, line 2.
- 5 A. Line 2. I'm sorry. Okay. So he was -- now,
- 6 that would have been on that day we're talking about, or
- at least I think I'm talking about March 11th.
- 8 Q. Yes, I would agree with you, sir.
- 9 A. That's what I'm trying to say there.
- 10 Q. Okay. My question is with regard to this
- 11 testimony on page 41, lines 2 through 11, do you want to
- 12 change any of that testimony?
- 13 A. "Did you discuss any topics specifically and
- 14 directly with him during that meeting?" I said no. I'm
- 15 not sure why I said no. We had a meeting. That's what 16 you're referring to.
- 17 Q. Well, what it says is "did you discuss anything
- 18 with him specifically and directly?" Do you want to
- 19 change that testimony?
- A. Well, I was part of a group of people and I'm
- 21 sure he must have asked me a question or two about the
- 22 property.

- 23 Q. Okay. So -- --
- A. I'm not trying to hide anything. Maybe I
- 25 misspoke. He was at the meeting, I'm sure I spoke with

- 1 him.
- Q. Okay. So your testimony today with the benefit of some hindsight and reflection will be that during the
- 4 meeting it's likely he asked you a question or two?
- 5 A. Yes.
- 6 MR. FIERO: Okay. No further questions.
- 7 THE COURT: All right. Is there anybody
- 8 else that is wanting to cross? All right. You're up.
- 9 RE-EXAMINATION
- 10 BY MR. SHIELDS:
- 11 Q. The meeting that was just talked about,
- 12 Mr. Daniel, on pages 40 and 41 of your deposition was a
- 13 meeting that took place on March 11th; is that correct?
- 14 A. Yes.
- Q. And your report in this case, Exhibit 4, was
- 16 issued on what day?
- 17 A. March 10th.
- 18 Q. It had already been issued?
- 19 A. The day before.
- Q. All right. You were asked a lot of questions
- 21 about could Glenn Daniel have been on a conference call
- 22 with you, when did you first pass Glenn Daniel in the
- 23 hall and so forth. I'm going to ask you straight out.
- 24 Did you ever give Glenn Daniel any indication of your
- 25 determination of value for the Scopac timberlands prior

- 1 to issuing your report on March 10th?
- A. Absolutely not.
- Q. Did you tell anyone at Houlihan Lokey the same
- 4 information?
- 5 A. Absolutely not.
- 6 Q. All right. Now, you did testify in response to
- 7 a question from Mr. Doren that you learned of an
- 8 indication of value. And I'm sorry, my notes are not as
- 9 good as they should be, my LiveNotes is on the blink, but
- 10 my memory is that you testified that that preliminary
- 11 indication of value could remember the amount of -- there
- 12 was one that was \$603 million, right?
- 13 A. Yes.
- Q. Okay. And then you were asked by Mr. Doren and

- 15 a few days later you issued your report with a \$605
- 16 million valuation on Scopac timberlands, correct?
- 17 A. Yes.
- 18 Q. Did learning of this indication of value at
- 19 \$603 million have one thing to do with your professional
- 20 work and the opinion that you came to in this case of a
- 21 value of \$605 million?
- 22 A. No.
- Q. Had you already reached that before you heard
- 24 the indication of value?
- A. That's what I wanted to add. In fact, I was

- 1 about to add it when Mr. Doren asked the question. I
- 2 kind of stopped myself. I had -- as I indicated earlier,
- 3 I had been working on this project since back in the
- 4 summertime. And I had, by that time when I learned that
- 5 number, and I think it must have been in a conference
- 6 call or something that I was involved with, I had already
- 7 pretty much committed to where I was. Now, it doesn't
- 8 mean to say I didn't tinker with values to some extent
- 9 after I learned that number. But for all practical
- 10 purposes, I was done with my analysis.
- 11 Q. Did learning of the \$603 million indication of
- 12 interest have anything to do with your determination of
- 13 the \$605 million value?
- 14 A. Absolutely not.
- 15 Q. Had you already come up with that \$605 million
- 16 value before you even heard it?
- 17 A. Pretty much.
 - MR. SHIELDS: Thank you. That's all I
- 19 have.

18

- THE COURT: All right. You can step down.
- 21 We will take a break for lunch. Now that you-all have
- 22 been here for a while, how long does it take you to get
- 23 out and get back? About an hour? It's an hour? Let's
- 24 say 2:30 then to be safe.
- 25 MR. SCHWARTZ: Your Honor, one last thing.

- 1 THE COURT: Yes, sir.
- 2 MR. SCHWARTZ: One housekeeping matter
- 3 before we break. I didn't do this during my examination
- 4 but if we can move the admission of Exhibit 70 that I
- 5 asked the witness about.
- 6 THE COURT: Any objection? Which one is

```
7 it?
8
            MR. SCHWARTZ: Exhibit 70, it was the 2005
9 presentation by Houlihan. The one that the witness was
10 holding.
11
             MR. SHIELDS: I thought we had an
12 understanding about documents and objections were going
13 to be ruled on --
14
             THE COURT: Why don't we do them all at
15 once.
16
             MR. SHIELDS: I have never seen this
17 before.
             THE COURT: Okay. Well, look it over. So
18
19 they're going to want to introduce that one. All right.
20 Thank you.
21
             (A recess was taken for lunch.)
22
             THE COURT: Be seated. All right. Next
23 witness.
24
             MR. GREENDYKE: Judge, Mr. Clement will be
25 handling the next witness. I'm Bill Greendyke for the
1 indenture trustee. We have all talked during the
2 lunchtime about the order of how we're going to do things
3 and we thought why not tell the Court what the order is
4 going to be. The next witness is going to be Mr. Daniel,
5 one of our expert witnesses, and then the indenture
6 trustee intends to call Mr. Barrett, one of the debtor's
7 witnesses, Mr. O'Brien, one of the debtors witnesses, and
8 thinking that we may not finish with Mr. Daniel today,
9 those two folks will probably be tomorrow. Mr. Turner is
10 an officer with one of the Beal Bank affiliates and one
11 of the persons who will speak about the Scotia Redwood
12 Foundation. We expect him to testify tomorrow. Our
13 final, probably final witness is a gentleman by the name
14 of Chris Matthews who is a banker with Bank of New York
15 to talk about 1129 A and things like that. He's been
16 here all week, when it didn't look like we would reach
17 him he needed to go back to Houston after having been
18 here since Monday. We sent him back with the agreement
19 of counsel. If we run out of time tomorrow and have to
20 start the debtor's case tomorrow, the lawyers behind me
21 have agreed to allow us to call him first on the 29th.
22 We wanted you to know the line-up.
23
             THE COURT: We're not going to go past 5
24 tomorrow. We probably will today, unless I fall apart.
25 And I don't plan to do that, so go ahead.
```

1	MR. DOREN: We are also I'm Richard
2	Doren on behalf of Scotia Pacific. We will also be
3	reserving the right to recall Mr. Barrett and Mr. O'Brien
4	during our case in chief.
5	THE COURT: Okay.
6	MR. FIERO: Your Honor, if I might, John
7	Fiero for the Committee. At the end of the day on
8	Friday, there is going to be a rush for the airport which
9	will be complicated significantly by the American
10	Airlines plane shutdown, and I would ask the Court's
11	indulgence if we can end at 3:00 tomorrow to allow some
12	of us to make the flights.
13	THE COURT: That is fine. That is an
14	extraordinary airplane time. That's not really my call.
15	I don't mind ending at 3:00.
16	MR. FIERO: Thank you, Your Honor.
17	THE COURT: As a matter of fact, if I
18	thought I could have gotten away with it, I would have
19	set some stuff would like to do. Very important wine
20	tasting stuff. All right. Let's move on. Mr. Clement,
21	which witness are we calling?
22	MR. CLEMENT: Glenn Daniel, Your Honor, of
23	Houlihan Lokey.
24	THE COURT: Okay. Glenn Daniel, number
25	one in your
	177
1	MR. CLEMENT: Your Honor, the exhibits
2	that relate to Mr. Daniel are Indenture Trustee Exhibit
3	7, which is Mr. Daniel's proffer; Indenture Trustee
4	Exhibit 12, what I referred to yesterday as his big
5	report that relates to the valuation of Scopac; and
6	Indenture Trustee Exhibit 13, the smaller report that
7	evaluates the timber notes. Those are his three
8	documents.
9	THE COURT: Okay. Is he here?
10	MR. CLEMENT: Yes, Your Honor.
11	THE COURT: Now would be a good time for
12	him to come forward.
13	GLENN DANIEL,
14	having been first duly sworn, testified as follows:
15	DIRECT EXAMINATION
16	BY MR. CLEMENT:
17	O Good afternoon Mr Daniel Are Exhibits 7 12

- 18 and 13 available to you there?
- 19 A. Not yet.
- Q. Mr. Daniel, state your full name for the
- 21 record, please.
- A. I'm Glenn Daniel.
- Q. By whom are you employed?
- A. Houlihan Lokey.
- Q. What's your title?

- 1 A. Managing director.
- Q. How long have you been with Houlihan?
- 3 A. 20 years.
- 4 Q. Generally what are your job duties at Houlihan?
- 5 A. I'm a senior member of our financial advisory
- 6 group. And I do project work in addition to oversight
- 7 work and basically a senior function in that particular
- 8 practice. Project work usually consists of something
- 9 like a fairness opinion project or something like that.
- 10 Oversight work is in connection with our transaction
- 11 opinion review process. We probably issue, you know, in
- 12 excess of 150 such opinions a year. They're all subject
- 13 to fairly extensive committee review process. And I
- 14 usually participate in about 100 such reviews a year.
- 15 I'm also a senior member of our technical
- 16 standards committee with respect to our standards
- 17 regarding valuation and so forth. And in my spare time,
- 18 I have just opened an office in Tokyo.
- 19 Q. Now, Mr. Daniel, what is Houlihan's market
- 20 position with regard to issuance of fairness opinions.
- 21 valuation opinions, things of that sort?
- A. Well, we're the number one provider in terms of
- 23 MNA fairness opinions in the country according to the
- 24 lead tables. We also do other kinds of transaction
- 25 related opinions such as solvency work and so forth. And

- 1 numerous other valuation related engagements and general
- 2 advisory engagements.
- Q. And that work is done essentially out of the
- 4 group that you have a responsibility?
- 5 A. Correct.
- 6 Q. And in your position in that group, you review
- 7 approximately what percent of all of those valuation
- 8 opinions?
- 9 A. Of the ones that are rendered, probably

- 10 two-thirds. Certainly in excess of half of them.
- 11 Q. Approximately how many asset valuations have 12 you done in your career?
- 13 A. Well, I guess it depends on how you define an
- 14 asset valuation. I mean, I'm a business valuation
- 15 specialist, business and securities. And in the 20 years
- 16 that I've been with Houlihan, I've done well in excess of
- 17 500 projects like that. It could approach 1,000.
- 18 Q. Now, you mentioned both business valuations and
- 19 securities valuations, am I correct? Are those both
- 20 involved in many of those 500 opinions you're describing?
- 21 A. Yes.
- Q. Sir, have you done an evaluation of the assets
- 23 of Scopac?
- 24 A. Yes.
- Q. What is your opinion?

- 1 A. Well, my opinion of the aggregate value of the
- 2 operating timberlands, the MMCAs and the odd assets, cell
- 3 tower leases, gravel rights and so forth is in a range
- 4 from \$575 million dollars to \$670 million.
- 5 Q. And with respect to the timber notes that will
- 6 be issued by Newco under the plan, have you done an
- 7 evaluation?
- 8 A. Yes, I have.
- 9 Q. And what is your opinion of the value of those
- 10 timber notes whose face amount is \$325 million?
- 11 A. Well, we looked at it under a varying range of
- 12 interest rates for coupon rates that we thought would be
- 13 more appropriate than the offered 5 and a half percent.
- 14 And looking at a range of 8 and a half percent to about
- 15 12 and a half percent, just doing the discounted cash
- 16 flow of math, you come up with a range of about \$138
- 17 million to about \$213 million.
- Q. And that's as compared to a face amount of \$325
- 19 million?
- A. Correct.
- Q. Now, sir, do you have in front of you
- 22 Exhibit 7, your proffer?
- 23 A. Yes.
- Q. Exhibit 12, your report concerning valuation of
- 25 Scopac?

Q. Exhibit 13, your report concerning valuation of the timber notes? 4 A. Yes. 5 Q. Do Exhibit 7, 12 and 13 explain the bases for the opinions to which you just testified? 7 A. Yes. 8 MR. CLEMENT: We offer into evidence, Your 9 Honor, Exhibit 7, 12 and 13. THE COURT: Any objection? 10 MR. HALE: Yes, Your Honor, we have a 11 12 series of objections, myself and Mr. Neier. Your Honor, 13 I'm Brian Hale from Goodwin Proctor on behalf of 14 Mendocino Redwood Company. As it relates to Mr. Daniel's 15 proffer, we have four objections. The first objection is 16 that Houlihan Lokey the firm, has been retained to be the 17 sales agent for the indenture trustee, should that plan 18 be confirmed. That sales agent would manage the sales 19 process and ultimately do the bidding, the marketing 20 procedures, whatever be the case. That sales agent role 21 and the fees associated with that sales agent role 22 represent a contingent interest by the witness in the 23 outcome of the case. It's akin to a contingent fee. 24 He's got -- his firm has an economic motive to seek the 25 indenture trustee plan be confirmed and approved in this 182 1 case. 2 Secondly, these opinions in his proffer, 3 and I think if you read the proffer, they state quite 4 clearly that they are Houlihan Lokev's opinions. They 5 were formed by others on his team. I think as the 6 cross-examination will bring out, the way the opinions 7 were drafted, they're not his own opinions, they're 8 somebody else's and we would suggest Your Honor look at 9 these objections and rule on them after the direct --10 after the cross-examination. Third, Mr. Daniel in his proffer, and 11 12 specifically in response to the various other experts in 13 this case, asserts various opinions on the timber 14 industry, harvest levels, things like that. I think he 15 will admit on cross he is not a timber expert. Despite 16 that, there's lots of stuff in his proffer about timber 17 opinions and harvest levels and optimization and things 18 like that. 19 Fourth, we believe that the proffer and 20 his testimony is premised on unreliable and quite

- 21 honestly, incorrect and incomplete information about some 22 of the material in that proffer. We would suggest that 23 Your Honor hear the cross-examination and we can revisit 24 these after the cross-examination. 25 THE COURT: All right. 183 1 MR. NEIER: David Neier on behalf of 2 Marathon, Your Honor. Your Honor, our objection is much 3 more limited. It is specifically to one paragraph of 4 Mr. Daniel's proffer, and that would be paragraph 62 of 5 indenture trustee -- 62 on page 20 of Mr. Daniel's 6 proffer. 7 THE COURT: Okay. 8 MR. NEIER: This paragraph talks about a 9 business plan that was produced by Marathon that 10 contemplated an integrated mill and timberland similar to 11 Newco and this business plan contemplated substantial 12 layoffs of both the mill and the timberland operations. 13 Yes, it is true before Marathon hooked up with MRC, it 14 prepared a business plan and tried to broker a settlement 15 here. But that document was specifically prepared for 16 Judge Houser. It was part of the mediation process. And 17 this Court's order, Docket No. 1706 paragraph 3 of that 18 order said "all communications made by the parties to 19 their attorneys, to each other or to Chief Judge Houser 20 in connection with the mediation process, the conduct and 21 demeanor of the parties and their counsel during 22 mediation and any documents prepared or produced in 23 connection with the mediation process, including Chief 24 Judge Houser's notes or records, shall be confidential 25 and shall not be admissible in evidence or the subject of 184 any discovery in any proceeding." 1 So Your Honor, he's talking about a report 2 3 that is specifically labeled prepared for mediation that 4 was presented to Judge Houser and then presented to the 5 noteholders, the committee and the other constituents. 6 So this should not be part of any proffer, number one. 7 And number two, it should not be the subject of any 8 evidence adduced at this trial.
- 8 evidence adduced at this trial.
 9 THE COURT: Is he correct about that?
 10 MR. GREENDYKE: Give me a moment before I answer the question. What I want to tell the Court was yesterday afternoon about 2:30, 3 o'clock before we

- 13 started, Mr. Brilliant -- and I'm Bill Greendyke, I
- 14 represent the indenture trustee -- approached me and said
- 15 we may have some objections to the proffer of Mr. Daniel.
- 16 And he highlighted a couple of areas basically that he
- 17 doesn't have any personal knowledge, he works for a firm
- 18 and he didn't do the work himself or something along
- 19 those lines. He doesn't have expertise and incomplete
- 20 information.
- 21 Late last night about 10:30 they floated
- 22 by a draft objection that they have not filed and they
- 23 have agreed not to file and handle it this way which we
- 24 are perfectly willing to do. For the first time we heard
- 25 this argument that Mr. Daniel might be disqualified

- 1 because of the proposal in our plan that he served as --
- 2 or the firm served as a sales agent so that's all
- 3 brand-new to us as of last night. Even though his
- 4 proffer was presented to them --
- 5 THE COURT: I'm not really that concerned
- 6 about those objections. I think most of those objections
- 7 go to the weight to be given. I'm not familiar with an
- 8 objection that a witness is incompetent because he might
- 9 have a financial stake. I think that might make him
- 10 biased, but biased, I don't think, is not -- there are
- 11 certain evidentiary objections that are based on bias,
- 12 perhaps, but this isn't one of those. But this issue --
- MR. GREENDYKE: This is the first time we
- 14 heard that.
- 15 THE COURT: I don't know. Is this the
- 16 report that you used for that? Is that the report, the
- 17 mediation report?
- MR. GREENDYKE: Judge, I don't know the
- 19 answer to the question.
- THE COURT: Can you-all figure that out?
- 21 MR. KRUMHOLZ: Your Honor, it's part and
- 22 parcel of the disclosure statement which was provided
- 23 by --
- MR. NEIER: It's not true. There's no
- 25 business plan by Marathon in the disclosure statement.

- 1 They are referring to what was known as version 4.1 of a
- 2 business plan that was part of the mediation. It's
- 3 labeled prepared for mediation. It was shown to all the
- 4 witnesses during --

```
THE COURT: You're saying that's what -- I
5
6 mean --
            MR. NEIER: I would ask Mr. Clement to
7
  confirm that that is, in fact, the report we are talking
9
   about.
10
             THE COURT: Is that the report?
             MR. CLEMENT: Your Honor, what he's
11
12 referring to as the report provided during mediation,
    which all the parties --
13
14
             MR. NEIER: End of story.
             MR. CLEMENT: -- agreed to redact and was
15
16 therefore filed as a public record document. It's on the
    docket of the bankruptcy court and it was there so that
17
18
   people could see the positions that were being taken.
19
             MR. NEIER: It was prepared for Judge
20 Houser, that's the end of the story.
21
             THE COURT: Wait a minute. Now, if the
22 report -- now there's a new issue here. There's no
23 question that if a document is just a document that was
24 used in mediation and we would excise it from the report.
25 If he inadvertently used it in his plan, perhaps he
                                        187
1 didn't realize it. But on the other hand, if you then
2 took the document and made it a public document --
3
            MR. NEIER: I did not, he did. Your
4 Honor, he did. He didn't ask my permission, he just made
5 it part of the public record and he didn't ask my
6 permission for it.
            MR. CLEMENT: That's not correct. Your
8 Honor, that's not correct. We consulted with Marathon.
9
            MR. NEIER: No, he did not.
10
             MR. CLEMENT: About redacting that
11 document and we put it on the public record and it's been
12 there since November and they didn't object and ask us to
13 take it off. It's been there since November pursuant to
14 a conversation three ways between the debtors, Marathon
15 and the indenture trustee.
16
             MR. NEIER: Okay. First of all, that's
17 not true. First of all, it's not true but it doesn't
18 matter. It's not admissible, it was prepared for
19 mediation, it was prepared for settlement talks.
20
             THE COURT: You did not agree to it being
21 filed of record?
22
             MR. NEIER: No, absolutely not. We were
23 asked with the debtors to redact certain information and
```

- 24 we redacted all of the information that's mentioned in
- 25 this paragraph 62, by the way. Okay. But that's beside

- 1 the point. We were not -- we were not -- our consent 2 wasn't asked for.
- THE COURT: I think that it sounds to me
- 4 as though these -- the part that talks about the business
- 5 plan should be excised from the testimony. So let's move 6 on.
- 7 MR. NEIER: Thank you, Your Honor.
- 8 THE COURT: I will hear your objection at
- 9 the end, but I sort of, as Mr. Jordan calls it,
- 10 California rule. I don't know if that's the California
- 11 rule but I'm sort of pre-advising you that it will
- 12 probably not be a good objection. It will go to the
- 13 weight to be given to the evidence. Let's move on.
- MR. NEIER: You're referring to the other
- 15 one?

16

- THE COURT: Right.
- 17 Q. (By Mr. Clement) Now, Mr. Daniel, you have
- 18 heard some of what was just put on the record. Let me
- 19 ask you in somewhat greater detail.
- THE COURT: Was there any other objections
- 21 other than that? Okay. We'll wait on those documents, I
- 22 guess, until the end to admit them so don't allow me to
- 23 forget them. Let's move on.
- Q. (By Mr. Clement) Does Indenture Trustee Exhibit
- 25 12, the large report relating to the valuation of Scopac

189

- 1 reflect your opinions or other people's opinions?
- 2 A. My opinions.
- 3 Q. Does Indenture Trustee Exhibit 13 representing
- 4 the valuation of the timber notes, new timber notes, to
- 5 be issued by Newco reflect your opinion or other people's6 opinions?
- 7 A. My opinion.
- 8 Q. When you became involved in this case, were
- 9 drafts in existence concerning these things?
 - A. Concerning those two exhibits.
- 11 Q. Did you look into those drafts with any
- 12 diligence?

- 13 A. First of all, to answer the first question,
- 14 yes. And you know, I reviewed those drafts the very
- 15 first day I was asked to be involved.

- 16 Q. And did you, in essence, take the
- 17 responsibility to make them your own or did you let them
- 18 be what other people were telling you to say?
 - A. I substantially revised them both.
- Q. Now, sir, with respect to the proffer, which is
- 21 Indenture Trustee Exhibit 7, does it reflect your
- 22 opinions or the opinions of other people?
- A. My opinions.
- Q. And you believe that the opinions set forth in
- 25 Indenture Trustee Exhibit 7, your proffer, Indenture

- 1 Trustee Exhibit 12, your evaluation of Scopac, and
- 2 Indenture Trustee Exhibit 13, your evaluation of the
- 3 timber notes, reflect true and honest bases for your
- 4 opinions?

19

- 5 A. Absolutely.
- 6 Q. Now, Mr. Daniel, you've been involved in this 7 case since about when?
- 8 A. February 29th.
- 9 Q. What did you -- what challenge did you face in
- 10 evaluating the assets of Scopac?
- 11 A. Well, everybody else had been at it for quite a
- 12 while longer than I had and it's a complex situation. So
- 13 there was a lot to learn. And a lot to think about with
- 14 respect to how I would ultimately approach the valuation.
- 15 Q. Now, does Scopac present any particular,
- 16 unusual issues as compared to other companies?
- 17 A. Well, I think it's safe to say that Scopac is a
- 18 fairly unique asset. It is certainly similar in many
- 19 respects to a few other companies but it has unique
- 20 aspects. So that in itself presents a challenge. The
- 21 valuation is basically trying to put yourself in the
- 22 shoes of an investor. And you know, go through the
- 23 analytical process that a real investor with real money
- 24 for a real transaction would undertake in order to -- to
- 25 basically fulfill the investor's due diligence

- 1 responsibilities.
- 2 Q. Now, am I correct that Scopac involves
- 3 timberlands?
- 4 A. Yes.
- 5 Q. And Scopac had even cash flow over the past few
- 6 years or not?
- 7 A. No.

- Q. Does the fact that it involved timberlands 9 require you to obtain any other additional industry 10 expertise?
- 11 A. Yes.
- 12 Q. And how did you -- what industry expertise did 13 you look to in this case?
- 14 A. Well, fortunately Houlihan Lokey had been 15 advised by several forestry experts for quite some time,
- 16 Jim Fleming is one, Bill Kleiner was mentioned earlier,
- 17 he's another, and there were others. And they had put in
- 18 considerable time studying the asset. And they were
- 19 extremely helpful to me in terms of getting up to speed
- 20 quickly. I had to understand the basics in order to be
- 21 able to really move forward with something meaningful
- 22 from a valuation perspective.
- 23 Q. Now, sir, did you conclude that there were any
- 24 tax advantages concerning timber companies, whether they
- 25 be in a C Corp, REIT, MLP structure?

- A. Well, I have to provide a little background in 1
- 2 order to be able to answer that question. The tax status
- 3 of -- it's more the tax status of the comparable
- 4 companies that matter here as opposed to the expected tax
- 5 status of transformed Scopac. I think it's certainly my
- 6 assumption that Scopac will, in fact, be sold at some
- time, either sooner or later in some respect or another.
- 8 And once that happens, it's likely to be placed
- 9 in a tax efficient entity. I think it's likely that the
- 10 buyer would view it in that regard. Therefore, to try to
- 11 find valuation benchmarks, which is what our job is
- 12 basically, one should look at similarly -- similarly
- 13 positioned and structured companies to provide any
- 14 guidance. Now, as I mentioned before, it's not easy to
- 15 find direct comparables for Scopac. That's what a
- 16 valuation professional always does and an investor for
- 17 that matter for a quick and dirty way to come up with an
- 18 answer to provide some context and some direction.
 - Unfortunately, I mean, other than the history
- 20 that's occurred here, there wasn't much available by
- 21 looking at public companies or, you know, the usual kinds
- 22 of measures.

- 23 Q. Now, sir, in view of that learning, did you
- 24 evaluate Scopac with any assumption about whether it
- 25 would be in a tax efficient -- its assets would be in a

- 1 tax efficient corporate entity or not?
- 2 A. Well, as I mentioned, our job is to put
- 3 ourselves in the shoes of an investor and we believe that
- 4 that would be an investor's expectations.
- Q. Did you conclude that past cash flows were a
- 6 reliable basis for evaluating the business?
- 7 A. No.
- 8 Q. Did you conclude that there were good sale 9 comparables available?
- 10 A. No.
- 11 Q. What ultimately did you conclude was the best
- 12 basis to use to evaluate this business?
- 13 A. Well, our starting point really had to be
- 14 looking at sort of the fundamental underlying basis of
- 15 value, which is cash flows, you know, that can be
- 16 returned from the business, plus a return that's adequate
- 17 to take on the risk of, you know, getting involved in the
- 18 first place. So we proceeded down that road. And I
- 19 started, my colleagues had earlier started the work of
- 20 interacting with our timber experts to quantify those
- 21 expected cash flows.
- Q. Now, once Jim Fleming had completed his expert
- 23 report, was it shown to you?
- A. Yes, it was.
- O. Did it contain a harvest forecast?

- 1 A. It did. I had seen a basic version of his cash
- 2 flow and harvest forecast before I saw his report or we
- 3 never could have completed this analysis. So he shared a
- 4 lot of that detail with us, but basically kept his own
- 5 kind of analysis of value to himself. It was really
- 6 irrelevant to us in any case.
- 7 Q. Did you examine those cash flow forecasts?
- 8 A. Yes, I did.
- 9 Q. Did you talk with Mr. Fleming?
- 10 A. Yes, I did.
- Q. Did you reach a conclusion about whether it was
- 12 appropriate for you to rely upon his expertise as
- 13 expressed in his valuation report, including his cash
- 14 flow forecast?
- 15 A. Well, his cash flow forecast was the part of it
- 16 that I relied on. I was really not concerned with the
- 17 valuation part. And yes, I did come to the conclusion
- 18 that it was reliable information and that I should rely

- 19 on it.
- Q. In the process of obtaining industry expertise,
- 21 did you have any discussions with Mr. Kleiner, for
- 22 example?
- A. Yes, I did.
- Q. Can you describe generally what those were?
- A. Well, there was ongoing interaction between

- 1 Mr. Fleming, Mr. Kleiner, myself, my colleagues, various
- 2 attorneys from Fulbright on pretty much an ongoing basis
- 3 from at least the week of March -- it would have been the
- 4 10th, pretty much through to today. I had had previous
- 5 conversations with Mr. Fleming before that. And as I
- 6 mentioned, I had had access to the cash flows before that
- 7 as well. I spent a fair amount of time with all those
- 8 people.
- 9 Q. Did Mr. Kleiner give you an overview of the 10 properties?
- 11 A. Yes, he did.
- 12 Q. How did he do it?
- 13 A. Well, he's quite familiar with the properties,
- 14 and unfortunately there wasn't time for him to put me
- 15 into a buggy and cruise me through the timber, which is
- 16 how he would have had to do it. But he was able to give
- 17 me a lot of background by showing me a number of maps and
- 18 aerial photographs and so forth. And I spent a number of
- 19 hours with him, as he explained.
- Q. After you reviewed Mr. Fleming's cash flows and
- 21 spoke to Mr. Fleming about how he created them, did you
- 22 conclude that they were an appropriate source for you to
- 23 rely upon?
- 24 A. Yes.
- 25 Q. After you talked to Mr. Fleming -- or

- 1 Mr. Kleiner, did you conclude that he was an appropriate
- 2 industry source to rely upon?
- A. Well, there was some back and forth here as
- 4 well. I mean, I didn't take any individual's word for
- 5 it. Fortunately I had access to more than one expert.
- 6 Q. Now, moving on forward, did you then, taking
- 7 that industry expertise as it invited itself and these
- 8 cash flows, apply corporate valuation techniques of the
- 9 sort that you're generally familiar with?
- 10 A. Yes.

- 11 Q. And generally, what sorts were those?
- 12 A. Well, we did a discounted cash flow analysis,
- 13 and basically that required taking the cash flow
- 14 framework and deciding what the appropriate return would
- 15 be with which to discount the cash flow. That's what I
- 16 was discussing before. And then we had to flesh out the
- 17 framework because we're using a ten-year horizon, which
- 18 requires a terminal value, as does the 50-year for that
- 19 matter. But the terminal value format and the way we
- 20 calculated it was developed after we understood the
- 21 nature of the property and what it meant for the
- 22 valuation in light of Mr. Fleming's harvest scenario, all
- 23 of which was really interrelated.
- 24 MR. BRILLIANT: Your Honor, I believe
- 25 Mr. Clement is well past his 15 minutes. We had a note

- 1 sent to him.
- 2 MR. CLEMENT: Mr. Neier went on 25
- 3 minutes. We have only a few questions and it will be
- 4 very brief.

5

- THE COURT: All right. Go ahead.
- 6 Q. (By Mr. Clement) Mr. Daniel, when you evaluated
- 7 the timber notes, did you start with the premise of the
- 8 business plan that was shown in the disclosure statement?
- 9 A. Yes.
- 10 Q. Assuming it to be true, did you apply normal
- 11 valuation techniques that you've used in evaluating
- 12 securities?
- 13 A. Yes.
- 14 Q. Now, finally, Mr. Daniel, I'll ask you, did you
- 15 hear Mr. Dean testify yesterday that he made in the year
- 16 2006 an offer to buy the stock of Palco for \$20 million?
- 17 A. I did.
- 18 Q. What enterprise value did that imply?
- 19 A. Well, given the debt that existed at that time,
- 20 \$781 million.
- Q. Did you hear Mr. Dean testify yesterday
- 22 concerning whether increase in forest inventory is taken
- 23 into account in his cash flow analysis?
- 24 A. Yes.
- Q. Now, we had on the board yesterday Marathon

- 1 Exhibit 61. Does it show any buildup of inventory over
- 2 time?

- A. I'm not sure which exhibit you're talking 4 about.
- 5 Q. It has multi colors on it and it's a 50-year 6 projection.
- 7 A. Yes, okay, yes, it did.
- 8 Q. How much buildup does it show over time?
- 9 A. Over 50 years, about a million and a half board 10 feet.
- 11 Q. Does Mr. Dean's model contemplate cutting all 12 of that addition to --
- 13 A. No.
- Q. Does Mr. Dean's model take into account the
- 15 value of the inventory not proposed to be cut?
- 16 A. No.
- 17 Q. When you did your DCF analysis, did you take
- 18 into account indications of interest to buy Scotia's
- 19 properties?
- 20 A. Yes.
- Q. Was one of those indications of interest the
- 22 so-called Beal Bank indication of interest?
- 23 A. Yes.
- Q. Did you have an opinion concerning the
- 25 reliability of that indication of interest?

- 1 A. Yes, I did.
- Q. What was it?
- 3 A. I thought that that indication of interest as
- 4 well as the other two that we relied on were invaluable
- 5 and reliable pieces of information.
- Q. Has your opinion of that indication of interest 7 changed at all over time?
- 8 A. Well, I've come to the conclusion now that I
- 9 was correct in at least the Beal offer appears more
- 10 reliable at this point than it did at that point.
- 11 Q. And is that premised upon any documents that 12 you've seen in the last 24 hours?
- 13 A. Well, I've seen a signed binding offer from him
- 14 that provides no out except for a something clause. It
- 15 has the tightest.
- MR. CLEMENT: Your Honor, we pass the
- 17 witness for cross-examination. We have sent a few
- 18 moments extra concerning the witness's qualifications
- 19 given the nature of the motion, and we pass the witness
- 20 for cross-examination.
- 21 THE COURT: All right.

- 22 MR. BRILLIANT: Thank you, Your Honor. 23 Alan Brilliant on behalf of Mendocino Redwood. Your 24 Honor, to be efficient, what Mr. Neier and I have agreed, 25 subject to Your Honor's indulgence, is I had originally 200 deposed Mr. Daniel and will cross him with respect to his 2 reports. 3 THE COURT: Okay. 4 MR. BRILLIANT: With respect to in his proffer, Mr. Daniel has some critiques of Marathon's 6 experts which, you know, is Mr. Neier's expertise, and 7 rather than him hand me notes, our thought was we divide 8 it up that way. Is that okay with Your Honor? 9 THE COURT: Okay. 10 MR. BRILLIANT: Thank you, Your Honor. 11 **CROSS-EXAMINATION** 12 BY MR. BRILLIANT: 13 Q. Mr. Daniel, as you sit here today, is 14 everything in your two reports and your proffer true and accurate, to the best of your knowledge? 15 A. To the best of my knowledge, yes. 16 17 Q. Who wrote your proffer? 18 A. I did. 19 Q. How much of it did you write? Did you write 20 all of it? 21 A. Do you mean did I put pen to paper for all of 22 it? 23 Q. Yes. A. No. 24 25 Q. How much did you put pen to paper for? 201 A. I reviewed and edited all of it. 1 2 Q. Who did the original draft? 3 A. One of my colleagues. Actually, several of my colleagues probably worked on pieces of it. 5 Q. And who were they? A. To be honest, I'm not sure which one of them 6 wrote which part of it. But Mr. Winthrop, Mr. Hanson, and Mr. Meyer would have been involved. 9 Q. And what about Mr. DiMauro? A. To my knowledge, he had nothing to do with it. 10 Q. You say to your knowledge. Is it possible that 11
- 13 A. It could be.

12 he had anything to do with it?

- 14 Q. You're not a timber expert, correct?
- 15 A. No, I'm not.
- Q. Never appraised timberlands before, correct?
- 17 A. No, I haven't.
- Q. In the last 20 years, other than Scopac, you've
- 19 not valued a timber company; is that right?
- A. I have not.
- Q. Since you last looked at any forest products
- 22 companies, everything in the industry has changed; isn't
- 23 that right?
- A. Well, I mean, I last looked at a forest
- 25 products company, at least related to forest products on

- 1 the purchase of paper by the alpha Scopac, that's not a
- 2 timber company, but prior to that, the last time I spent
- 3 an in-depth amount of time on paper forest products
- 4 companies was when I was at moody's.
- 5 Q. And that was over 20 years ago?
- 6 A. Yes, it was.
- 7 Q. And has everything in the industry changed
- 8 since then?
- 9 A. Yes, it has.
- 10 Q. You're not a registered forester?
- 11 A. I'm not.
- 12 Q. You're not a forester at all; is that right?
- 13 A. That's correct.
- Q. No training in forestry?
- 15 A. None.
- O. You're not holding yourself out to be a timber
- 17 expert in any way; isn't that right?
- 18 A. That's right.
- 19 Q. You're not qualified to critique timber expert
- 20 reports such as Mr. Reimer's, are you?
- A. That's fair to say.
- Q. I ask you to turn to your proffer, page 21.
- 23 A. Okay.
- Q. Paragraph 65. I ask you to let me know if I
- 25 read this correctly. "The Yerges report utilizes timber

- 1 in something details and a 50-year harvest forecast from
- 2 Don Reimer. (The 50-year forecast) a number of key
- 3 assumptions contained in the 50-year forecast appear
- 4 unreasonable including timber growth, price appreciation
- 5 and EBITDA margin expansion." Did I read that correct?

- 6 A. Yes.
- 7 Q. You just told me that you're not qualified to
- 8 critique Mr. Reimer. Aren't you critiquing Mr. Reimer's
- 9 50-year forecast here in this paragraph 65?
- 10 A. I'm critiquing Mr. Yerges's report.
- 11 Q. So do you believe that even though you have no
- 12 timber expertise, that you're capable of critiquing a
- 13 50-year harvest forecast?
- 14 A. In this context, yes.
- Q. So would you say that -- what do you mean when
- 16 you say that you're not capable of critiquing Mr. Reimer?
- 17 A. Well, Mr. Reimer is highly technical. And you
- 18 know, his information then gets transmitted through to a
- 19 valuation conclusion by Mr. Yerges, similar to what I've
- 20 done with Mr. Fleming's work.
- Q. So are you an expert on timber growth?
- A. I'm an expert on financial analysis.
- Q. I appreciate it if you would answer my
- 24 question. Are you an expert on timber growth?
- 25 A. No, I'm not.

- 1 Q. Are you an expert on price appreciation for
- 2 logs?
- 3 A. No, I'm not.
- 4 Q. Are you an expert on harvest forecasts?
- 5 A. I'm becoming one. No, I'm not an expert.
- 6 Q. Okay. So if you're not an expert on harvest
- 7 forecasts, timber growth or price appreciation of logs,8 how are you able to testify in your proffer as to whether
- 9 or not a forecast with respect to these things is
- 10 reasonable?

- 11 A. Well, Mr. Yerges isn't an expert either, and
- 12 it's his work that I'm critiquing.
- Q. So as it relates to Mr. Reimer, it's his
- 14 forecast, but as to Mr. Reimer you're not critiquing,
- 15 you're critiquing the way Mr. Yerges --
 - A. I haven't even read Mr. Reimer's report.
- 17 Q. Your report relies on Mr. Fleming's cash flows, 18 correct?
- 19 A. Correct.
- Q. Were you here today when Mr. Fleming testified?
- A. Yes, I was.
- Q. And did you hear Mr. Fleming's testimony that
- 23 he never spoke with you on the phone prior to your
- 24 meeting on March 11th?

- 1 Q. So you're saying that Mr. Fleming is incorrect?
- A. He made a mistake, yes.
- Q. And you had one phone call with him prior to
- 4 that?

25

- 5 A. I spoke with him for about three hours on the
- 6 afternoon of, let's say, 29th -- the 4th, I believe. Is
- 7 that right? I think the 4th of March.
- 8 Q. And after a three-hour conversation with
- 9 Mr. Fleming, that was your entire due diligence on his
- 10 model; is that right?
- 11 A. Incorrect.
- 12 Q. That was your entire conversation with him on
- 13 his model prior to finalizing your report; isn't that
- 14 correct?
- 15 A. No.
- Q. Isn't it true that prior to your meeting on the
- 17 11th that you had substantively completed your report?
- 18 A. We made a number of changes between then and
- 19 when it was submitted on the 14th.
- Q. Do you remember that I deposed you?
- 21 A. I do.
- Q. Can you find Exhibit MMX --
- A. I don't have it.
- 24 MR. BRILLIANT: May I approach, Your
- 25 Honor?

- 1 THE COURT: You may.
- A. Okay. What page?
- Q. Give me a second, please. Turn to page 222,
- 4 line 6. Question -- let me know if you remember me
- 5 asking you these questions and giving these answers.
- 6 Question: "When you say it was substantially
- 7 substantively complete on Tuesday, March 11, was it
- 8 complete before the meeting with Mr. Kleiner or
- 9 Mr. Fleming or was it complete, completed afterwards?"
- 10 Answer: "Before." Do you remember me asking you that
- 11 question and you giving that answer?
- 12 A. I do but I don't remember quite that many
- 13 completes.
- Q. Okay. But you don't think -- you think this is
- 15 an accurate transcription of your deposition, don't you?
- 16 A. We made a number of changes after that time. I

- 17 don't believe we changed any of the cash flow numbers. I
- 18 don't believe that our conclusions changed substantially,
- 19 but we did a tremendous amount of due diligence between
- 20 that date and when we submitted our report. When I say
- 21 "we," I mean primarily me.
- Q. We'll get to that in a minute. In your report
- 23 you're adopting the analysis of Mr. Fleming on the
- 24 timberlands and the harvest rate; is that correct?
- A. Correct.

14

207

- 1 Q. In fact, when I took your deposition, you did
- 2 not even know the historic harvest rates or even the fact
- 3 that the harvest rate for Scopac had gone down over the
- 4 last several years; isn't that correct?
 - A. Yes, but I know them now.
- Q. But you didn't know them when you finalized
- 7 your report; isn't that correct?
 - A. I didn't know them the way I know them now.
- 9 MR. BRILLIANT: I'd appreciate, Your
- 10 Honor, if you'd ask the witness to answer my questions.
- 11 THE COURT: You have to answer his
- 12 questions and then your table will redirect you on
- whatever they think is appropriate.
 - THE WITNESS: I'm sorry.
- 15 A. No. I mean, I wasn't able to answer your
- 16 question clearly in the deposition.
- Q. So the answer to the question is no, right?
- 18 A. Yes, that's correct.
- 19 O. You did not know?
- A. Correct.
- Q. And Mr. Fleming's cash flows are premised on
- 22 his harvest schedules, correct?
- 23 A. Yes.
- Q. And you're adopting Fleming's cost assumptions?
- 25 A. Yes.

- 1 Q. Did you examine any of the proposed stands to
- 2 be cut or confirm that the schedule followed all
- 3 applicable regulations, including adjacency issues?
- 4 A. Well, neither did Mr. Fleming.
- 5 Q. Would you answer?
- 6 A. He took a more average approach so, of course,
- 7 I didn't because I'm relying on his work.
- 8 MR. BRILLIANT: Your Honor, I move to

- 9 strike and ask that you direct the witness to answer the 10 question.
- 11 THE COURT: Did you answer the question
- 12 that he asked?
- 13 A. I didn't examine any stands, I think that's the question that you asked.
- 15 Q. That is the question. Thank you for answering.
- 16 A. I did not.
- 17 Q. And you say Mr. Fleming didn't examine any
- 18 stands either; is that right?
- 19 A. Nothing specific to my knowledge.
- Q. Other than your conversations with Mr. Fleming,
- 21 you did no independent analysis of Mr. Fleming's harvest
- 22 rate; isn't that correct?
- A. No, I don't think that is correct.
- Q. Can you turn to page 198, line 2 in your
- 25 deposition, please.

- 1 A. Okay. Yes.
- Q. Question -- let me know if I asked you this
- 3 question and you gave this answer. Question: "And so
- 4 you're adopting his analysis or are you saying that you
- 5 have -- you have independently done an analysis as to how
- 6 many trees" -- you interrupted me and you answer: "No,
- 7 I'm adopting his -- I'm relying on his analysis." Is
- 8 that the --
- 9 A. That's correct.
- 10 Q. You know what, we probably should go back to
- 11 the previous page to put it into context, 197 line 22,
- 12 the question and answer right before that. Question:
- 13 "Are you relying solely on Mr. Fleming with respect to
- 14 this, or is this your own analysis of the potential
- 15 harvest rate for the company?" Answer: "It's
- 16 Mr. Fleming's analysis." And then the question we just
- 17 asked. Question: "And so are you adopting his analysis,
- 18 or are you saying that you have -- you have independently
- 19 done an analysis as to how many trees" -- Answer: "No,
- 20 I'm adopting his -- I'm relying on his analysis." Is
- 21 that correct?
- A. That's correct.
- Q. So you did not do any independent analysis on
- 24 his harvest rate, at least prior to the deposition; is
- 25 that correct?

- 1 A. No, I didn't do my own independent analysis of 2 the harvest rate.
- 3 Q. Thank you. And in fact, in addition to the
- 4 other things you're adopting, you're also adopting
- 5 Mr. Fleming's assumptions of log pricing; is that 6 correct?
- 7 A. Correct.
- 8 Q. So if Mr. Fleming's analysis is wrong, then
- 9 your valuation report is also wrong; is that right?
 - A. Correct.
- 11 Q. So prior to your getting involved, Houlihan
- 12 Lokey had been engaged on the Scotia Pacific matter for
- 13 several years, correct?
- 14 A. Yes.

- 15 Q. And you're working on behalf of the indenture
- 16 trustee and prior to that, you know, noteholders of
- 17 Scopac's secured notes; is that right?
- 18 A. Yes.
- 19 Q. And Chris DiMauro is the managing director of
- 20 Houlihan, is he not?
- A. Yes, he is.
- Q. He's responsible for this financial advisor
- 23 engagement for the indenture trustee; is that correct?
- A. As far as I know. I don't know the precise
- 25 details of who's in charge of it, but he has a role in

- 1 that respect.
- 2 Q. Are you aware of whether Mr. DiMauro has
- 3 testified or proffered testimony in this case at any
- 4 prior hearings?
- 5 A. I don't think he's -- I don't know if he's
- 6 participated in a hearing. I'm aware of a declaration
- 7 that he filed in September of 2007.
- 8 Q. And although Mr. DiMauro is the most active
- 9 person from Houlihan on the senior level in this matter,
- 10 he's not testifying at this hearing; isn't that right?
- 11 A. Correct.
- 12 Q. And you say you're aware of the fact that
- 13 Mr. DiMauro offered a prior declaration in this case in
- 14 September 2007; is that right?
- 15 A. Yes.
- Q. And have you reviewed that declaration?
- 17 A. Yes.
- Q. And in that declaration, Mr. DiMauro testified
- 19 as to a value of the same assets as covered in your

- 20 proffer; is that right?
- A. Correct.
- Q. And his range valuation is much different than
- 23 yours; isn't that correct?
- A. It's lower than mine.
- Q. His valuation was \$375 to \$500 million based on

- 1 the BCF analysis and \$290 to \$460 million based on the
- 2 guideline company's analysis; isn't that right?
- 3 A. Well, that sounds correct although I don't
- 4 remember precisely.
- 5 Q. Do you have MMX 11 up there?
- 6 A. What is that?
- 7 Q. That would be Mr. -- that would be
- 8 Mr. DiMauro's report?
- 9 A. No, I don't have it.
- THE COURT: It's probably on one of the
- 11 binders on the floor. You need MMX 11.
- 12 Q. (By Mr. Brilliant) Mr. Daniel?
- 13 A. Yes.
- 14 Q. Have you ever seen this document before?
- 15 A. Yes, I have.
- 16 Q. And is this the declaration of Chris DiMauro
- 17 that you mentioned earlier?
- 18 A. I believe it is.
- 19 Q. Can you turn to page 11 of the declaration.
- A. Okav.
- Q. At the top it says Exhibit A?
- 22 A. Yes.
- Q. Discounted cash flow analysis?
- 24 A. Yes.
- Q. Does looking at this DCF analysis refresh your

- 1 recollection as to the total enterprise value arrived at
- 2 under a DCF by Mr. DiMauro?
- 3 A. No.
- 4 Q. Okay. How about if you -- can you read
- 5 paragraph 14, it starts on page 5 and ends on page 6.
- 6 A. "Houlihan Lokey has completed a preliminary
- 7 discounted cash flow analysis using the company's
- 8 ten-year harvest plan, see Exhibit A, applying an
- 9 illustrative market based discount range of 10 percent to
- 10 13 percent with an illustrative market face residual
- 11 capitalization range of 7 percent to 9 and a half

- 12 percent. Scotia Pacific's income generating properties
- 13 are estimated to be valued at approximately \$375 to \$500
- 14 million."
- 15 Q. Does that refresh your recollection as to the
- 16 results of Mr. DiMauro's discounted cash flow analysis?
- 17 A. Yes.
- Q. Isn't it true that the people who helped you
- 19 draft your report also helped Mr. DiMauro draft Exhibit
- 20 MMX 11?
- A. I really don't know. I mean, I assume that he
- 22 got some help with it, but I don't know who helped him.
- Q. Is your team substantially similar to -- with
- 24 the exclusion of Mr. DiMauro, is your team substantially
- 25 similar to all of the people who are working on the

- 1 financial advisory side of Houlihan Lokey for the
- 2 indenture trustee?
- 3 A. I don't know. I wasn't there.
- 4 Q. Are you familiar with the indenture trustee's
- 5 plan?
- 6 A. Yes, at a high level.
- 7 Q. Are you aware that the indenture trustee
- 8 proposes to auction off Scopac under the supervision of a
- 9 sales agent?
- 10 A. I would expect that that would be the way it
- 11 would be undertaken.
- 12 Q. Is that the way it would be undertaken or you
- 13 would just expect it?
- 14 A. I don't know. I don't know. It would make
- sense, yes, because that's the way it's normally done.
 Q. Have you ever reviewed the plan of the
- 17 reorganization filed by the indenture trustee?
- 18 A. No, I haven't.
- 19 Q. Have you ever reviewed the disclosure
- 20 statement, the joint disclosure statement filed in
- 21 connection with this confirmation hearing?
- A. I have reviewed parts of it but I couldn't
- 23 begin to tell you which ones.
- Q. But you've never reviewed the plan of
- 25 reorganization?

- 1 A. And as I mentioned, at a very high level. I
- 2 read, for example, the summary that was written for the
- 3 disclosure statement but I didn't read the plan.

- 4 Q. Have you ever had any conversations with
- 5 anybody about the indenture trustee's plan?
- 6 A. Well, it's come up along the way, but 7 specifically, no.
- 8 Q. Are you aware that Houlihan is designated as 9 the sales agent under the plan?
- 10 A. It wouldn't surprise me.
- 11 Q. But you're not aware of it?
- 12 A. No, I'm not.
- Q. As sales agent, would you expect that Houlihan
- 14 would be entitled to a fee for that work?
- 15 A. Of course.
- Q. So if the indenture trustee's plan is confirmed
- 17 and if Houlihan is the sales agent under that plan, they
- 18 might be entitled to a large fee if the assets are sold;
- 19 isn't that right?
- A. That's correct.
- Q. Would it be reasonable to expect that in a sale
- 22 of this size that the fee would be millions of dollars?
- A. Most likely.
- Q. Who is Jeff Werbalowsky?
- 25 A. Our CEO.

- 1 Q. Now, on direct examination earlier you
- 2 testified that Houlihan is number one in fairness
- 3 opinions in MNA around the country; is that right?
- 4 A. In terms of number of opinions rendered in
- 5 closed transactions, yes.
- 6 Q. Closed transactions from publicly traded 7 companies?
- 8 A. Well, MNA, and some of them are closer to
- 9 private, some are private to private. I guess it would
- 10 have to be publicly disclosed so those are public deals
- 11 as it comes from something.
- Q. But Houlihan is a large company, isn't it?
- 13 A. Correct.
- 14 Q. How many employees do you have?
- 15 A. Something north of 800.
- 16 Q. 800 professionals or 800 total?
- 17 A. 800 total.
- 18 Q. How many offices do you have?
- 19 A. Eight in North America, three in Europe, two in
- 20 Asia.
- Q. And with respect to one of the Asia offices, is
- 22 that the Tokyo office?

- 23 A. Correct.
- Q. Are you in charge of getting the Tokyo office
- 25 up and running?

- 1 A. Yes.
- 2 Q. Being the co-CEO of Houlihan Lokey, that's a
- 3 big job, isn't it?
- 4 A. Yes.
- 5 Q. Over managing 800 employees?
- 6 A. Yes.
- 7 Q. Multiple offices?
- 8 A. Yes.
- 9 Q. All around the world?
- 10 A. All around the world, yes.
- 11 Q. Difficult job, right?
- 12 A. Yes, I would say so.
- Q. Who's Irwin Gold?
- 14 A. Irwin Gold is basically the cofounder with Jeff
- 15 of our restructuring group.
- 16 Q. Senior guy at Houlihan?
- 17 A. Yes.
- 18 O. On the Board of Directors?
- 19 A. Yes.
- Q. One of the top people in the firm?
- 21 A. Yes.
- Q. Now, you speak with the two of them very
- 23 infrequently, right?
- A. Correct.
- Q. And I believe you testified earlier that your

- 1 involvement with this case first started on February 29,
- 2 2008; is that right?
- 3 A. Correct.
- 4 Q. And the first time you were contacted about
- 5 this case was you received a phone call on February 29th
- 6 from Chris DiMauro; is that right?
- 7 A. That's correct.
- 8 Q. And your additional involvement started with
- 9 that call, right?
- 10 A. Well, yes. Yes, it did.
- 11 Q. Okay. And during that initial call, you
- 12 indicated in substance that you were not sure you had the
- 13 time to spare for this matter given your other
- 14 engagements; isn't that right?

- 15 A. That's correct.
- Q. Now, when you indicated you didn't have time to
- 17 do this assignment, Irwin Gold miraculously joined the
- 18 call with Mr. DiMauro; is that right?
- 19 A. Yes.
- Q. And you don't now how he got on the call,
- 21 right?
- A. I'm told it's a coincidence.
- Q. And you told Irwin Gold that you were not sure
- 24 you could spare the time because you had a lot to do,
- 25 didn't you?

- 1 A. Not quite as vehemently, however.
- Q. But you did tell him you didn't have --
- 3 A. Yes, I did.
- 4 Q. And then the next thing you knew, Jeff
- 5 Werbalowsky, the co-CEO of the firm, he also joined the
- 6 call; is that right?
- 7 A. Yes.
- 8 Q. And you don't know how he joined the call?
- 9 A. Coincidence, I'm told.
- 10 Q. And Mr. Werbalowsky, the co-CEO of Houlihan
- 11 said to you, and I quote "you really are going to do
- 12 this, aren't you?"
- 13 A. Well, I think I probably said that in my
- 14 deposition, yes.
- Q. But to the best of your recollection, isn't
- 16 that in fact what he told you?
- 17 A. Well, that was my best paraphrase of it at the
- 18 time you asked me.
- 19 Q. Now, it's unusual for Mr. Werbalowsky and
- 20 Mr. Gold to get on a call and ask you to take on an
- 21 assignment, isn't it?
- A. Indeed.
- Q. And they told you that this was an important
- 24 assignment for the firm, right?
- A. Well, I think it's an important assignment just

- 1 generally speaking.
- 2 Q. Sir, I asked you --
 - A. I'm sorry. Yes, they did tell me it was
- 4 important.
- 5 Q. And they told you that the clients were
- 6 important to the firm, didn't they?

- A. All our clients are important to us. And I
- 8 don't think --
- THE COURT: You're answering questions
- 10 that you want rather than what he asked.
- A. I'm sorry. I don't know that they referred to 11
- 12 the clients. I don't think they did, actually.
- Q. Okay. Again, you probably recall that I 13
- 14 deposed you. Can you please turn to your deposition
- 15 transcript, 191, line 9.
- 16 A. What line, please?
- Q. We'll come back to that. Okay. 192, line 9. 17
- 18 Sorry. Did they tell that you this was an -- question:
- 19 "Did they tell you that this was an important assignment
- 20 for the firm?" Answer: "Yes." "Did they tell you that
- 21 the clients were important to the firm?" Answer: "Yes."
- 22 Does that refresh your recollection?
- 23 A. Well, that's what I said then. It's been --
- 24 more time has passed, I don't remember that at the
- 25 moment

- 1 Q. And they told you that it was very important
- that you do this work; isn't that right?
- 3 A. Yes.

- 4 Q. And after that, you were stuck on this
- 5 assignment, correct?
- A. Well, there weren't many alternatives and it 6 7 needed to be done.
- 8 Q. And you viewed it as your duty to take on the 9 assignment; isn't that right?
- A. I think that's what I told you in the 10
- 11 deposition.
- 12
- Q. I want to -- let me ask you -- well, you told
- 13 me in the deposition and I asked you if you viewed it as 14 your duty to take on the engagement.
- 15
 - A. Yes, and I still do.
 - Q. Now, Mr. Daniel, did anyone on your team ever
- 17 lie to you or mislead you regarding this engagement?
- 18 A. Not that I know of. They wouldn't be on the
- 19 team any longer if they had.
- Q. Isn't it true that after the February 29th call 20
- 21 someone on your team told you that it was a coincidence
- that Mr. Werbalowsky joined the call? 22
- 23 A. Well, you know, I said as much right here.
- 24 Q. And someone told you that; isn't that right?
- 25 A. That may very well be the case.

- 1 Q. But you don't believe that statement to be
- 2 true, do you?
- 3 A. It's possible. I mean, they were talking a lot
- 4 at that time, and it's possible that he could have just
- 5 been waiting to talk.
- 6 Q. Sir, do you believe that statement to be true?
- 7 A. I think it could be true.
- 8 Q. Okay. Can you turn to page 190, line 18,
- 9 please.
- 10 A. Okay.
- 11 Q. Actually, let's start at 17 with the question.
- 12 Question -- we'll go back a little bit. We can start
- 13 there. Question: "You don't know?" Answer: "I mean,
- 14 I -- Chris or somebody told me that nobody asked him to
- 15 join them and it was a coincidental, but I don't believe
- 16 that." Did you say that?
- 17 A. I said that in the deposition, yes.
- Q. At the time you said it, you were under oath;
- 19 isn't that right?
- 20 A. Right.
- Q. And you wouldn't have said it if that wasn't
- 22 true and that wasn't what you believed; isn't that right?
- A. At the moment that was true.
- Q. And on February 29th, same day that you
- 25 received a call from Mr. Werbalowsky and were told that

- 1 you were going to work on this, weren't you, you received
- 2 a draft of a report that was e-mailed to you; isn't that
- 3 right?

- 4 A. That's correct.
- 5 Q. And the e-mail that was sent to you was a PDF
- 6 file; isn't that right?
- 7 A. Yes.
- 8 Q. So even if you wanted to, you couldn't change
- 9 the text of that report by yourself; isn't that right?
 - A. Well, that's not really true, but -- because
- 11 you can change a PDF, but I didn't.
- 12 Q. Isn't it true that you never marked up your
- 13 report with a pencil and sent it back to people; isn't
- 14 that right?
- 15 A. That's correct.
- 16 Q. And any comments that you had were conveyed
- 17 orally to the members of the restructuring team; isn't

- 18 that right?
- 19 A. Correct.
- Q. And the ultimate opinion in your report did not
- 21 vary significantly to the draft report you first received
- 22 on February 29th, did it?
- A. You know, I don't remember what the conclusion
- 24 was in that report as I sit here now. My recollection
- 25 was undoubtedly fresher in the deposition. And I believe

- 1 I said then that it didn't differ, you know,
- 2 significantly. So I'll go with that.
- Q. Well, this isn't a guessing game, Mr. Daniel.
- 4 A. If I knew definitively, I would tell you.
- 5 Q. But you acknowledge that in your deposition you
- 6 said something to the effect that it did not vary
- 7 significantly; is that right?
- 8 A. I believe I said something to that effect.
- 9 Q. And they sent you a draft of the timber note
- 10 valuation report that day as well; isn't that right?
- 11 A. Yes, they did.
- 12 Q. And the conclusion on that report didn't change
- 13 much either, did it?
- 14 A. Well, I think that I said that in the
- 15 deposition as well, but I don't remember what the initial
- 16 conclusion was.
- 17 Q. I'm not --
- MR. BRILLIANT: You know, Your Honor, can
- 19 you please ask the witness to answer my questions. He's
- 20 answering the questions he wants to answer.
- 21 THE COURT: Well, in this particular case
- 22 I think he was trying to be brief by saying I don't
- 23 remember now, but I do remember I said that in my
- 24 deposition.
- MR. BRILLIANT: We'll move on. I think

- 1 they're close. I think they're close.
- THE COURT: Okay.
- 3 Q. (By Mr. Brilliant) So at the time that you
- 4 were first asked to be involved in this matter, there was
- 5 already a draft of your report; isn't that right?
- 6 A. Well, no, it wasn't because I hadn't been
- 7 involved up to that point.
- 8 Q. But there was a draft that was sent to you
- 9 after your CEO told you that you were going to have to

- 10 testify in this case; isn't that right?
- 11 A. It was a draft that was sent to me after the
- 12 conversation we just discussed.
- Q. Now, as of the time of your deposition you told
- 14 me you didn't know precisely who had put together the
- 15 draft report; is that right?
- 16 A. That's correct.
- 17 Q. Do you know today?
- 18 A. No, I don't.
- 19 Q. And the opinions you're testifying today
- 20 regarding the valuation haven't changed substantially
- 21 from the opinions in your draft report that was e-mailed
- 22 to you; isn't that right?
- A. That wasn't my report.
- Q. Well, the -- the draft report that you received
- 25 that day.

- 1 A. That's what my deposition says. I have no
- 2 recollection of the number as I sit here right now.
- 3 Q. And the final report on the valuation of the
- 4 timber notes compared to the draft of the report that was
- 5 sent to you in February 29th changed even less than the
- 6 valuation report; is that right?
- 7 A. If I said that in the depo, it must be true,
- 8 but I don't recall saying it.
- 9 Q. Would you like to look at the deposition and
- 10 have --
- 11 A. I'll take your word for it.
- O. Now, when I asked you at the time of your
- 13 deposition whether your report used a preliminary bids
- 14 received as a separate approach to valuation, you didn't
- 15 even know -- and now we're talking about your final
- 16 report. You didn't even know that your final report was
- 17 prepared in that way, did you?
- 18 A. I didn't remember the precise way that it was
- 19 used for that particular purpose.
- Q. Okay. Let's turn to page 226, line 13 in your
- 21 deposition. Question: "So using the three, the three
- 22 reports and the separate methodology for valuing the
- 23 companies was something that happened after you became
- 24 involved?" Answer: "Well, it's not a separate
- 25 methodology for valuing the company, it's an approach

- 2 average cost of capital analysis that we use."
- 3 A. Yes.
- 4 Q. Is that the question I asked you and is that
- 5 the answer that you gave?
- 6 A. Correct.
- 7 Q. And so you didn't know at that time that the
- 8 use of the three reports were a separate methodology;
- 9 isn't that correct?
- 10 A. I didn't remember. It was getting a little 11 late.
- 12 Q. Well, it was only 4:26 in the afternoon, and if
- 13 I remember right, we started --
- 14 A. And we went to almost 9 o'clock.
- Q. So we were only about halfway done at that
- 16 point in time. But the bottom line --
- 17 A. I was still getting tired.
- Q. Well, we'll come -- we'll do this right now.
- 19 And at that point in time, you also told me that you
- 20 thought it would be inappropriate if you would have used
- 21 those three letters to be a separate methodology; isn't
- 22 that right?
- 23 A. Yes.
- Q. And do you still believe that today?
- A. I don't believe it's inappropriate to have used

- 1 the methodologies in the way that we did in our report as
- 2 it was issued. At that point, I just didn't remember.
- 3 Q. Okay. Well, let's go to page 228, paragraph
- 4 13. Are you with me, Mr. Daniel?
- 5 A. Yes.
- 6 Q. Question: "Okay. And is it -- do you think it
- 7 would be appropriate as a separate approach to value the
- 8 company based upon three non-binding expressions of
- 9 interest?" Answer: "You mean solely on that?"
- 10 Question: "No, I said as an approach, one that might be
- 11 averaged with other approaches or taken into account in
- 12 consideration along with other approaches. Do you think
- 13 that would be inappropriate?" Answer: "No, I don't
- 14 think it would be, certainly not averaged in because it's
- 15 not a final number, it's not something that happened. I
- 16 mean, when we look at transaction approaches we use deals
- 17 that, you know, happened, the ones that were considered."
- 18 Question: "Okay." Answer: "And one reason that I think
- 19 it would be inappropriate is because the numbers are low
- 20 and, you know, whoever wins is probably going to pay more

- 21 than that."
- Didn't you testify at that time that you
- 23 thought it would be inappropriate to use it as a separate
- 24 methodology?
- 25 A. I did.

- 1 Q. Mr. Daniel, you're managing director at
- 2 Houlihan, correct?
- 3 A. Yes, I am.
- 4 Q. One of the senior people in the financial
- 5 advisory group that does valuations?
- 6 A. Yes.
- 7 Q. Ordinarily you pick your own teams; isn't that
- 8 right?
- 9 A. No.
- 10 Q. So ordinarily they're assigned to you by
- 11 others?
- 12 A. It depends on the circumstances. I'm a bit of
- 13 a utility player. And for the last several projects I've
- 14 worked on, I don't think I picked anybody on the team.
- 15 Q. Okay. And with respect to this report, you
- 16 didn't select your team, did you?
- 17 A. No, I didn't.
- 18 Q. Your team came with the project, correct?
- 19 A. Yes.
- Q. And in fact, other than Mr. DiMauro, you didn't
- 21 know any of the members of your team; isn't that right?
- A. Well, I knew Mr. Winthrop, although I don't
- 23 spend a lot of time interacting with the FRG people down
- 24 in the Los Angeles office. I'm based in the San
- 25 Francisco office.

- 1 Q. You had met Mr. Winthrop, right?
- 2 A. Yes, I had.
- 3 Q. But you didn't really know him, right?
- 4 A. Correct.
- 5 Q. You didn't know his reputation?
- 6 A. No.
- 7 Q. And you hadn't worked with him?
- 8 A. I had not worked with him.
- 9 Q. And you didn't know whether he had any
- 10 experience doing valuations; isn't that right?
- 11 A. I didn't know what his experience was.
- 12 Q. So you didn't know his experience doing

- 13 valuations, correct?
- 14 A. Correct.
- 15 Q. And Mr. Winthrop, Mr. Hansen and who was the
- 16 other member of your team?
- 17 A. Mr. Meyer.
- Q. And they work with the indenture trustee in
- 19 connection with this matter, correct?
- 20 A. Yes.
- 21 Q. And you said you don't know who drafted your --
- 22 the draft report that you received on February 29th, but
- 23 I take it you would think that Mr. Winthrop, Mr. Hansen
- 24 and Mr. Meyer had some role in that, wouldn't you?
- A. Yes. What I mean by drafting is typing. I

- 1 didn't type it, but I had a significant influence in the
- 2 drafting.
- Q. But not the draft report that you received on
- 4 February 29th?
- 5 A. No, no.
- 6 Q. Mr. Daniel, you testify frequently in court
- 7 proceedings, don't you?
- 8 A. Not so much anymore.
- 9 Q. But you've testified in court more than 20
- 10 times; is that right?
- 11 A. Yes, I have. I take that back. Not every time
- 12 in court. I have testified as an expert probably two
- 13 dozen times, sometimes just depos.
- 14 Q. I'm sorry, you say two dozen times?
- 15 A. Yes.
- 16 Q. Well, as I said, more than 20 times. I think
- 17 two dozen times is consistent. And you've been retained
- 18 as an expert witness in even more cases than that,
- 19 correct?
- 20 A. Yes.
- Q. It's fair to say that you've been retained as
- 22 an expert witness in more than 30 cases; isn't that
- 23 right?
- 24 A. Yes.
- Q. All right. So let's talk a little bit about

- 1 the first week that you started working on the report.
- 2 A. Okav.
- Q. You received the draft report on the 29th,
- 4 correct?

- 5 A. Yes.
- 6 Q. But you really didn't get started on the
- 7 project until Tuesday, March 4th conference call; isn't
- 8 that right?
- 9 A. March 4 was a Thursday. I talked -- I had a
- 10 conference call with the team on Tuesday. It would have
- 11 been the 2nd.
- 12 Q. There's 29 days in February this year, is that
- 13 right, and that was a Friday?
- 14 A. You're correct.
- 15 Q. And then so Saturday, Sunday, Monday, Tuesday,
- 16 March 4th would have been Tuesday; is that right?
- 17 A. Yes, you're right.
- Q. And you had a conference call with your team on
- 19 March 4th?
- 20 A. Correct.
- Q. And that was really when you got started on the
- 22 project; isn't that right?
- A. Yes. I had earlier testified that that was
- 24 when my conference call with Mr. Fleming was. Obviously
- 25 it was the 6th and not the 4th, just to correct that.

- 1 Q. Thank you for that, Mr. Daniel. And your
- 2 report, sir, was substantively completed on March 11th,
- 3 right?
- 4 A. Yes.
- 5 Q. So you got started on the 4th and it was
- 6 finished on the 11th?
- A. Yes. It wasn't finished on the 11th as I
- 8 earlier testified to.
- 9 Q. It was substantively completed on the 11th,
- 10 isn't that what you testified at your deposition?
- 11 A. Yes.
- 12 Q. And the report was turned over to the other
- 13 parties in the case on March 14th; is that right?
- 14 A. Yes.
- 15 Q. So you spent about one week working on the
- 16 substance of your report; is that right, the 4th through
- 17 the 11th?
- 18 A. Well, as I pointed out, I did a lot more work
- 19 before the 14th. We were working pretty much constantly
- 20 from the time we started.
- Q. I'd appreciate it if you would answer the
- 22 question, Mr. Daniel. So you spent about a week working
- 23 on the substance of your report; isn't that right?

- A. Well, no, that's not correct.
- Q. Now, you never marked up your draft report or

- 1 made any changes to the document itself; isn't that
- 2 right?
- 3 A. Correct.
- 4 Q. And during the beginning of March, you had
- 5 other engagements that you were working on during this
- 6 time; isn't that right?
- 7 A. Nothing that I couldn't substantially set
- 8 aside.
- 9 Q. If you turn to page 224 of your deposition.
- 10 A. Yes.
- 11 Q. Question on line 8. Question: "Okay. And
- 12 during this period you still had other client
- 13 responsibilities and other management responsibilities at
- 14 Houlihan that you were attending to; is that right?"
- 15 Answer: "Some, but I set a number of things aside."
- 16 A. Yes.
- Q. So you still had other things going on at that
- 18 time; isn't that right?
- 19 A. Yes.
- Q. And you had to rely on the team that Houlihan
- 21 provided for you to work with you on this report; isn't
- 22 that right?
- A. Yeah.
- Q. And in fact, your proffer repeatedly refers to
- 25 the valuation as Houlihan's valuation, not your own

- 1 valuation, doesn't it?
- 2 A. Well, it's my valuation.
- 3 Q. Sir?
- 4 A. Yes, my report says Houlihan's, but it's -- I
- 5 guess that's not correct, it's mine.
- 6 Q. All right. So when I asked you earlier if
- 7 there were any mistakes in your proffer or your report,
- 8 you didn't mention this, but one of them is that it talks
- 9 about it being Houlihan's valuation, when it should say
- 10 it's your valuation; is that right?
- 11 A. I said there weren't any mistakes that I was
- 12 aware of.
- O. But you're aware of one now?
- 14 A. I am.
- 15 Q. All right. And although your report adopts

- 16 Mr. Fleming's cash flows, you had only limited access to
- 17 Mr. Fleming prior to finalizing your report, didn't you?
- 18 A. That's not true either.
- 19 Q. Well, you had the one three-hour conference
- 20 call on the 6th?
- 21 A. Yes.
- Q. And then you had a meeting with him on the 11th
- 23 after you had -- your word -- substantively completed
- 24 your report; isn't that right?
- A. You know, our report was not completed until

- 1 the 14th when it was submitted. I spent most of the day
- 2 with Mr. Fleming on the 11th, a good portion on the 12th
- 3 and at the end of that session he asked me if he should
- 4 stay for another day and I said we were going to be
- 5 getting together next week anyway.
- 6 Q. So you heard Mr. Fleming testify this morning, 7 right?
- 8 A. He made a mistake again, I'm afraid.
- 9 Q. So with respect to the meeting on the 11th and
- 10 the fact that he says there was nothing substantive
- 11 discussed then, he was wrong about that, too?
- 12 A. I'm afraid so.
- Q. Anything else you heard Mr. Fleming say today that was wrong?
- 15 A. No, not that I can recollect right now. I
- 16 mean, that was a failing of his memory.
- Q. Do you have any explanation as to why
- 18 Mr. Fleming and your memories differ on this point?
- 19 A. I think Mr. Fleming had just spent a long time
- 20 on the witness stand. He looked a little tired to me.
- Q. At the meeting that you had with him on the
- 22 11th, you do agree with Mr. Fleming that there were other
- 23 topics other than valuation discussed though, right?
- A. I never discussed valuation with Mr. Fleming.
- Q. But you discussed the financial projections

- 1 with him, didn't you?
- A. Correct.
- 3 O. And the harvest rate?
- 4 A. Correct.
- 5 O. And the costs?
- 6 A. Yes.
- 7 Q. Now, when you got this draft report on February

- 8 29th, it was already based on Mr. Fleming's cash flows;
- 9 isn't that right?
- 10 A. Yes.
- 11 Q. Now, you got involved on the 4th and you
- 12 didn't start -- I'm sorry, you got involved on the 29th
- 13 but you didn't really start work until the 4th and the
- 14 report was due on the 14th. So wouldn't you agree with
- 15 me that as a practical matter you had no time from the
- 16 point when you were first got involved until the report
- 17 was due on March 14th to do anything other than rely on
- 18 Mr. Fleming's cash flows?
- 19 A. Well, I couldn't become a forester in ten days
- 20 and it took Mr. Fleming 35 years or whatever to gain his
- 21 level of expertise, and that's one of the difficult
- 22 things about this particular project, is that it does
- 23 require some very specialized expertise.
- So there's no way that I could have done it,
- 25 given three times, four times, five times the amount of

- 1 time because I couldn't become a forester. So I relied
- 2 on Mr. Fleming's work. I certainly spent a lot of time
- 3 with him understanding what it consisted of and convinced
- 4 myself that it was reliable.
 - Q. Again, you didn't answer my question.
- 6 MR. BRILLIANT: Your Honor, I would like
- 7 to ask Your Honor to strike that answer and direct the
- 3 witness to answer my question.
- 9 THE COURT: I think the answer has been
- 10 said but go ahead and ask your question.
- 11 Q. (By Mr. Brilliant) All right. I'll ask the
- 12 question again. So you agree as a practical matter that
- 13 from March 4th when you first got, you know, seriously
- 14 involved in the project until March 14th when your report
- 15 was due, if you wanted to do a DCF, you had nothing that
- 16 you could have done other than rely on Mr. Fleming's cash
- 17 flows; isn't that right?
 - A. No, that's not correct.
 - Q. On Thursday, March 6th, you had a call with Jim
- 20 Fleming. Chris DiMauro was on that call; isn't that
- 21 right?

18

19

- A. For part of it, yes.
- Q. And you used a document in that call which was
- 24 a September 2005 presentation that contained a valuation
- 25 that was prepared by Houlihan and Mr. Fleming; is that

- 1 right?
- 2 A. Well, the last part of it, I have no way of
- 3 knowing, but I think it's incorrect. In other words, it
- 4 became the basis of a valuation. I just don't know.
- 5 Q. No, I'm sorry. Either I misspoke or you
- 6 misunderstood. But what I was trying to say was during
- 7 the call, you used as roadmap for the discussion a
- 8 September 2005 presentation?
- 9 A. Yes.
- 10 Q. That contained valuations, valuation in the
- 11 presentation and that the document, the report was
- 12 prepared by Houlihan with assistance from Mr. Fleming;
- 13 isn't that right?
- 14 A. Well, I don't know really any more about the
- 15 assistance from Mr. Fleming that was involved than
- 16 Mr. Fleming did when you asked, or someone asked him that
- 17 question this morning. Mr. Fleming's name is there as a
- 18 source of information, but I have no personal knowledge
- 19 of the document.

- MR. BRILLIANT: Do we have the document?
 - MR. HALE: We used the document this
- 22 morning so it should be up on the witness stand.
- Q. (By Mr. Brilliant) Would you look to see if --
- A. Yes, it's here.
- Q. Okay. Do you have what's been marked as MMX 70

- 1 in front of you?
- 2 A. Well, it doesn't seem to be marked, but -- it
- 3 says Scotia Pacific Company L.L.C. presentation to
- 4 Bingham McCutchen, L.L.P. dated September '05.
- 5 Q. This H and the circle at the bottom, that's the
- 6 Houlihan insignia?
- 7 A. Correct.
- 8 Q. And that's -- to the right of the insignia it
- 9 says "Houlihan Lokey Howard and Zukin," is that correct?
- 10 A. Correct.
- 11 Q. And you've seen this report before, right?
- 12 A. Yes, I have.
- Q. And this report is redacted; is that right?
- 14 A. Yes.
- Q. And what's taken out of it is a valuation; is
- 16 that right?
- 17 A. Well, I don't know what's taken out of it
- 18 because it's redacted.

- 19 Q. Okay. Let's turn to page 29. The top of the
- 20 page it says "executive summary, preliminary implied
- 21 valuation summary."
- 22 A. Yes.
- Q. Now, you said you've seen this report before,
- 24 right?
- A. Yes, but to hopefully cut this a little short,

- 1 the first half of this report is redacted, the second
- 2 half starts with the title page saying business plan.
- 3 When I printed this out I stapled the first half in one
- 4 piece and the second half in another piece. I set the
- 5 first half aside and I never looked at it again.
- Q. And the second half you're saying you used as a roadmap for your conversation on the 6th?
- 8 A. Correct.
- 9 Q. But when I deposed you, you knew that this
- 10 document had a valuation section that was redacted,
- 11 didn't you?
- 12 A. Since it's redacted, I don't know what's taken
- 13 out of it. Obviously this page indicates that it's a
- 14 valuation summary. But I'm spending more time on it now
- 15 than I did up to this point in total on the first half of
- 16 this report.

19

- 17 Q. Mr. Daniel, I asked you a specific question.
- 18 And I'd appreciate it if you'd give me a specific answer.
 - When I took your deposition, did you or did you
- 20 not know that there was a valuation contained in this
- 21 report which was redacted?
- A. I think I was told that there was some
- 23 valuation information that they would redact.
- Q. So the answer is yes; is that right? Yes, you
- 25 knew that there was information in this -- a valuation in

- 1 this report that was redacted, correct?
- 2 A. You know, I knew exactly what I just told you,
- 3 that there was valuation information in here that would
- 4 be redacted when it was sent to me.
- 5 Q. Thank you, sir. Now, you work at Houlihan,
- 6 right?
- 7 A. Yes, I do.
- 8 Q. And this was prepared by Houlihan, right?
- 9 A. Yes
- 10 Q. So you're all part of the same family?

- 11 A. I guess you can say that.
- 12 Q. And you find it to be odd that they would send
- 13 you information, that your team would send you
- 14 information to review and prepare your report and redact
- 15 it?
- 16 A. Under these circumstances, not at all.
- 17 Q. Do you know why your colleagues gave you a 18 redacted version?
- 19 A. You know, I can't tell you precisely what their
- 20 thinking was. I mean, they didn't want me to see the
- 21 work that was done before and I didn't want to see it.
- 22 And when I got involved in this, you know, I -- as part
- 23 of the process, I mean, I told Jeff, fine, I'll come in,
- 24 I'll do the valuation, but I'm not doing anything else.
- 25 Part of the rational for me being here was that Chris

- 1 DiMauro was too involved in the rest of it. I haven't
- 2 been involved in anything except the valuation.
- 3 Q. Now, we know that your colleagues didn't redact
- 4 this because they didn't want you to know what their
- 5 views were on value because they gave you a report on
- 6 February 29th that included, you know, numbers on
- 7 valuation. So we know it couldn't have been that. So do
- 8 you have any other explanation as to why they would have
- 9 redacted the report?
- MR. CLEMENT: Objection, Your Honor. That
- 11 speech was not part of any questions and is
- 12 inappropriate.
- THE COURT: Well, is the document that you
- 14 have just talked about in evidence?
- MR. BRILLIANT: You know, it is not yet,
- 16 Your Honor, but I guess I should move it into evidence.
- 17 THE COURT: Well, ask him about it and lay
- 18 a foundation with a question.
- 19 MR. BRILLIANT: You know, Your Honor, I
- 20 think from the testimony I'm going to get from this
- 21 witness he's not going to be able to lay a foundation.
- 22 THE COURT: Well, I mean, I thought you
- 23 just were making your question was that he had gotten a
- 24 report earlier with valuation.
- MR. BRILLIANT: That's right.

- 1 THE COURT: And now he got a report that
- 2 had redacted valuation information.

- 3 MR. BRILLIANT: That's right. That's
- 4 exactly right, Your Honor, and I want to know why that
- 5 is.
- 6 THE COURT: He said that that was
- 7 misleading. So ask him did he get a report first with
- 8 valuations and then a report without it.
 - MR. BRILLIANT: Thank you, Your Honor.
- 10 I'll ask my law school to send part of my tuition to you.
- 11 THE COURT: Okay.
- 12 Q. (By Mr. Brilliant) Mr. Daniel, you received a
- 13 report on February 29th?
- 14 A. Correct.
- 15 Q. And that included a proposed valuation in it,
- 16 didn't it?
- 17 A. Well, it included some analysis. There were
- 18 no -- it was a draft report that had analyses in it.
- 19 Q. Mr. Daniel, you already testified that it had a
- 20 number and that the number didn't change significantly.
- 21 So did it have a number in it as to a proposed valuation?
- 22 A. Yes.
- Q. And then you received this report also from
- 24 Houlihan dated September 2005 which also had a valuation
- 25 but the valuation was redacted; isn't that right?

- 1 A. Correct.
- 2 Q. Now, do you have any idea as to why it was
- 3 redacted?
- 4 A. Other than what I told you, no.
- 5 Q. Is it possible that it was redacted because the
- 6 number in it would not be helpful to your case?
- A. Well, you know, it's possible that it was
- 8 redacted because it has nothing whatever to do with my
- 9 work here. It was two years older. The circumstances
- 10 were entirely different. The company was operating far
- 11 differently than it was, you know, than it is now that
- 12 I'm involved. You know, I would have considered it to be
- 13 irrelevant anyway. But at least if it's redacted, I
- 14 don't have to say, you know, even what it is because I
- 15 don't know. Certainly it is not relevant to me.
- 16 Q. Now, your team also gave you the DiMauro
- 17 report, right?
- 18 A. Yes.
- 19 O. And that had a valuation in it?
- A. Yes, it did.
- Q. And you got that before you finalized your

- 22 report?
- 23 A. Yes.
- Q. And in fact, you got that pretty quickly after
- 25 February 29th; isn't that right?

- 1 A. Yes.
- Q. Were you ever asked to see an unredacted
- 3 version of Exhibit MMX 70?
- 4 A. No.
- 5 Q. Didn't you want access to all the information
- 6 that Houlihan had about the value of the company?
 - A. I didn't need access to this kind of
- 8 information. Certainly the information that -- and the
- 9 knowledge that the Houlihan Lokey professionals got by
- 10 working with the company and the trustee over this
- 11 extended period of time was useful and important to know
- 12 about to the extent it was relevant. I don't think that
- 13 I ever would have considered this particular analysis
- 14 relevant.
- Q. Well, you don't know whether you would consider it relevant because you never saw; isn't that right?
- 17 A. Well, that's correct.
- Q. Now, would it have been helpful to you to know
- 19 what comparable companies Houlihan selected previously?
- A. Well, you know, I know what was selected in
- 21 Mr. DiMauro's September '07 declaration and I know what
- 22 we're using now, I know what's available. I know that
- 23 what we're using now is different from what Mr. DiMauro
- 24 used. After learning what Mr. DiMauro used, I think I
- 25 probably wouldn't care what was used before because I

- 1 decided to go at it in a different way.
- 2 Q. Now, Houlihan is a big firm, you testified, and
- 3 has lots of resources; isn't that right?
- 4 A. Yes.
- 5 Q. Now, you want the Court to make the right
- 6 decision and don't you want the Court to have the benefit
- 7 of all of Houlihan's valuation work on this matter?
- 8 A. Well, you're getting the benefit of all of my
- 9 valuation work here because this is my work. I'm the
- 10 expert. And you know, you're seeing the sum total of it.
- 11 Some of that obviously I learned from my colleagues in
- 12 connection with their prior experience. But what they
- 13 did before is not my business.

- Q. Now, I asked you about your team earlier and
- 15 whether or not you knew whether any of them had worked on
- 16 the DiMauro proffer, the September DiMauro proffer, and
- 17 you said you did not. Do you know whether the people in
- 18 your team who worked with you on this valuation had any
- 19 role in the September 2005 report and the valuation
- 20 contained in it?
- A. I think that, you know, certain of them
- 22 probably did, but I don't know who was specifically other
- 23 than the fact that several of the team members have been
- 24 involved in this for quite some time.
- Q. Let's turn to your report, sir, I guess the one

- 1 that Mr. Clement refers to so fondly as the big report.
- 2 Do you have that in front of you?
- 3 A. I will in a second. Okay.
- 4 Q. Will you turn to page 17. Now, this is a
- 5 summary of valuations; isn't that correct?
- 6 A. Correct.

11

21

- 7 Q. And the income generating timberlands line,
- 8 there's three headings below that, market multiple
- 9 methodology, discounted cash flow methodology, and
- 10 preliminary bids received; is that right?
 - A. Correct.
- 12 Q. And those are the three methodologies you used
- 13 for doing this valuation?
- 14 A. Well, I don't think we call it preliminary bids
- 15 received methodology and it certainly doesn't rise to the
- 16 level of importance of a discounted cash flow. As I
- 17 mentioned earlier, that's obviously the first thing that
- 18 we approached and the only way that you can rationally
- 19 start a process like this. It's there. We don't call it
- 20 a methodology.
 - Q. Is it a valuation analysis?
- A. The sum total of this report comes up with a
- 23 valuation conclusion, and some totals valuation analysis.
- Q. Okay. Can you turn to -- can you turn to
- 25 page -- we'll do Mr. Neier's first. Can you turn to page

- 1 44 of your report, the big report. Actually, page 43 and
- 2 page 44.
- 3 A. Okay.
- 4 Q. What's the heading here?
- 5 A. Well, this is a different methodology, but it

- 6 says methodology, it doesn't relate to what you just read 7 me on the page 17.
- 8 Q. I guess I'll ask you again. So this is a
- 9 preliminary bids received methodology. That's what it
- 10 says? And this is your report?
- 11 A. And this is a different application than you
- 12 just referred to on --
- THE COURT: You've really got to not
- 14 answer the questions that you want to answer. You need
- 15 to answer what he's asking. And they'll tell you whether
- 16 or not you need to answer the next question.
- 17 A. Yes, that's what it says.
- Q. All right. And if you go to page 42, it says
- 19 valuation. This is the index, right?
- 20 A. Yes.
- Q. Valuation, approaches to valuation, summary of
- 22 values, market multiple methodology?
- 23 A. Yes.
- Q. Discounted cash flow methodology, preliminary
- 25 bids received methodology; is that right?

- 1 A. That's what it says.
- Q. Okay. And you know, I count three
- 3 methodologies, the market multiple methodology, the
- 4 discounted cash flow methodology, the preliminary bids
- 5 received methodology. Do you agree with my math, it's
- 6 three methodologies there?
- 7 A. Yes, but you didn't ask me what they were
- 8 methodologies for.
- 9 Q. Well, I think the Judge is trying to tell you
- 10 it's not --

- 11 A. That's what it says, yes.
 - Q. For someone who has testified 30 times,
- 13 Mr. Daniel, you're being very difficult. I'll ask the
- 14 questions, you answer my questions and your counsel will
- 15 get an opportunity --
- 16 A. Yes.
- 17 Q. -- to ask you on redirect. So there's three
- 18 methodologies. Now, if we go back to page 17 under
- 19 income generating timberlands, the same three
- 20 methodologies are listed there, isn't that right, market
- 21 multiple methodology, the discounted cash flow
- 22 methodology and the preliminary bids received
- 23 methodology?
- A. No, it doesn't say methodology there.

1 methodology, isn't it?

25

4

5

2 A. It doesn't refer to that subsequent section,

it's not a methodology.

Q. Turn to page --

THE COURT: We don't have a jury and so

6 nobody is going to get to see, but if what you're trying

7 to imply is that they averaged those three together as

8 methodologies to come up with the bottom line, that's not

9 what they did. They averaged the top two to come up with 10 the bottom line.

11 MR. BRILLIANT: I don't believe that's

12 right, Your Honor.13 THE COL

THE COURT: Okay. I may be wrong, but if

14 you go from 530 to -- maybe I'm wrong. It's halfway

15 between 530 and 545, isn't it?

THE WITNESS: I think you are wrong, Your

17 Honor.

16

19

THE COURT: I am wrong?

THE WITNESS: It is averaged in.

Q. (By Mr. Brilliant) So Mr. Daniel, all three of

21 these -- can I call them methods? Will you agree they're

22 all three methods?

A. Well, what I objected to before was that you're

24 linking two separate parts of the report that have

25 nothing to do with one another. Obviously this is

- 1 averaged in as one of the approaches where we come up
- 2 with a total for the income generating timberlands.
- 3 You'll notice there as well that the DCF approach comes
- 4 up with the highest conclusion. So by throwing in the
- 5 preliminary bids received, we're tempering it downwards.
- 6 And therefore, influencing the overall answer to be
- 7 something lower than it would have been otherwise. We
- 8 believe that it was important to consider them. And
- 9 that's why we threw them in because we thought that they
- 10 were information that should be included in our analysis.
- 11 As I stated in my deposition one normally would not do
- 12 that. But we thought that these were important.
- Q. Now, but you acknowledge you averaged them in one-third, one-third, one-third?
- 15 A. Absolutely.
- Q. And you say that the preliminary bids lowered

- 17 the number, but that's not right on the low end, is it?
- 18 A. That's correct.
- 19 Q. It actually raised the number a little bit?
- A. A trifle, yes.
- Q. And on the high end it lowered it a little bit?
- A. Well, it lowered it, yes, it lowered it, and
- 23 it's also lower at both ends than the DCF is. You can't
- 24 just rely on one approach. I think that's been discussed
- 25 here, you know, several times today already.

- 1 Q. Let me ask the questions, please. Now, with
- 2 respect to the preliminary bids received, you've reviewed
- 3 those three letters?
- 4 A. Yes.
- 5 Q. And you reviewed those letters?
- 6 A. Yes, I did.
- 7 Q. And all three of those letters were bids for
- 8 all of the assets of Scopac; is that right?
- 9 A. Yes.
- 10 Q. And all of the assets of Scopac included the
- 11 MMCAs?
- 12 A. Yes.
- 13 Q. The cell towers?
- 14 A. Yes.
- 15 Q. The gravel?
- 16 A. Correct.
- 17 Q. Any other assets of Scopac?
- 18 A. Yes.
- 19 Q. And in coming to a total valuation, you then
- 20 added the gravel, cell towers and the MMCAs again, so you
- 21 double counted with respect to the preliminary bids
- 22 received approached; isn't that right?
- A. Yes, we did.
- Q. Now, in addition to using the preliminary bids
- 25 as a methodology or an approach, if you prefer, that was

- 1 weighted one-third, you also used the preliminary bids to
- 2 help determine the discount rate with the DCF
- 3 methodology; isn't that right?
- 4 A. Correct.
- Q. And you also used it to determine the cap rate
- 6 for the DCF methodology; isn't that right?
- 7 A. The cap rate is derived from the discount rate
- 8 so indirectly they were used.

- 9 Q. But you used it?
- 10 A. Yes, we did.
- 11 Q. And as of the time you wrote the report, the
- 12 letters that you read were non-binding expressions of
- 13 interest by the parties, correct?
- 14 A. Right.
- Q. And as you've already testified, you don't
- 16 believe that it's appropriate to average in valuations
- 17 based on preliminary bids, but instead it's better to
- 18 only use transactions that have closed; isn't that right?
- 19 A. Well, that's the standard wisdom.
- Q. Now, do you think it was not coincidental that
- 21 the bids were all in the same ballpark amount as the
- 22 other methodologies were coming out in your calculation;
- 23 is that right?
- 24 A. Correct.
- Q. But you have never spoken with any of the

- 1 other -- of the three parties who had expressed interest;
- 2 isn't that right?
- 3 A. No, I haven't.
- 4 Q. Hadn't talked to them by the time you finalized
- 5 your report?
- 6 A. I still haven't talked with them.
- 7 Q. And still haven't talked with them today.
- 8 Okay. Thank you. Now, has Mr. DiMauro, your other
- 9 colleague in the restructure group, ever spoken to them?
- 10 A. I'm sure that they have.
- O. And these are the same colleagues who are
- 12 working hard to maximize value for the indenture trustee
- 13 and the bondholders; isn't that right?
- 14 A. Right.
- 15 Q. And they are also the people who Houlihan gave
- 16 you to help you draft your report; isn't that right?
- 17 A. Yes
- 18 Q. Now, you thought that all your colleagues would
- 19 give you all the information you would need to give an
- 20 opinion; isn't that right?
- A. Well, I didn't expect them to hand it to me on
- 22 a silver platter but yes, I expected them to be
- 23 responsive, and to my knowledge, they were.
- Q. And you were relying on them to do that; isn't
- 25 that right?

- 1 A. Correct.
- Q. And you actually had a conversation with them
- 3 and told them that given the short time frame, you needed
- 4 them to tell you everything; isn't that right?
- 5 A. I don't recall the specific conversation but I
- 6 may have referenced it.
- 7 Q. Now, you didn't ask them whether any of the
- 8 bidders used in the preliminary bids analysis had lowered
- 9 their bids prior to when you finalized your report, did
- 10 you?
- 11 A. No, I didn't.
- 12 Q. Now, in Bidder B's expression of interest, the
- 13 dollar amount was bracketed in the letter; isn't that
- 14 right?

- 15 A. I believe it was.
- Q. And did you take it from the fact that it was
- 17 bracketed, that it was just an estimate?
- 18 A. You know, I didn't take anything from it.
 - Q. But you thought that it was sufficiently firm,
- 20 that you should use it in your report?
- A. I thought it made sense and that it was
- 22 important information that we should somehow include in
- 23 our analysis.
- Q. Now, at the time you finalized your report, you
- 25 didn't know that Bidder B had informed your colleagues

- 1 that it wasn't prepared to go forward at that number that
- 2 was bracketed and instead, was going to lower its bid,
- 3 did you?
- 4 A. No.
- 5 Q. Now, given the conversation you had with your
- 6 colleagues and that you were relying on them to give you
- 7 all the information, you would have expected to be
- 8 informed of anything that was relevant; isn't that right?
- 9 A. Yes.
- 10 Q. So if your colleagues knew about that, you
- 11 would expect that they would have let you know about it;
- 12 isn't that right?
- 13 A. Well, and I would expect that they would let me
- 14 know about it after we talked about it in the deposition,
- 15 but I still -- I haven't heard anything one way or
- 16 another.
- 17 Q. Have you asked your colleagues?
- 18 A. Yes
- 19 Q. And what have they said?

20	A. I haven't heard them. They didn't say
21	anything.
22	MR. BRILLIANT: Your Honor, Bidder B is
23	the subject of a confidentiality and protective order in
24	the case. They don't want their name to be used or the
25	amount of their initial bid to be used. Now, it's in the
	258
1	document. All the parties who have signed the protective
2	order know who it is. If Your Honor would like, I'm sure
3	Your Honor could guess, but I could write it down on a
4	piece of paper.
5	THE COURT: Well, just write it on a piece
6	of paper and hand it to me. But I think we have parties
7	on the phone who are not subject to the confidentiality
8	agreement.
9	MR. BRILLIANT: May I approach, Your
10	Honor?
11	THE COURT: You may. Just hand it to
12	Letty. Is this the amount and the name that was written
13	down?
14	MR. BRILLIANT: I just wrote down the
15	name, Your Honor. The amount is listed in the report on
16	page 43 next to the name Bidder B.
17	THE COURT: Okay.
18	MR. BRILLIANT: Now, Your Honor, we have
19	an e-mail that we got in the discovery that we got from
20	them that we have redacted to take out names of the
21	people, the e-mail addresses and other things, but all
22	the substance is there.
23	THE COURT: Okay.
24	MR. HALE: This is part of Exhibit 20.
25	It's part of MMX 20. It's in back. May I approach the
	259
1	witness, Your Honor?
2	THE COURT: All right.
3	MR. BRILLIANT: Your Honor, this is marked
4	as Exhibit 3 to Bidder B's deposition.
5	MR. HALE: It's part of Exhibit 20.
6	MR. BRILLIANT: Which is attached to
7	Exhibit 20 of the deposition transcript.
8	Q. (By Mr. Brilliant) Mr. Daniel, have you ever
9	seen this before?
10	THE COURT: Do you have a question?
11	MR. CLEMENT: Your Honor, I need to pause

```
12 here for a moment. There's been numerous people on our
13 side who have been involved in this particular issue.
14
             THE COURT: Okay. This is not a test.
             MR. BRILLIANT: Your Honor, we can put it
15
16 on the Elmo in the redacted form. I don't know that it's
   necessary, given that all the parties have it. But if
18 Your Honor wants to see on it the screen.
19
             THE COURT: I don't care. Now,
20 Mr. Clement.
21
             MR. CLEMENT: My understanding is this is
22 one of the exhibits to a deposition that they have put on
23 their exhibit list. The deposition doesn't belong in
24 evidence. This potential document -- this particular
25 document may or may not. So we have no objection to them
                                        260
   proceeding with this particular document.
2
            THE COURT: All right. Thank you.
3
            MR. CLEMENT: Subject to any objection we
4 might have if they try to admit it.
            THE COURT: That's fine. He's trying to
6 identify it now. Go ahead. Do you remember the
   question? Have you ever seen that before?
      Q. (By Mr. Brilliant) Yes. Have you ever seen
8
9 this before, Mr. Daniel?
10
       A. No, I haven't.
11
       Q. Now, the from line has been redacted, but the
12 to line says Eric?
13
             MR. KRUMHOLZ: Just to clarify -- I'm
14 sorry, I just want the record to be clear. The
15 deposition that is Exhibit 20 is not in evidence, hasn't
16 been offered. But just this document, this document is
17 confidential, we have no objection to it. Is that clear
18 on the record?
19
             THE COURT: You have no objection to the
20 document? I thought you said he did. He was just saying
21 he has no objection to him using it right now to identify
22 it to then make it admissible. I'm not sure where we are
23 on that, but he just said he's never seen it.
24
             MR. BRILLIANT: Judge, I'm not seeking --
25 he's an expert witness. I'm just seeking to see whether
                                        261
1 or not this would change some of his opinions, that's
3
            THE COURT: Okay. Go ahead. Ask him the
```

- 4 hypothetical question then based on this.
- 5 MR. BRILLIANT: I wanted to ask a few more
- 6 things first, Your Honor, but I do appreciate all the 7 help.
- 8 Q. (By Mr. Brilliant) Mr. Daniel, the to line 9 says Eric Winthrop. Who is that?
- 10 A. Mr. Winthrop is sitting in the back of the 11 courtroom right now.
- 12 MR. CLEMENT: Your Honor -- Your Honor, I
- 13 will object because he's -- the first thing he's done is
- 14 ask the witness have you ever seen this, the answer no.
- 15 So I'm not sure what we're doing at this point.
- 16 THE COURT: Well, I mean, if he's an
- 17 expert witness, that's a question to can ask him. There
- 18 may be pertinent information he hasn't seen. So the most
- 19 important thing is have you seen it? No. So if you had
- 20 seen this, would it change your opinion? It happens.
- 21 Not very often, but that happens. Go ahead. This might
- 22 be the smoking gun. Go ahead.
- Q. (By Mr. Brilliant) The next document, Your
- 24 Honor, the -- Eric Winthrop, he's in the courtroom today?
- 25 A. Yes.

- Q. He's an employee of Houlihan?
- THE COURT: Let me just say, we have
- 3 plenty of lawyers in the courtroom and people on the
- 4 phone, and some of them are with media outlets. Any
- 5 comment that I make like this is not a comment on the
- 6 quality of the lawyering being done by all of the tables
- 7 because I don't get this quality of lawyers all the time,
- 8 and they're all doing an excellent job of representing
- 9 their clients, asking the questions, making objections,
- 10 doing all those things that lawyers do.
- So, you know, it's easy for me to sit back
- 12 and every now and then make a joke about it because it
- 13 sort of loosens the tension, and that's why I do it. And
- 14 probably I do it too much. But regardless of the fact, I
- 15 didn't want anyone thinking that was a comment on any of
- 16 you-all's lawyering ability.
- 17 Q. (By Mr. Brilliant) Mr. Daniel, this person is
- 18 an employee of Houlihan and he's a member of your
- 19 evaluation team; is that right?
- 20 A. Yes.
- Q. And he's a member of the indenture trustee's
- 22 restructuring team?

- 23 A. Yes.
- Q. He's a director of the financial restructuring
- 25 group?

- 1 A. Correct.
- 2 Q. And you don't have to take it on representation
- 3 from me that the redacted -- the redacted parts reflect
- 4 that this comes from Bidder B. Have you read the
- 5 paragraph with the number two in it?
- 6 A. Yes.
- 7 Q. And the date on this is March 15th, 2008; is
- 8 that right?
- 9 A. Right.
- 10 Q. That's the day after your report was presented;
- 11 is that right?
- 12 A. Correct.
- Q. And in paragraph 2 it says "you note that we
- 14 have left the purchase price blank"?
- 15 A. Yes.
- O. "It does not imply that we anticipate any
- 17 upward revision which would occur only if we find
- 18 unexpected information that enables us to see additional
- 19 value. Our usual approach, in any event, is to wait
- 20 until the final strokes to put our price in print. In
- 21 this case, we are also deferring to your wish that we not
- 22 send anything now that reflects a lower number than our
- 23 initial pre-diligence expression of interest." Did I
- 24 read that correct?
- 25 A. Yes.

- 1 Q. Now, given that you were putting together a
- 2 report for the Court and relying upon Bidder B's value in
- 3 connection with your valuation, wouldn't you have wanted
- 4 Mr. Winthrop to have told you about the conversations he
- 5 had had with Bidder B?
- 6 A. Well, while he didn't tell me in quite those
- 7 words, he did tell me, or someone told me. Because this
- 8 is entirely consistent with the term sheet that I did
- 9 review that had a blank where the number was supposed to
- 10 be. And I asked why, and this is the answer that I got.
- 11 Q. And when did you see that?
- 12 A. Well. I think the term sheet was dated the 15th
- 13 as well or somewhere pretty close to that.
- Q. And you're saying you saw that on March 15th?

- 15 A. You know, I'm not sure when I saw it, but it
- 16 was after March 15th at some point. I don't remember the
- 17 date.
- Q. Did you see it prior to when I deposed you?
- 19 A. Gosh, I just don't remember.
- Q. Do you remember that Bidder B was being deposed
- 21 the same time you were. Do you remember that?
- 22 A. Right.
- Q. And do you remember you wanted to break for
- 24 lunch and I had asked that you not talk to anybody
- 25 because I didn't want you learning information about what

- 1 had come out in Bidder B's deposition --
- A. Right.
- 3 Q. -- is that right?
- 4 A. Right.
- 5 Q. And then I asked you some questions about this?
- 6 A. Right.
- 7 Q. And at that time, you didn't tell me that you
- 8 had received a term sheet that had a blank number after
- 9 the purchase price, did you?
- 10 A. Well, I did. I'm not sure that I remember
- 11 exactly when. It actually could have been before the
- 12 depo. I certainly didn't see this letter, but I saw the
- 13 term sheet, I reviewed it, I noted the blank and I asked
- 14 about it.
- 15 Q. Now, if the Bidder B was deferring to
- 16 Mr. Winthrop's wish that we not send anything that
- 17 reflects a lower number in our initial pre-diligence
- 18 expression of interest, is that something that you would
- 19 have wanted to know in connection with your report where
- 20 you were relying on a number that they no longer were
- 21 standing behind?
- A. Well, I did know it. I mean, we obviously
- 23 submitted the report on the 14th. It doesn't change my
- 24 opinion. These kinds of things happen all the time in
- 25 the negotiation. They weren't alone either. I mean,

- 1 there's lots of serious bidders here. Mr. Beal has got a
- 2 \$603 million check out there.
- 3 Q. We'll get there. First of all, it's not
- 4 responsive to any questions, but we'll get to that.
- So let me ask you again. Are you telling me
- 6 then that Mr. Winthrop told you prior to when you did

your report that Bidder B was going to lower their price? A. No, he didn't. 9 O. He did not? 10 A. Well, he didn't even receive this letter until 11 afterwards. This is dated the 15th. 12 Q. And is the letter a follow-up -- do you know 13 whether the letter is a follow-up to a phone 14 conversation? 15 A. I have no idea. 16 MR. BRILLIANT: Do you have the 17 deposition? Your Honor, I'm going to pass up to you an 18 excerpt from Exhibit 20, which is the deposition 19 transcript of Bidder B's representative which needs to be 20 held under seal. It's been redacted as previously been 21 discussed not to disclose Bidder B's identity. 22 MR. CLEMENT: Your Honor, we object. This 23 is the deposition transcript of the bidder. Mr. Daniel 24 wasn't there in the deposition. The testimony of this 25 bidder --267 1 THE COURT: Let me see the document. 2 MR. CLEMENT: It ought not to be admitted. It's not proper. 4 THE COURT: It's not admitted. Are you intending to offer this deposition? 5 MR. BRILLIANT: Not for Mr. Daniel, Your 6 7 Honor. 8 THE COURT: I didn't ask. You're not intending to offer the deposition at all? MR. BRILLIANT: Yes. We've already 10 11 designated some portions of the deposition as evidence, 12 yes. Not the whole thing, but some portion. THE COURT: Okay. And how were you going 13 14 to use a deposition as testimony in the case? MR. NEIER: He's an unavailable witness. 15 MR. BRILLIANT: It's a witness outside of 16 17 the radius of the court. 18 THE COURT: Under the appropriate Federal 19 Rules of Evidence on how you designate depositions of 20 witnesses who are outside the -- you know, these are --21 these highly technical evidentiary issues that never come 22 in bankruptcy court, but there are rules out there. Did 23 you follow them or not? 24 MR. CLEMENT: Your Honor, I'm going to --25 MR. HALE: Your Honor, we have no

agreement as to how to designate deposition testimony in 1 2 the case. 3 MR. CLEMENT: I'm going to defer to 4 Mr. Krumholz here who has been involved in these evidentiary. 6 MR. KRUMHOLZ: We're not even close. Even 7 if they had somehow called the witnesses quote unavailable under Rule 803 in these circumstances --9 MR. NEIER: Yes, it is. 10 MR. KRUMHOLZ: Have you laid that 11 foundation? And where is it? Well, and this is improper 12 impeachment of someone else's testimony. And third of 13 all, while this one piece of paper that isn't certified 14 in any way to be a transcript. It's literally a 15 typewritten piece of paper written by Marathon lawyers 16 that has questions and answers on it. That's what we're 17 talking about right now. It's not a certified copy of 18 anything. 19 MR. HALE: They have the transcript. 20 MR. KRUMHOLZ: It's not a transcript at 21 all. 22 THE COURT: I suspect you have a copy of 23 the deposition, don't you? So I'm going to -- I'm going 24 to -- I'm not sure whether we can clear all of this up, 25 whether this deposition comes in or whether it doesn't 269 1 come in, but I'll let you ask the questions right now 2 because you've got him on the stand. And, in essence, 3 you're proffering these questions because it may well be 4 that if this deposition doesn't come in some other way, I 5 don't know how you can -- you can use it to --MR. BRILLIANT: Right now, Your Honor, 6 7 he's an expert witness. I'm using it to impeach him, no 8 different than Mr. Clement. 9 MR. KRUMHOLZ: You can't impeach him with 10 someone else's testimony. MR. NEIER: You can impeach an expert 11 12 witness with anything. 13 MR. KRUMHOLZ: That's not true. 14 THE COURT: I agree that he can ask 15 hypothetical questions of this witness. MR. KRUMHOLZ: He can do that. That's not 17 impeachment.

18	THE COURT: Whether or not the question
19	becomes realistic or remains hypothetical depends on
20	whether you can get some evidence about what the
21	gentleman Bidder B said in his deposition. So ask your
22	questions now
23	MR. BRILLIANT: Thank you.
24	THE COURT: in a way that you can ask
25	them, and we'll deal with this when it comes up.
23	them, and we if dear with this when it comes up.
	270
1	MR. BRILLIANT: Thank you.
2	MR. CLEMENT: Your Honor, I'd like to let
3	Counsel move on. I will simply point out the witness has
4	testified already that he has never talked to any of
5	these bidders; and hence, this seems to be an
6	inappropriate impeachment, but we'll see where it goes.
7	THE COURT: We're not impeaching his
8	memory of what the witness said because the witness
9	didn't say anything to it. We're asking him if he
10	what would this change. I assume you're asking would
11	this change his opinion, so go on.
12	MR. BRILLIANT: That's right.
13	
	Q. (By Mr. Brilliant) Before I go to the
14	deposition transcript, Mr. Daniel, the first sentence of
15	the letter after "hey, Eric," it says, "We will just have
16	received the letter of intent that Toby asked of Bidder B
17	in which we discussed yesterday." Did I read that
18	correctly?
19	A. Yes.
20	Q. And yesterday would have been the 14th, the day
21	that your expert report was delivered; is that correct?
22	A. Correct.
23	Q. Now, I ask you to turn to the deposition
24	transcript, Exhibit 20, at page 109.
25	A. You mean my deposition transcript?
	271
1	Q. No, no, the deposition did they give you a
2	copy of it?
3	A. I don't, no.
4	MR. HALE: Just read it.
5	
	Q. (By Mr. Brilliant) I'm going to read it from a
6	deposition transcript. It's the testimony of Bidder B.
7	Question: "Did you have an understanding that Exhibit 3
8	paragraph number two," which is the exhibit you just
9	looked at, "Bidder B's representatives e-mailed to Eric

10 Winthrop that you were basically communicating in this 11 site letter to Houlihan that your price was going down?" 12 Answer: "Yes." 13 Question: "And that was because you had more time to look at due diligence?" 15 Answer: "We had access to the sale information 16 which we had not had at our first price. Not just more 17 access. I mean, it was the first access we had in the 18 seller's information." 19 And I'm going to skip down to the next question 20 and answer, which is in Exhibit 20 page 66 line 14 21 through page 67 line 2. Question: "Does Exhibit 4, 22 which is the revised letter from Bidder B, contain a 23 proposed purchase price?" Answer: "No." 24 25 Question: "Why does it not contain a proposed 272 purchase price?" 2 Answer: "Because in our discussions with them, 3 it became clear that we weren't going to be able to fix 4 the purchase price until we agreed on the other terms, and it was their preference that we left that open." Question: "You indicated it was their 6 preference to leave that open?" 7 8 "Yes." 9 "Who's preference was that?" "Houlihan Lokey and Fulbright & Jaworski." 10 11 Now, does the fact that Houlihan was telling 12 the bidders not to fix lower prices and give them to Houlihan change your opinion as to the reliability of the Bidder B expression of interest and whether or not it was 15 appropriate for you to rely on it? 16 A. I think I had to know where they were thinking, 17 you know, after they had thought about it a little bit 18 more. I mean, if they go down much further from where 19 they are, they're out. There's still two people left.

- 20 And I know there have been other people knocking on the
- 21 doors. And if they're not willing to pay up, that just
- 22 means they're out.
- 23 Q. So the fact that you relied on something that
- 24 may not have been what the party was prepared to do
- 25 doesn't trouble you or make you reconsider whether or not

- 2 review your opinion; is that correct?
- A. Well, one of them dropped out and one of them
- 4 came hard and fast, so I guess we're even.
- Q. Let's talk about that. Are you familiar with
- 6 Bidder A?
- 7 A. Yes.
- 8 Q. And I believe Bidder A's counsel is in the
- 9 courtroom and has no problem with us using their name.
- 10 Bidder A is the Nature Conservancy; is that right?
- 11 A. Yes.
- 12 Q. And are you aware of whether or not Bidder A
- 13 has financing for its transaction?
 - A. I doubt that they have it at the moment.
- 15 Q. So you relied upon an expression of interest
- 16 from a party that doesn't have financing for its
- 17 transaction; is that right?
- 18 A. That's correct.
- 19 Q. Now, would it surprise you if I told you that
- 20 your colleagues at Houlihan had indicated to Bidder A as
- 21 to what they should put in guidance as to what should be
- put in the letter in terms of value, would that surprise 22
- 23 you?

- 24 A. Well, the context is important as well. The
- 25 way you couch it, it would probably surprise me.

274

- Q. Now, at the time of your deposition -- let me 1
- strike that. You didn't do any due diligence at the time
- of your deposition whether or not Nature Conservancy
- 4 could get financing to close their bid, did you? 5
 - A. That's incorrect.
- 6 Q. Prior to the time when you issued your report
- on March 14, did you do any due diligence?
 - A. Prior to March 14th, I didn't.
- 9 Q. And after March 14th, after you gave your
- 10 report but before I deposed you, you did some Internet
- searches; isn't that right? 11
- 12 A. Yes.
- 13 Q. And that's -- that was your process, doing some
- 14 Internet searches, for qualifying the bidder; is that
- 15 right?

- 16 A. Well, it became clear that they had done this
- 17 kind of transaction before successfully at least twice on
- a large scale, and they found financing. 18
- 19 MR. BRILLIANT: Your Honor, I move to
- 20 strike and ask that you direct the witness to answer the

- 21 questions.
- 22 THE COURT: Okay. So again, I know it's
- 23 so tempting to think that we know what the response will
- 24 be and why you want to defend, but you really need to
- 25 answer what he asks. Go ahead.

- 1 A. I'm sorry, I sort of lost the train here.
- 2 Q. Now, what you did was in order to qualify the
- 3 bidders is you did an Internet search; is that right?
- 4 A. Yes, that's correct.
- 5 Q. And at the time you finalized your report, were
- 6 you aware that Nature Conservancy had no commitment from
- 7 any party to finance their bid?
- 8 A. It was my expectation they didn't have a
- 9 commitment because that's not the way they've done it
- 10 before.
- 11 Q. And were you aware that the Nature Conservancy
- 12 had talked to Houlihan about bid prices and that Houlihan
- 13 had told the Nature Conservancy what a useful bid price
- 14 to them, Houlihan, would be?
- 15 A. I'm not aware of any of the conversations that
- 16 my colleagues had with Nature Conservancy.
- 17 Q. Are you aware that the Nature Conservancy would
- 18 need to finance their bid through federal and state
- 19 financing?
- A. They have creative ways of financing. I don't
- 21 know how they were going to finance it. As I mentioned,
- 22 I would expect it wasn't financed. That was my
- 23 expectation.
- Q. So the answer is no, you weren't aware that
- 25 they needed state and federal money?

- 1 A. I'm not sure that they do need state and
- 2 federal money.
- Q. So you're not aware? The answer is no, you're
- 4 not aware that they would need state and federal money?
- 5 A. Correct.
- 6 Q. Are you aware that Houlihan asked the Nature
- 7 Conservancy to sign a letter of intent in March and that
- 8 George Ann Dell from the Nature Conservancy said quote,
- 9 "no way, no how"?
- 10 A. As I mentioned, I'm not privy to any of the
- 11 conversations my colleagues had with the bidders.
- 12 Q. Now, if you knew all these things -- you know,

- 13 assume for me for the purpose that they're true. We'll
- 14 worry with the Judge later whether or not that deposition
- 15 transcript is admissible.
- 16 A. Sure.
- Q. But assume they're all true for a moment.
- 18 Would this knowledge about the fact that Nature's
- 19 Conservancy bid didn't have financing, that they weren't
- 20 prepared to sign a letter of intent and that the number
- 21 that they put in, which is used in your report, was
- 22 guided for them by Houlihan Lokey. Would that change
- 23 whether it was appropriate to use and whether or not the
- 24 methodology of using expressions of interest is
- 25 appropriate?

- 1 A. No.
- Q. And you don't think that that undermines that methodology in your report?
- 4 A. That just sounds like the normal course of
- 5 things to me.
- 6 Q. And is it -- I believe you testified earlier
- 7 it's not your general policy to rely on expressions of
- 8 interest as distinct from closed transactions as
- 9 methodologies in bids, but you did here. And the fact
- 10 that maybe these bids aren't all that real doesn't change
- 11 as to whether or not you would rethink having used that
- 12 methodology?
- 13 A. They are real. We have \$603 million of real
- 14 cash on the table.
- O. Is Bidder B's?
- 16 A. That's about as real as it gets.
- 17 Q. Is Bidder B's real at the level --
- 18 A. Maybe it will become more real now that they
- 19 know there's \$600 million out there. I don't know. This
- 20 is a negotiating process. That's the way it works.
- Q. But you're relying on something that you don't
- 22 know whether it's real?
- A. That's right. It provides information that I
- 24 thought was useful. I did not want to throw it away.
- 25 And I'm glad as I sit here that I didn't.

- 1 Q. And Bidder C in your report, the \$603 million
- 2 bid, the highest bid, that's from Beal; isn't that right?
- 3 A. Correct.
- 4 O. Affiliate of Beal. And Beal's a noteholder in

- 5 the case?
- 6 A. Correct.
- 7 Q. One of the beneficiaries of the indenture
- 8 trustee, your client's duties?
- 9 A. One would hope.
- 10 Q. And are they the largest bond holder?
- 11 A. That's my understanding.
- 12 Q. At the time you wrote your report, all Beal had
- 13 provided was a one-page non-binding expression of
- 14 interest; isn't that right?
- 15 A. Yes.
- Q. And as of the time you gave your opinion and
- 17 wrote your report, you hadn't spoken with anybody at
- 18 Beal; is that right?
- 19 A. That's correct.
- Q. And as you sit here today, you still haven't
- 21 spoken to anybody at Beal; is that right?
- A. Correct.
- Q. Now, you testified earlier that Beal has now
- 24 made a binding bid; is that right?
- 25 A. Correct.

- 1 Q. Now, how do you know that?
- 2 A. Because I've seen the -- I've seen the bid
- 3 letter.
- 4 Q. Now, are you -- are you a lawyer?
- 5 A. No, I'm not.
- 6 Q. And have you sought any legal advice as to
- 7 whether or not that letter is binding? I'm not asking
- 8 you to tell me --
- 9 A. No.
- 10 Q. -- any advice, just whether you sought any?
- 11 A. No, I haven't.
- 12 Q. And are you aware that Mr. Cherner from Beal
- 13 was deposed yesterday?
- MR. BRILLIANT: All the days have blended
- 15 together, Your Honor.
- 16 Q. (By Mr. Brilliant) Yesterday?
- 17 A. Yes, I am.
- Q. And are you aware that he has testified that
- 19 all that letter is is an expression of interest?
- A. I don't know what he testified to.
- Q. Are you also aware that one of the conditions
- 22 to that bid is that the Headwaters litigation be settled
- 23 on terms that are acceptable to Beal? Are you aware of

A. Well, I read the letter, and I think there's a

280

- 1 reference in there to the Headwaters litigation. But
- 2 beyond that, I mean, I can't give you much information.
- 3 The way I read it -- and I don't have it here in front of
- 4 me, it didn't look like an out to me.
- 5 Q. So you think that their having the unilateral
- 6 right to approve a settlement would not be an out?
- A. I don't have the letter in front of me.
- 8 Q. Are you aware at Mr. Cherner's deposition that
- 9 he testified he doesn't know what type of settlement they
- 10 would require in order to waive that condition?
- 11 A. If I were in his position, I would have said
- 12 exactly the same thing. I don't know what he said in his
- 13 deposition. I haven't seen the transcript.
- Q. So it's possible that the litigation has to be
- 15 settled for hundreds of millions of dollars in order for
- 16 them to go forward?
- 17 A. I actually don't know anything about the
- 18 litigation, so -- I know what I've heard in testimony
- 19 here, but I'm certainly not an expert in it.
- Q. Now, Mr. Beal hasn't signed an asset purchase
- 21 agreement, has he?
- A. No, he hasn't.
- Q. And are you aware of whether the deposit that
- 24 the Beal bidder would put down would be liquidated
- 25 damages and be the only claim that he would have against

- 1 them if they chose not to close?
- 2 A. Well, I don't think the process has gotten that
- 3 far yet.
- 4 Q. So you think that's still an open issue?
- 5 A. Well, a plan would have to be approved in order
- 6 for the letter to take effect way. It would have to be
- 7 approved by the bankruptcy court. The terms of it would
- 8 have to be approved and it would be subject to change at
- 9 the judge's decision. So I mean, it is what it is at
- 10 this point. But it can't really proceed beyond this
- 11 until it becomes part of the process. That's my
- 12 understanding.
- 13 Q. But it's sufficiently binding for you, for you
- 14 to rely on it in terms of giving an opinion as to value
- 15 of Scopac's assets?

- 16 A. It's as binding as it can be under the 17 circumstances.
- 18 Q. Well, you say that, but they could have signed
- 19 an asset purchase agreement and disclosed what the
- 20 specific outs would be; isn't that right?
- A. They couldn't have done that until -- let's put
- 22 it this way. That would have been highly premature. And
- 23 I certainly wouldn't have done that if I had to -- why
- 24 would I go to all the trouble in signing a purchase
- 25 agreement when, for all I know, the judge might change

- 1 half the term sheet.
- Q. All right. Let's change the topic for a little
- 3 bit. How about if we talk about the discounted cash
- 4 flow. Now, one of your three methodologies was a
- 5 discounted cash flow analysis; is that right?
- 6 A. Correct.
 - Q. And the -- that application required you to
- 8 come up with a discount rate, and then you applied it to
- 9 cash flows that were projected by Mr. Fleming; is that
- 10 right?
- 11 A. Correct.
- 12 Q. So if Mr. Fleming's cash flow projections are
- 13 inaccurate, the discounted cash flow methodology might
- 14 not be something that would have much validity; is that
- 15 correct?
- 16 A. Well, if the cash flows are incorrect, the
- 17 projection is incorrect.
- 18 Q. Now, you testified earlier when I took your
- 19 deposition you didn't know the company's harvest rate
- 20 trend; is that right?
- A. I think that's what I said. I don't recall.
- 22 We can go back to the depo, if you like. Something to
- 23 that effect.
- Q. Why don't we turn to page 282, paragraph 12 of
- 25 your deposition.

- 1 A. Okay.
- Q. Question: "Now what was the harvest rate --
- 3 what was the trend of the harvest rate from 2002 to
- 4 2007?"
- 5 Answer: "I can't tell you."
- 6 Question: "Did it go down every year?"
- 7 Answer: "I don't know what it is."

- 8 Question: "No, I'm saying from 2002 to 2007,
- 9 did the harvest rates go down every year?"
- 10 Answer: "I just told you that I don't know
- 11 what it is, the harvest rate."
- "You don't know the answer to the question or
- 13 you don't know what the harvest rate is?"
 - "I don't know what the rates is."
- "For any of those years?"
- 16 Answer: "No."
- 17 Question: "Now, if I told you that the harvest
- 18 rate was declining from 2002 to 2007, might that not
- 19 change your mind as to whether or not the 2007 number was
- 20 an anomaly?"

- 21 Answer: "No."
- Did I accurately read the questions and answers
- 23 that came out in your deposition?
- 24 A. Yes.
- Q. Does it refresh your recollection as to whether

- 1 or not at the time I took your deposition as to whether
- 2 or not you even knew the trend for the harvest rate over
- 3 the period from 2002 to 2007?
- 4 A. Well, I think it's pretty clear that I didn't
- 5 know what it was. I said no.
- 6 Q. Now, you said earlier that you know a lot more
- 7 now than you did at the time of your deposition. Do you
- 8 know what the harvest rates are -- were from 2002 to
- 9 2007?
- 10 A. Well, I know that the average of the six years,
- 11 2000 to 2005 is about 160 million, just shy of -- board
- 12 feet dropped to 100 million in 2006 and down to 73
- 13 million in 2007.
- 14 Q. Okay. And is the trend a downward trend from
- 15 2002 to 2007?
- 16 A. Correct, and downward from prior years as well.
- 17 It was 100, I think, in '99 and something like 240 or
- 18 something like that in the prior year.
- 19 Q. So it has come down dramatically over the last
- 20 number of years?
- A. Indeed.
- Q. Now, please turn to page 24 of your report.
- 23 This is the EBITDA run-rate for Scopac from --
- A. I'm sorry. What page are we on?
- Q. 24 in your big report. Are you with me,

- 1 Mr. Daniel?
- 2 A. Yes, although I have to say I'm feigning a bit,
- 3 but yes, I am with you.
- 4 Q. And this is your run-rate EBITDA analysis, or
- 5 at least part of it; is that right?
- 6 A. Yes.
- 7 Q. Now, what you did is -- just strike that. The
- 8 EBITDA from 2002 to 2007, with the one exception -- well,
- 9 EBITDA in 2007 last year is \$23.1 million; is that right?
- 10 A. Correct.
- 11 Q. And it was \$42 million in 2006?
- 12 A. Correct.
- Q. And it was \$51.8 million in 2005; is that
- 14 right?
- 15 A. Yes.
- Q. So it has fallen in the last two years?
- 17 A. Yes.
- Q. And the harvest rate in 2007, I believe you
- 19 testified a little while ago was 74 million or so?
- 20 A. 73, I think.
- Q. 73. Okay. And in 2006, do you know what it
- 22 was then?
- A. It was 100. Well, it was 99, something like
- 24 that.
- 25 O. And in 2005?

- 1 A. In 2005 it was on that sort of 160 million
- 2 plateau. It was bouncing between about 140 and -- you
- 3 know, something in the 60's. I don't know precisely. I
- 4 think it was on a plateau that was substantially higher
- 5 than either 2006 or 1999 when it dropped to 100.
- 6 Q. Okay. Now, if I represented to you that in
- 7 2005 the harvest rate was 146 million board feet, would
- 8 you take my word for it?
- 9 A. That sounds right to me, or close anyway.
- 10 Q. Now, so from 2005 to 2006, it dropped from 146
- 11 to 99. And from 99 in 2006 to 73 in 2007; is that right?
- 12 A. Yes.
- Q. And then if you look at your chart here on page
- 14 24 of your big report, EBITDA went down from 51 to 42 in
- 15 2005 to 2006. And then from 2006 to 2007 it went from 42
- 16 to 23; is that right?
- 17 A. Yes.
- 18 Q. Now, Mr. Fleming is projecting in your cash

- 19 flows what EBITDA for 2008?
- 20 A. Well, 2008 is -- 2008 is 39.6 on this page.
- Q. And that's for a partial year? What page are
- 22 you on, sir?
- 23 A. I'm at 24.
- Q. So you're still at 24?
- A. Yes. Well, because of his valuation date, I

- 1 don't think it is a partial year, but --
- Q. So he's projecting \$39 million in 2008?
- 3 A. Something to that effect.
- 4 Q. Okay. And then what kind of rate increase
- 5 would that be from the 23 million in 2007?
- 6 A. Well, what do you mean?
- 7 Q. Well, you've got 23 and then it's going to
- 8 39.6. That's a large increase, isn't it?
- 9 A. Yes, it is.
- 10 Q. Would you say it's 80 percent?
- 11 A. I don't think so, but I don't have a
- 12 calculator.
- Q. Well, if I represented to you it's 78 percent,
- 14 does that sound right to you?
- 15 A. I'll take your word for it.
- Q. Do you think that a 78 percent increase in
- 17 EBITDA is a large increase?
- 18 A. Yes, but there are reasons for it.
- 19 Q. Well, your counsel will get a chance to bring
- 20 that out later, but I appreciate your honest in the
- 21 answer ves.
- Now, where in your report -- I think it's page
- 23 36 where the DC -- the discounted cash flow analysis is
- 24 done; is that right?
- A. I'm looking. Yes, for the income generating

- 1 timberlands, yes.
- Q. Now, this is done at a different date than the
- 3 other chart, isn't it? It's a different year end?
- 4 A. Yes.
- 5 Q. So the numbers are a little bit skewed from the
- 6 page 24 we just looked at; isn't that right?
- 7 A. Yes.
- 8 Q. And with respect to 2008, that's only a partial
- 9 year, correct?
- 10 A. Here it is, that's correct.

- 11 Q. In 2009 it's a full year?
- 12 A. Correct.
- Q. And EBITDA, leaving out the partial year, but
- 14 in 2009 is 41, and then it increases marginally for a
- 15 number of years. And then there's a big jump from 2016
- 16 to 2017; is that right?
- 17 A. Correct.
- Q. And what is 2017? That's the tenth year?
- 19 A. Yes.
- Q. Okay. And that also is the terminal year --
- A. Correct.
- Q. -- in your analysis, isn't it?
- 23 A. Yes.
- Q. And the terminal valuation, that's the EBITDA
- 25 that is capitalized and then brought back to the present

- 1 value; isn't that right?
- A. It's the EBITDA that's capitalized in
- 3 perpetuity, yes.
- 4 Q. So if you have a big jump in the terminal year,
- 5 that will have a large effect on the valuation, won't it,
- 6 because that year is going to be capitalized into
- 7 perpetuity; isn't that right?
- 8 A. Well, all of the things being equal, of course.
- 9 Q. And the -- do you know what the percentage jump
- 10 is from 52 million to 68 million from 2016 to 2017?
- 11 A. No.
- 12 Q. Now, but that's a large increase, isn't it, of
- 13 \$16 million on 52 million?
- 14 A. It's a decent increase, yes.
- 15 Q. Well, I'm not a math guy.
- 16 A. It's 16 million versus whatever the prior year
- 17 was.
- Q. If you double 16, you get to about 30 percent.
- 19 It's about a 30 percent increase; is that right?
- A. Not bad.
- Q. That's a big increase; is that right?
- 22 A. Yes.
- Q. And that's the number that you said that gets
- 24 capitalized; is that right?
- A. Yes, because it's the sustainable number.

- 1 Q. Okay. And let's -- and I take it that you
- 2 calculate your terminal value in this little corner box

- 3 here. That's called terminal value --
- 4 A. Yes.
- 5 Q. -- on page 36. So your terminal. That's \$66
- 6 million, right? And you're using cash flow; you're not
- 7 using EBITDA for this, right?
- 8 A. Yes.
- 9 Q. And that's the way you do it, right, you use
- 10 cash flow?
- 11 A. That's the customary way of doing it.
- Q. And the cash flow number for 2017 is 61.78
- 13 million, right?
- 14 A. Correct.
- 15 Q. And the increase from the previous year of 46
- 16 million, you know, relatively similar to the EBITDA
- 17 increase. But the number in the terminal net cash flow
- 18 isn't the 61 million, it's a higher number; isn't that
- 19 right?
- 20 A. Yes.
- Q. And the reason it's a higher number, isn't it,
- 22 because you excluded in creating the terminal net cash
- 23 flow the ACP storm proofing expenditures and 25 percent
- 24 of road construction costs; isn't that right?
- A. Yeah, that's because they were done with it.

- 1 Q. Isn't that right, sir?
- 2 A. Yes.
- Q. And when you apply to that number your 7
- 4 percent cap rate, you come up with \$947 million; isn't
- 5 that right?
- 6 A. Correct.
- 7 Q. And when you bring that back to present value,
- 8 it's \$362 million; isn't that right?
- 9 A. Correct.
- 10 Q. So half your -- more than half of your
- 11 valuation from your DCF comes from your terminal value;
- 12 isn't that right?
- 13 A. Correct.
- Q. And in large part, that's because of the
- 15 increase in cash flows over the life of the ten-year
- 16 projection and the significant jump between 2016 and
- 17 2017; isn't that right?
- 18 A. I wouldn't attribute it to any particular
- 19 aspect of this. There are a number of other influences.
- Q. But you will acknowledge, sir, that the reasons
- 21 I stated are large contributors?

- 22 A. Well, certainly it contributes that we're
- 23 using -- that we're harvesting about 100 million board
- 24 feet versus about 81 million, which was flat for the
- 25 prior nine years, and which if capitalized in perpetuity

- would have ridiculously undervalued it.
- Q. Now, in order for this report, this DCF to be 2 3 accurate, you said it depends on whether Mr. Fleming's
- 4 cash flow is accurate?
- 5
- A. Correct.
- Q. Now, are you aware that 95 percent of redwood 6
- 7 is used for decking and fences?
- A. Well, I think I heard Mr. Dean testify to that 8
- 9 effect yesterday, but I hadn't heard that before.
- 10 Q. You're involved in this matter and you don't
- 11 know what the end use is for redwood yet?
- A. Well, I don't know whether Mr. Dean's statement 12
- 13 is correct or not.
- 14 Q. Fair enough. Now, do you think that given the
- 15 reduction in new home starts, the real estate recession
- 16 and the economic slow-down that redwood log prices may go
- 17 down over the next several years?
- A. It's possible. 18
- 19 Q. Would that affect the EBITDA in those years?
- 20 A. Yes.
- 21 Q. But Mr. Fleming's cash flow projections have
- 22 EBITDA increasing all those years; isn't that right?
- 23 A. Correct.
- 24 Q. Now, if EBITDA went down in those years, that
- 25 would adversely affect valuation; isn't that right?

- 1 A. Not necessarily.
- Q. Well, let me ask you the question this way.
- 3 Near term cash flow is more valuable than long-term cash
- flow in a DCF; isn't that right?
- A. A dollar of near term is more valuable than a 5
- 6 dollar of far term.
- 7 Q. So if the EBITDA went down in a year and unless
- 8 it was made up in future years, it will -- it will reduce
- 9 the valuation; isn't that correct?
- 10 A. Right.
- 11 Q. Now, when you calculated the discounted
- 12 discount rate for your DCF, you used two inputs?
- 13 A. Yes.

- Q. One of them was the weighted average cost of
- 15 capital?
- 16 A. Yes.
- 17 Q. And if I call that a WACC, will you understand
- 18 that?
- 19 A. Yes.
- Q. That's, for the court reporter, W-A-C-C?
- 21 A. Yes.
- Q. And the other input you used was did it imply a
- 23 discount rate from the three bids we talked about, the
- 24 bid from the Nature's Conservancy?
- A. Yes. I think we called it an implied rate of

- 1 return. That's what our intention was.
- Q. And that's on -- you describe this on page 35;
- 3 is that right?
- 4 A. Not completely.
- 5 Q. Are you on page 35, sir?
- 6 A. Yes.
- 7 Q. If you look at the third bullet point, it says,
- 8 and I quote, "The selected discount rate and cap rate for
- 9 the income generating timberlands is 10.5 and 7 percent
- 10 representatively. These primarily are analysis and rates
- 11 implied from the preliminary bids for the timberlands
- 12 received to date."
- 13 A. Correct.
- Q. I think that's all we need. And that's what we
- 15 were talking about a moment ago, right?
- 16 A. Yes.
- 17 Q. Now, can you turn to paragraph 11 of your
- 18 proffer.
- 19 A. Okay.
- Q. It reads, and I quote, "Since the bidder's,
- 21 they have submitted preliminary indications of interest
- 22 likely utilized harvest assumptions similar to those in
- 23 the ten-year harvest plan in formulating their bids,
- 24 Houlihan Lokey believes the analysis of the implied
- 25 discount rates from the various bidders is also

- 1 relevant." Did I read that right?
- A. Yes.
- 3 Q. Now, you've never talked to any of the bidders,
- 4 have you?
- 5 A. No.

- Q. And you're not aware of what harvest plans they 6 had access to, are you?
- A. No. 8
- 9 Q. So how can you make an assumption that the
- 10 harvest plan they used was similar to the one that
- 11 Houlihan Lokey used?
- 12 A. Well, everybody is working with the same basic
- 13 information here. Everyone starts with the company's
- 14 inventory. There is a lot of previous work done on
- 15 forecasts. The company had its own forecasts. As a
- 16 practical matter, I believe I heard in the chatter in the
- 17 meetings I had that an expert known by one of our experts
- 18 was talking about being retained by one of the bidders.
- 19 I don't know what their information was, but I know that
- 20 they at least started from the same information that was
- 21 available for everybody else. You know, I don't know
- 22 when they received it. I don't know to what extent they
- analyzed it before they did the bids. 23
- Q. Now, so in order for you to imply a discount 24
- 25 rate from the three bidder's bids, you would need to know

- what kind of cash flows they thought there would be;
- 2 isn't that right?
- 3 A. No. No, I don't.
- 4 Q. So you're saying if you didn't make the
- 5 assumption that their harvest plan was similar to the
- 6 one -- the ten-year harvest plan, that you still would
- 7 have applied a discount rate?
- A. Well, we had to have something to work from. I 8
- 9 thought that was a reasonable assumption for this
- 10 purpose.
- Q. That wasn't my question, sir. My question was 11
- 12 whether or not, without making that assumption, you could
- 13 have calculated an implied discount rate from the three
- 14 bids?
- 15 A. Well, we could have used one of the other
- 16 forecasts.
- 17 Q. But you would have had to assume what forecast
- 18 they were using?
- 19 A. Well, we would have had to pick a reasonable
- 20 forecast back into the required rate of return. There
- were forecasts all over the place. 21
- 22 O. But in order to --
- 23 A. And there still are.
- 24 Q. But in order to imply a discount rate from a

- 1 you would need to know what the cash flow looked like and
- 2 what the harvest rate was; otherwise, you don't know what
- 3 the discount rate is because you don't have any static
- 4 numbers in the model; isn't that right?
- 5 A. Well, you have to have a set of reasonable cash
- 6 flows to work from, yes.
- Q. So you just assumed that all three of these
- 8 bidders used the same -- you know, the same harvest rate
- 9 that you were using; isn't that right?
- 10 A. No. We made our assumptions clear. We made it
- 11 clear that we didn't know what the bidders. I mean, our
- 12 analysis here showed that we used what cash flows we
- 13 used. We used Mr. Fleming's ten-year forecast, which is
- 14 eminently reasonable and actually quite similar to a
- 15 number of the other forecasts that are out there.
- Q. Sir, you say in 11, "Since the bidders that
- 17 have submitted preliminary indications of interest likely
- 18 utilized harvest assumptions similar to those in the
- 19 ten-year harvest plan." And what I'm trying to
- 20 understand is I understand that you needed to assume
- 21 something if you wanted to imply a discount rate.
- A. Right.
- Q. I understand that. But the question I'm asking
- 24 is: How can you say that they likely utilized harvest
- 25 assumptions similar to those in the ten-year harvest plan

- 1 without asking them and having them tell you?
- A. Well, I assume that they're reasonable people;
- 3 and therefore, you know, looking at reasonable forecasts
- 4 falls under that, and it's reasonable for me to look at
- 5 for this -- for this purpose.
- 6 Q. Now, you've looked at a number of expert
- 7 reports in this case, haven't you?
- 8 A. Yes, I have.
- 9 Q. And you're aware that the harvest forecasts for
- 10 each expert are different; isn't that right?
- 11 A. That's correct.
- 12 Q. So reasonable people could make different
- 13 harvest forecasts; isn't that right?
- 14 A. And, in fact, there are some that are quite
- 15 dramatically different.
- Q. So you can't just say if they were reasonable

- 17 people they use the same ten-year forecast that we use
- 18 because there are a number of other people in this case
- 19 who didn't use the same forecast that you used; isn't
- 20 that right?
- A. Well, there are some that are reasonable and
- 22 some that aren't.
- Q. Now, if you didn't have an assumption as to a
- 24 harvest rate, you can't imply a discount rate from the
- 25 bids; isn't that right?

- 1 A. That's correct.
- Q. Have you ever seen a 50-year forecast created
- 3 by Fleming Associates?
- 4 A. No. I take that back. In order to value the
- 5 MMCAs, that's what you need, although the first 50 years
- 6 you don't get any cash flows because -- in the first 40
- 7 years you don't get any cash flows because you can't cut
- 8 the trees.
- 9 Q. Now, other than Mr. Fleming, nobody else in
- 10 this case is using a ten-year cash flow analysis; isn't
- 11 that right?
- 12 A. I believe that's correct.
- Q. Everyone else is using 50-year analysis?
- A. Well, there was a 20 year Newco business plan
- 15 where it morphs into various lengths as well. 50 years
- 16 is not uncommon.
- Q. 50 years is not uncommon in the timberland --
- 18 A. It's not uncommon in this proceeding.
- 19 Q. But is it uncommon in the timberland valuation
- 20 business?
- A. I'm told that that's the case, although I don't
- 22 have personal experience in it.
- Q. And that's because you don't have personal
- 24 experience valuing timberlands; isn't that right?
- 25 A. Yes.

- 1 Q. Now, there's a bunch of inputs in addition to
- 2 the cash flows in creating the discounted cash flow
- 3 analysis; isn't that right?
- 4 A. Well, I'm not sure what you mean. Can you be
- 5 more specific?
- 6 Q. That's fine. If you can't answer it yes or no,
- 7 I'll ask another question. One input into the discount
- 8 cash flow methodology would be the discount rate?

- 9 A. Correct.
- 10 Q. And another one is used to calculate the
- 11 discount rate would be the beta?
- 12 A. Correct.
- Q. And there's two betas that you use, a levered
- 14 beta and an unlevered beta?
- 15 A. Correct. Well, they're mathematically
- 16 interrelated. There's really only one.
- O. And there's the cost of debt?
- 18 A. Yes.
- 19 Q. Cost of equity?
- A. Well, the cost of equity is derived in part
- 21 from the beta.
- Q. But it's an input?
- A. Yes. But the cost of debt is independent. The
- 24 cost of equity depends on the beta. The beta is the
- 25 starting point.

- 1 Q. Now, are you aware that Mr. DiMauro in his
- 2 September valuation used an 11.5 percent midpoint
- 3 discount rate?
- 4 A. Well, that wouldn't surprise me. I don't
- 5 remember what the exact number was.
- 6 Q. Can you turn to page 47 of what you refer to as
- 7 your big report?
- 8 A. Okay.
- 9 Q. You did a valuation bridge between your
- 10 valuation and Mr. DiMauro's valuation in his declaration;
- 11 is that right?
- 12 A. Yes.
- Q. And in order to do that, you would have had to
- 14 review and analyze Mr. DiMauro's valuation; is that
- 15 right?
- 16 A. Correct.
- 17 Q. And you say on page 47 in the, I guess, the
- 18 second diamond, "discount rate and cap rate ranges of 10
- 19 to 13 and 7 to 9.5 respectively for the income producing
- 20 timberlands"?
- 21 A. Yes.
- Q. And then if we go back to Mr. DiMauro's report,
- 23 which we looked at earlier, do you still have that?
- A. Somewhere here. Okay.
- Q. In paragraph 14, which we looked at before,

- 1 which summarizes on page 5 summarizes his DCF. It says,
- 2 "applying an illustrative market-based discount rate of
- 3 10 to 13 percent with an illustrative market-based
- 4 residual capitalization of 7 to 9 and a half percent"?
- 5 A. Yes, sir.
- 6 Q. And that's what you picked up in your bridge;
- 7 is that right?
- 8 A. Correct.
- Q. And then if I wanted to see what he used as his
- 10 multiple discount rate, I can go to page 11, Exhibit A;
- 11 is that right?
- 12 A. Yes.
- Q. And if I look on the top left-hand corner in
- 14 the second line, it says discount rate, 11.5 percent?
- 15 A. Yes.
- Q. And so that was the midpoint discount rate that
- 17 Mr. DiMauro used; is that right?
- 18 A. Correct.
- 19 Q. Now, initially, before doing anything with the
- 20 implied discount rates from the bids, you calculated a
- 21 WACC; is that right?
- 22 A. Yes.
- Q. And the WACC you calculated was 11.2 percent?
- A. Correct.
- Q. And that is not that different than what

- 1 Mr. DiMauro calculated; is that right?
- 2 A. That looks that way, yes.
- Q. And the higher the discount rate, the lower the
- 4 price?
- 5 A. You mean the lower the value?
- 6 Q. I'm sorry. The lower the value?
- 7 A. Yes.
- 8 Q. And the lower the discount rate, the higher the
- 9 value?
- 10 A. All other things being equal, yes.
- 11 Q. Now, was there any reason to not use the WACC
- 12 as the discount rate, other than the fact that you had
- 13 gotten the three expressions of interest?
- 14 A. Well, as I mentioned, the goal -- in my direct
- 15 testimony, the goal of the valuation exercise in the
- 16 first place is put yourself in the buyer's shoes. That's
- 17 why these bids were so important because they were
- 18 buyers. I mean, it may have been preliminary, but there
- 19 was some thought put into that and they were all

- 20 motivated.
- 21 And, you know, none of them were really -- they
- 22 all had good reasons to want to proceed with the purchase
- 23 of Scopac. So their frivolous participation would have
- 24 been not very bright on their part. We took them
- 25 seriously. And we thought that it was important to try

- 1 to derive from them what they were really thinking about
- 2 with respect to a required rate of return. So that's why
- 3 we decided to use them as well and see what we could come
- 4 up with. And in fact, through our analysis, I think we
- 5 came up with a range that went from 10 percent to about
- 6 11 and a half percent.
- 7 MR. BRILLIANT: Your Honor, I'd like to
- 8 move to strike and ask you again to instruct him to
- 9 witness to answer the questions.
- THE COURT: I thought he was answering the question.
- MR. BRILLIANT: Then I'll ask it a
- 13 different way.
- 14 Q. (By Mr. Brilliant) Other than these three
- 15 bids, there was no reason to use a discount rate less
- 16 than the WACC in your report; isn't that right? Yes or 17 no?
- 18 A. Would you please ask it one more time.
- 19 THE COURT: If you didn't have the three
- 20 bids, would you have used the WACC?
- Q. (By Mr. Brilliant) Was there any justification
- 22 to --
- A. Probably, yeah.
- Q. And at your deposition, can you turn to page
- 25 261, paragraph 23.

305

- 1 A. You're going to have to give me the reference 2 again.
- Q. Actually, I'm sorry, page 261 line 23.
- 4 Question -- are you there, Mr. Daniel?
 - THE COURT: You can see it on the screen.
- 6 A. Well, it makes me dizzy looking for it there.
- 7 I've got it.

- 8 Q. Okay. Question: "Well, what would -- what is
- 9 your justification in this situation for using something
- 10 less than the weighted average cost of capital?"
- Answer: "Well, it's the bids. Without the

- 12 bids, you know, there is no justification that I can
- 13 think of."
- So isn't it true that there's no justification
- 15 for using anything less than the weighted average cost of
- 16 capital but for the bids?
- 17 A. Well, I don't think that that's what I said. I
- 18 think that the bids, you know, were meaningful and we
- 19 wanted to take them into consideration. And if they
- 20 didn't exist, there wouldn't have been bids, so we
- 21 wouldn't have had a way to observe what a real investor
- 22 wanted with respect to a rate of return. So we probably
- 23 would have used the WACC. I'm not guaranteeing that
- 24 that's the case, but we probably would have used it.
- Q. I just want to make sure that the record is

- 1 clear. When you said you're not sure that's what you're
- 2 saying, you didn't say that that wasn't the question I
- 3 asked and that wasn't you gave. You're agreeing that
- 4 this is an accurate reflection of your deposition; is
- 5 that correct?
- 6 A. I'm getting really confused here. I think what
- 7 I testified to in this deposition are entirely
- 8 consistent. I don't see an inconsistency.
- Q. Sir, I'm not asking you if it's inconsistent.
- 10 I'm just asking you if this is what you testified at your
- 11 deposition?
- 12 A. I certainly said that at my deposition.
- 13 Q. Thank you. Now let's turn to page 44 of your
- 14 report, sir. Now, this is where you list the implied
- 5 discount rates from the bids; is that right?
- 16 A. Yes.
- 17 Q. Now, ultimately, the discount rate that you
- 18 came up with is shown in the last line before the
- 19 footnotes, right, where it says Houlihan Lokey valuation
- 20 10.5 as a discount rate?
- 21 A. Yes.
- Q. That's ultimately your discount rate, 10.5,
- 23 right?
- A. That's the midpoint range, yes.
- O. And the WACC was 11.2?

- 1 A. Correct.
- 2 Q. Now, you used 3.5 percent growth rate in
- 3 your -- or Mr. Fleming uses 3.5 growth rate in your cash

- 4 flows; is that right?
- 5 A. No, I don't think that that's precisely
- 6 correct.
- 7 Q. You don't think that's correct? Do you want
- 8 to -- can you tell from looking at your discounted cash
- 9 flow chart, the cash flows that Mr. Fleming did? Does
- 10 that show?
- 11 A. I don't understand your question about
- 12 Mr. Fleming.
- Q. Mr. Fleming did the cash flows, right?
- 14 A. Right.
- 15 Q. I guess I'm getting tired, too. Maybe I asked
- 16 that question wrong. Did you use 3.5 percent as the
- 17 growth rate in your analysis?
- 18 A. I used 3.5 percent as the growth rate in our
- 19 terminal calculation.
- Q. So you used 3.5 in the terminal valuation.
- 21 Now, if I look at your chart here and I go to Bidder A,
- 22 and in the 3.5 percent cap rate assumption --
- 23 A. Yes.
- Q. -- the implied discount rate for Bidder A,
- 25 which is TNC, is 11.52 percent; is that right?

- 1 A. Yes.
- Q. And that's actually higher than the 11.2 WACC?
- 3 A. Yes.
- 4 Q. And for Bidder B, it's 11.32 percent?
- 5 A. Yes.
- 6 Q. And that's higher than the 11.2 percent WACC;
- 7 is that right?
- 8 A. Yes.
- 9 Q. And Bidder C, the cap rate of 3.5 is 10.83
- 10 percent; is that right?
- 11 A. Yes.
- Q. And that's less than the 11.2, but that's still
- 13 higher than the 10.5 that you use; is that right?
- 14 A. Yes.
- 15 Q. So leaving aside anything else, if you just had
- 16 the four inputs of the WACC and the three preliminary
- 17 bids, all four of those numbers are higher than the 10.5
- 18 discount rate you used; isn't that right?
- 19 A. All four of the numbers that you just read off
- 20 plus the 11.2 percent WACC.
- Q. Well, the three numbers, plus the 11.2?
- A. I'm sorry. Yes, they're all higher.

- Q. They're all higher than 10.5?
- A. Correct.
- Q. Now, with respect to -- you used a 2 percent

- 1 cap rate assumption, the Bidder A implied valuation is
- 2 still higher than 10.5; isn't that right?
- 3 A. Correct.
- 4 Q. And the Bidder B is higher than the 10.5?
- 5 A. Correct.
- 6 Q. And Bidder C, the Beal bid, it would be 10.04,
- 7 that would be lower than the 10.05?
- 8 A. Correct.
- 9 Q. So you would have three data points, 11.2 on
- 10 the WACC, 10.77 on the Nature Conservancy, 10.57 on
- 11 Bidder B, and 10 percent on the Bidder C. So three of
- 12 the four inputs there would have been higher than the
- 13 10.5 weighted average cost of capital you used; is that
- 14 right?
- 15 A. Correct.
- Q. Now, if you change the discount rate from 10.5
- 17 percent to 11 percent, do you know what the effect it
- 18 would have on value would be?
- 19 A. Well, there's a sensitivity table.
- Q. And what page is that on?
- A. Page -- where is it?
- 22 Q. Page 37?
- 23 A. Page 37.
- Q. And so if you stuck at 3.5 percent for the
- 25 growth rate, is that what you used as the growth rate?

310

- 1 A. Yes.
- 2 Q. 3.5, right?
- 3 A. Yes.
- 4 Q. And if you used 10.5, you get 614. But if you
- 5 go to 11, you would only be at 570, and that's a
- 6 reduction by 44 million?
- 7 A. Correct.

- Q. Now, if you used Mr. DiMauro's discount rate of
- 9 11.5, which is a slight bit higher than the last two you
- 10 calculated, which is what you would have used if you
- 11 didn't have the expressions of interest that you used,
- 12 the number would have been -- everything else held equal,
- 13 532 million, which is a reduction of about 88 million; is
- 14 that right, roughly?

- 15 A. That's beyond my mental calculation
- 16 capabilities at this late hour.
- 17 THE COURT: He's just reading the chart
- 18 across.
- 19 A. He wants me to do subtraction here.
- Q. I think it's 18 million less than 100?
- A. Something like that.
- Q. So it would be 18 less than 100 would be 82?
- A. Right.
- Q. Now, as I said -- or as you testified in your
- 25 report and as the sensitivity analysis shows, 3.5 percent

- 1 is the Gordon growth rate you used, and so the 3.5
- 2 percent cap rate assumption is a better indicator than
- 3 the 2 percent; isn't that right?
- 4 A. Well, I wouldn't say better.
- 5 Q. More relevant, given your analysis?
- 6 A. No, I wouldn't say that either. You wouldn't
- 7 have them both on this page if they weren't both
- 8 relevant.
- 9 Q. My question is not whether the 2 percent is
- 10 relevant; the question is what's more relevant. Is the
- 11 number you actually used for your Gordon growth rate more
- 12 relevant than the lower number?
- 13 A. No.
- Q. Okay. So the discount rate that you used is at
- 15 the high end of all that you had; is that right? It's
- 16 higher than five of the seven inputs that you had; the
- 17 WACC, the three implied values with the 3.5, and the
- 18 three with the 2 percent, right? Of the seven inputs you
- 19 had, your 10.5 is, you know, it's lower than all of them
- 20 except for one of them; isn't that right?
- 21 A. Correct.
- Q. If you would turn to page 40 of your report.
- 23 The median for the unlevered data is .85; is that right?
- A. Correct.
- 25 O. And the mean is .84?

- 1 A. Correct.
- Q. And the median for the leverage data is 1.01
- 3 and the mean is .98; is that correct?
- 4 A. Yes.
- 5 Q. Now, you selected an unlevered beta of .75 and
- 6 a levered beta of .94; isn't that right?

- 7 A. Yes.
- 8 Q. And both of those numbers are below the mean 9 and the median; isn't that right?
- 10 A. Yes.
- O. Now, isn't it true that a lower beta is a lower
- 12 weighted average cost to capital; and therefore, a lower
- 13 discount rate and, again, a higher valuation?
- 14 A. Correct.
- 15 Q. Now, you justify your below median and mean
- 16 selection of a discount rate and beta on the fact that
- 17 you believe that Plum Creek is the best of the comps; is
- 18 that right?
- 19 A. I'm sorry, I missed the question.
- Q. You justify your below the median and mean
- 21 selection of a discount rate and beta on the fact that
- 22 Plum Creek is a best comp; isn't that right?
- A. I don't think that's the only reason.
- Q. Is that one of the main reasons?
- A. I think it's just as important that we would

- 1 expect much more volatility going forward for Scopac.
- THE COURT: Are you on page 40 in that
- 3 report? You'd be on page 44 in the computer.
- 4 SPEAKER: I apologize, Your Honor. I'm
- 5 not familiar with Mr. Penn's machine.
- 6 MR. BRILLIANT: We actually had moved to
- 7 the beta on 41, but that's --
- 8 THE COURT: I think if you go to what is
- 9 called 4478, you'll be on the page that he wants you to
- 10 be on. Maybe I'm wrong.
- 11 SPEAKER: You're right, Your Honor. It's
- 12 hard for me.
- 13 THE COURT: Just gown to the bottom and
- 14 type in that little box. It's actually 44, not 45.
- 15 Q. (By Mr. Brilliant) We have now talked about
- 16 two out of three methodologies. The one we haven't
- 17 talked about in any detail is what you refer to as the
- 18 market multiple methodology; is that right?
- 19 A. Yes.
- Q. And let me ask you a couple of questions about
- 21 that. This is not a methodology that you often use, is
- 22 it?
- A. The market multiple methodology?
- Q. No, a run-rate EBITDA analysis?
- A. Oh, we always normalize earnings. We may not

- 1 do it quite this way, but I mean, if something is
- 2 unusual, we always normalize it.
- Q. When was the last time you used a run-rate
- 4 EBITDA in a valuation?
- A. You mean an average of historical and expected
- 6 future EBITDA?
- 7 Q. Yes.
- 8 A. Over this number of years, probably very
- 9 infrequently.
- 10 Q. Right. And if I remember correctly -- and if
- 11 you disagree, I guess we can go check in the deposition
- 12 transcript. If I remember correctly, you said you hadn't
- 13 used it in at least five years?
- 14 A. I'll take your word for it. It doesn't
- 15 surprise me at all.
- Q. If I asked you was it as long as ten years, do
- 17 you remember what you told me?
- 18 A. I don't remember. I mean, it's not common.
- 19 And, you know, there could have been other ways of doing
- 20 it as well. I mean, that's just the way we chose to do
- 21 it here because 23 wasn't representative, and we had to
- 22 do something about it.
- Q. So you recognize that it's not a -- it's not a
- 24 common method?
- 25 A. This particular application of it is something

- 1 that's not that common.
- 2 Q. And what -- in a market multiple methodology,
- 3 the most common method would be to use what's called a
- 4 spot EBITDA; is that right?
- 5 A. Not necessarily. For example, if we had a
- 6 subject company that had been running along at 100
- 7 million dollars worth of EBITDA for the last five years
- 8 and all of a sudden it dropped to 50, we had projections
- 9 that showed it was going to, you know, 100 the next
- 10 fiscal year and 110 after that, what we would probably do
- 11 is for LTM, use 100 because that had been historically
- 12 where they were. And if the projection was reliable, we
- 13 would say 50 doesn't make any sense. I mean, their
- 14 factory burned down or whatever, and so we need to
- 15 normalize it. And this is just a variation of that.
- 16 Q. Okay. Let me ask the question, you know,
- 17 again. The most common way to do a multiple analysis is

- 18 a multiple of the last four months EBITDA or spot for
- 19 multiple; isn't that correct?
- A. No, not necessarily.
- Q. Can you turn to page 290, line 15 of your
- 22 deposition.
- A. Okay.
- Q. Question -- are you there, Mr. Daniel?
- 25 A. 290.

- 1 Q. Line 15.
- 2 A. Wait a second. All right.
- Q. Question: "Now, what is the -- what is the
- 4 most frequent way of doing a multiple analysis?"
- 5 Answer: "Basically you look at LTM -- which I
- 6 take it is last 12 months -- and a couple years forward.
- 7 Each year use different multiples for each year derived
- 8 from the comps based on analysis projections for the one
- 9 or two years out and apply multiples based on the LTM."
- 10 Question: "Now, if you did that, instead of
- 11 the LTM, used the 2007, you know, multiple times multiple
- 12 derived from the cost, what valuation do you come up
- 13 with?"

15

- "Well, you can do the math yourself."
 - I won't read the rest. Does that -- do you
- 16 remember that question and answer?
- 17 A. Yes, I do.
- 18 Q. Now, in doing your run-rate EBITDA, how did you
- 19 do it? You took an average of the EBITDA for, what, six
- 20 years historical; is that right?
- A. I think it was six. I can't recall whether it
- 22 was five or six.
- Q. And then you used how many on a go-forward
- 24 basis?

3

A. I think three.

- 1 Q. And on a go-forward basis, you used the numbers
- 2 projected by Mr. Fleming; is that right?
 - A. Correct.
- 4 Q. And that shows the large 78 percent increase in
- 5 EBITDA from the --
- 6 A. From the 23 years.
- 7 Q. Can you turn to page 2 in your report, the
- 8 thicker report. And if you can --
- 9 A. Okay.

- 10 Q. -- keep your hand on that page and then also
- 11 turn to page 24. And I'm going to apologize for not
- 12 making you a demonstrative, but we don't have office
- 13 services here in Corpus, which I hope to rectify by the
- 14 time we come back at the end of the month. But I wasn't
- 15 able to do something. But you have here 2007 EBITDA,
- 16 23.1 on page 2; is that right?
- 17 A. Yes.
- 18 Q. In 2006 you have 42.4; 2005 you have 51.8. And
- 19 if you turn to page 24, you can see that 2004 EBITDA was
- 20 45.8; is that right?
- 21 A. Yes.
- 22 Q. And in 2003 it was 51.8?
- 23 A. Yes.
- 24 Q. And 2002 was 44.0; is that right?
- 25 A. Right.

- 1 Q. And so what you did, what you did is you
- 2 averaged 23.1 from 2007, 42.4 from 2006, 51.8 from 2005,
- 3 45.8 from 2004, 51.8 in 2003, and 44.0 from 2002. You
- 4 took an average there and you applied a multiple to that;
- 5 is that right?
- 6 A. Yes.
- 7 Q. And then you went forward three years. For
- 8 2008, 39.6; in 2009, 41.1; in 2010, 42.5. And you
- 9 averaged the three of those and you applied another
- 10 multiple to that; is that right?
- 11 A. Not on this page.
- Q. I didn't mean on this page, but that's what you
- 13 did essentially, right?
- 14 A. Correct.
- 15 Q. And then you averaged the two together and you
- 16 came up with a valuation based on a multiple analysis; is
- 17 that right?
- 18 A. Well, I don't know about the averaging part
- 19 either. What you said first is correct.
- Q. Well, it's your report. Do you remember how
- 21 you dealt with the two in your report? Did you average
- 22 them? Or how did you come to one number rather than, you
- 23 know --
- A. I've lost you. I'm sorry.
- Q. You have a historical EBITDA multiple and then

- A. Correct.
- Q. And then you turned that into a valuation; is
- 4 that right?
- 5 A. Yes.
- 6 Q. And somehow you must have weighted the two or
- 7 done something else to come up with the just one number
- 8 or range; isn't that right?
- 9 A. Well, you can see the next bit of math here on 10 the following page.
- 11 Q. On page 25?
- 12 A. 25.
- 13 Q. Mr. Daniel, it's page 25?
- 14 A. Yes.
- Q. So you took the 2002 to 2007 run-rate EBITDA,
- 16 the average was 43.1, you applied 13 range, it was high
- 17 of 560 to 647. You did the same thing with 2008 to 2010
- 18 and then you averaged the two; isn't that right?
- 19 A. Yes.
- Q. Now, let's go back to page 2. Now, you used --
- 21 on page 25 you used the 2002 to 2007 run-rate. And the
- 22 numbers, you know, average out to 43.1. But the 2007 is
- 23 very low. But in the outer years, when the harvest rates
- 24 were higher -- we've already discussed how the harvest
- 25 rates have come down rather dramatic over the last six

- 1 years. So the harvest rates were higher and the cash
- 2 flows were higher. You're averaging all that in; isn't
- 3 that right?
- 4 A. Yes.
- 5 Q. Now, in 2005 you're averaging in an EBITDA of
- 6 51.8 million. In 2003, just coincidentally, you also had
- 7 a 51.8 million EBITDA. When is the first time that
- 8 Mr. Fleming's projection, even with his rising EBITDAs,
- 9 that you get to 51.8 million EBITDA?
- 10 A. At the end.
- 11 O. Excuse me?
- 12 A. At the end.
- 13 Q. Between 2015 and 2016?
- 14 A. Correct.
- 15 Q. So in using an EBITDA, instead of using a
- 16 multiple off a current number, by averaging in these
- 17 other numbers, you're using EBITDAs that the company
- 18 doesn't expect to achieve for almost ten years; isn't
- 19 that right?
- A. That we don't expect the company to achieve. I

- 21 don't know what the company expects.
- Q. But that you don't expect or Mr. Fleming
- 23 doesn't expect the company to achieve?
- A. Right.
- Q. So you're basically figuring out future value

- 1 of a company, the value of the company today based on its
- 2 future cash flows by using historical EBITDA that
- 3 occurred at a point in time when the company had a
- 4 harvest rate that's dramatically different than the one
- 5 it has today and the one that even Mr. Fleming predicts
- 6 for the future; isn't that right?
- 7 A. Right. Correct.
- 8 Q. Now, let's talk about the multiples that you
- 9 used. The multiples that you used are on page 25?
- 10 A. Yes.
- 11 Q. And in 2002 to 2007 run-rate EBITDA, the
- 12 multiples range from 13 on the low end to 15 on the high
- 13 end; is that right?
- 14 A. Yes.
- Q. And on the historicals, you had four comps; is
- 16 that right?
- 17 A. I'm sorry?
- Q. When you were coming up with the multiples for
- 19 the historic EBITDA, you had four comparable companies;
- 20 isn't that right?
- A. You mean we had multiples for four comparable
- 22 companies.
- 23 O. Yes.
- A. Yes, we did.
- Q. And on the forward-looking EBITDA, 2008 to

322

- 1 2010, you only had multiples from three of your comps?
- A. It's because Pope didn't have any projections.
 - Q. I'm tempted to say you're right, but I guess
- 4 I'm supposed to ask the questions, so I won't do that,
- 5 but I believe that's right.
- 6 Now, let's look at the run-rate EBITDA
- 7 analysis. You calculate from your comps the mean and the
- 8 median multiples on the historic basis on page 22; is
- 9 that right?

- 10 A. Yes.
- 11 Q. And the mean for your four comparable companies
- 12 is 10.5; is that right, the average?

- 13 A. Yes.
- Q. And your median is 10.0; is that right?
- 15 A. Correct.
- Q. And the maximum is 15; is that right?
- 17 A. Correct.
- 18 Q. Now, there's four comps, right, Potluck, and
- 19 its average was 11.1; is that right?
- A. It's Potlatch. It's 11.1, yes.
- Q. Excuse me. That's a disguised New York accent.
- 22 It's 11.1, Potlatch; is that right?
- 23 A. Yes.
- Q. Thank you. Now, at Pope Resources, the average
- 25 is 7.1; is that right?

- 1 A. Yes.
- Q. And at Rayonier it's 8.9; is that right?
- 3 A. Yes.
- 4 Q. Now, all three of those numbers -- or all of
- 5 three of those are less than the 13 low end of your
- 6 range; is that right?
- 7 A. Yes.
- 8 Q. And, in fact, the mean and the median are 30
- 9 percent below the 13 low end of your range; is that
- 10 right?
- A. I'll have to take your word for it on the
- 12 percentage.
- 13 Q. Well, I think it's kind of easy. Three out of
- 14 10 is 30 percent, I think.
- 15 A. It's not easy for me at this point.
- Q. But it's significantly below the low end of the
- 17 multiple?
- 18 A. It's below the low end.
- 19 Q. And the fourth comparable, Plum Creek Timber
- 20 Company, had an average of 15 times?
- 21 A. Correct.
- Q. Now, ultimately you selected 13 to 15 as your
- 23 multiple; is that right?
- 24 A. Yes.
- Q. And if you would have selected the mean or the

- 1 median, you would have come up with a much lower
- 2 valuation; is that right?
- A. You would come up with something lower.
- 4 Q. And the reason that you used the high end of

- 5 your range, which basically is completely discounting the
- 6 three of your comps that you're really just relying on
- 7 Plum Creek is because you view that Plum Creek is the
- 8 closest comparable company; is that right?
- 9 A. Yes.
- 10 Q. Now, with respect to the 2008-2010 run-rate
- 11 analysis, that's on page 23, right?
- 12 A. Correct.
- Q. And there, as we said, there's only three
- 14 numbers, right, three --
- 15 A. Yes.
- Q. And the numbers there are 8.5 for Potlatch; is
- 17 that right?
- 18 A. Yes.
- 19 Q. And 9.1 for Rayonier?
- 20 A. Yes.
- Q. And 14.7 for Plum Creek?
- A. Correct.
- Q. And you weren't able to get future multiples
- 24 from Pope Resources; is that right?
- A. Right.

- 1 Q. Now, the median -- let's do the median, which
- 2 is probably more relevant. The median is 10.8; is that
- 3 right?
- 4 A. Yes.
- 5 Q. And the median in the middle is 9.1; is that
- 6 right?
- 7 A. Yes.
- 8 Q. And the selected multiples you chose were 12 to
- 9 14; is that right?
- 10 A. I believe so. Let me just look.
- 11 Q. Page 25.
- 12 A. Yes.
- Q. And the low end, the 12 number is significantly
- 14 higher than the mean; is that right?
- 15 A. Yes, that's correct.
- Q. And it's higher than Potlatch, higher than
- 17 Rayonier, right?
- 18 A. Correct.
- 19 Q. And the reason you did that is because, again,
- 20 you believe Plum Creek is much more comparable to Scopac;
- 21 is that right.
- A. We believe it's the better comp, yes.
- Q. So effectively, you discounted the other two

- 24 entirely and just relied on the one that you thought was
- 25 the most comparable; is that right?

- 1 A. Well, I wouldn't put it quite that way, but we
- 2 put more weight on Plum Creek certainly.
- Q. Significantly more weight, right? I mean, your
- 4 low end number is higher than either of the other two?
- 5 A. We put more weight on it. I'll leave the
- 6 shadings of language to you.
- 7 Q. And based upon, you know, this analysis on page
- 8 25, you show your enterprise value range of 530 to 615;
- 9 is that right?
- 10 A. Yes.
- 11 Q. Let's talk about the comps a little bit. I
- 12 believe you disclosed them -- describe them starting on
- 13 page 56; is that right?
- 14 A. It sounds right.
- Q. Can you turn to page 56 for me.
- 16 A. Yes.
- 17 Q. Plum Creek Timber Company is the largest
- 18 private timberlands owner in the United States; is that
- 19 right?
- A. That sounds correct as well. And it may say so
- 21 in this page. It does.
- Q. And Plum Creek Timber Company doesn't have any
- 23 timberlands in California, does it?
- A. I don't believe it does.
- Q. And it doesn't -- it doesn't harvest redwood,

327

- 1 does it?
- 2 A. I don't think it does, no.
- Q. And it has operations in 18 different states;
- 4 is that right?
- 5 A. That's what it says here.
- 6 Q. And during fiscal year 2007 it harvested 20.4
- 7 million tons of timber; is that right?
- 8 A. Yes.

- 9 Q. And it's an integrated company, an integrated
- 10 timber producer, isn't it?
 - A. I believe that's correct, but I'm not sure.
- 12 Q. Well, look at the second paragraph. It says,
- 13 "the company's products include lumber products, plywood,
- 14 medium-dense fiberboard and related byproducts such as
- 15 wood chips?

- 16 A. Yes.
- 17 Q. And then if you look at the revenue breakdown,
- 18 28 percent of the revenue is manufacturing?
- 19 A. Yes.
- Q. So this would be like Newco is going to be from
- 21 the standpoint that it has both a mill and timberlands?
- A. Well, this takes it a step further because some
- 23 of these products from Plum Creek require more input than
- 24 lumber does.
- Q. But I mean, this is clearly not a pure

- 1 timberland company?
- A. That's certainly true.
- Q. And it's not comparable in the fact that it
- 4 doesn't have just, you know, one property of timberlands,
- 5 right?
- 6 A. That's why we started with the DCF.
- 7 Q. And that's my question. I'm correct about
- 8 that, aren't I?
- 9 A. Of course.
- 10 Q. And the species of what it harvests are
- 11 different, right?
- 12 A. Absolutely.
- Q. And the geographic area where it operates are
- 14 different?
- 15 A. Yes.
- Q. And the regulatory structure is different?
- 17 A. Yes.
- Q. And its growth rate is significantly different?
- 19 A. Well, with different species and different
- 20 climate, I would expect the growth rate to be different.
- Q. And the fact that it has significantly --
- 22 significant other operations other than just timber that
- 23 Scopac has also makes it, you know, much different; isn't
- 24 that right?
- A. Well, that's certainly a difference as well.

- 1 Q. But your justification for using multiples at
- 2 the high end is because you believe that Scopac is more
- 3 similar to Plum Creek; isn't that right?
- 4 A. Our justification is that we believe an
- 5 investor would look at these four comps and look closer
- 6 to the high end where Plum Creek falls because of a
- 7 number of reasons, and it's potentially a similar

- 8 investment to Scopac going forward. The investment
- 9 characteristics are probably more important than the
- 10 operational characteristics.
- 11 Q. Well, let me ask you the question this way.
- 12 With respect to the multiple analysis, at the high end,
- 13 you're using for the 2002-2007 historical run-rate
- 14 EBITDA, you're using 13 to 15 times; is that right?
- 15 A. I think that's correct.
- Q. And Plum Creek's average is 15 times?
- 17 A. Yes
- Q. So do you think that a company -- that an
- 19 investor, that an investor would think that an investment
- 20 in Plum Creek, the largest landowner, diversified in the
- 21 largest timberlands operator in the United States,
- 22 divided into 18 different states, would trade at the same
- 23 multiple as Scopac which is in California in a different
- 24 species?
- A. It could very well be the case.

- 1 Q. But this is your report and that's how your
- 2 numbers look. So are you saying you think that's likely?
- 3 A. The investment characteristics, we would expect
- 4 to be similar to Plum Creek's REIT. It has a lot of
- 5 income. It's stable in that respect. It gives a capital
- 6 appreciation of a similar investment to what you would
- 7 expect Scopac going forward once things get rational.
- 8 And if the company proceeded the way Mr. Fleming suggest
- 9 they proceed, cut back on harvest in the earlier years,
- 10 let the forest regenerate, get to a point where it's on a
- 11 stable basis, harvest 100 million board feet per year
- 12 forever, cutting what it grows, that sounds like a pretty
- 13 stable, reliable investor -- investment to me. And we
- 14 think that those things are more important than whether
- 15 one makes plywood or not.
- Q. But what you described is not what Scopac is
- 17 today; that's what Scopac might potentially be in the
- 18 future?
- 19 A. Well, that's what we expect Scopac to be in the
- 20 future based on a reasonable analysis.
- Q. That's what Mr. Fleming expects or that's what you expect?
- A. That's what I expect based on what Mr. Fleming
- 24 expects, but we're not alone. There are a lot of
- 25 projections here that are quite similar to Mr. Fleming's.

- 1 It's rational. It makes sense.
- Q. But you're not -- you're not a timber expert,
- 3 so how can you, you know, have any expectation as to the
- 4 future harvest rates other than, you've testified, other
- 5 than what Mr. Fleming has told you?
- 6 A. Well, I've learned a lot about timber, and
- 7 certainly I'm relying on Mr. Fleming's cash flows.
- 8 MR. CLEMENT: Your Honor, would it be
- 9 appropriate to take a break? We've been at it for quite
- 10 a while.
- 11 THE COURT: Okay. We'll take, what, ten
- 12 minutes?
- MR. BRILLIANT: Can we have a few more
- 14 than that, Your Honor?
- THE COURT: How much more.
- MR. BRILLIANT: 15.
- 17 THE COURT: 15 it is.
- 18 (A recess was taken.)
- 19 THE COURT: All right. Go ahead.
- MR. BRILLIANT: Thank you.
- Q. (By Mr. Brilliant) Mr. Daniel, on direct I
- 22 believe you testified that Mendocino had offered to
- 23 purchase Palco for \$20 million at some point in time; is
- 24 that right?
- A. Well, that's what Mr. Dean testified yesterday.

- 1 Q. And when was that?
- 2 A. When was the offer?
- Q. Yes.
- 4 A. Well, according to his testimony, it was in
- 5 2006.
- 6 Q. And that was to purchase the stock in Palco; is
- 7 that right?
- 8 A. Right.
- 9 Q. Is that right?
- 10 A. Yes, that's correct.
- Q. And at that point in time, are you familiar
- 12 with what the assets of Palco were?
- 13 A. Palco owned the stock of Scopac, plus a bunch
- 14 of other stuff. But I can't tell you precisely what it
- 15 consisted of.
- 16 Q. And -- but if you didn't know what the assets
- 17 were of Palco, how were you able to determine what
- 18 value --

- 19 A. The enterprise value?
- 20 Q. Yes.
- A. I just added up the equity in the debt. There
- 22 was about 50 million of debt at Palco, and there were the
- 23 timber notes at Scopac, plus the line, less cash, less
- 24 the SAR account. And you just do the math; you come up
- 25 with 780 million.

- 1 Q. All right. Wasn't there -- let me ask you a
- 2 question. Did -- tell me -- it's a hypothetical. Tell
- 3 me if this is another explanation for what the bid was
- 4 all about. Now, Palco went to Scopac and if you view
- 5 that the Scopac plans are worth less than the debt, and
- 6 that was a zero, but Palco also owned the mill, some of
- 7 its own timberland, it had accounts receivable, and at
- 8 that point before the Marathon debt if it had \$20 million
- 9 of equity in its own assets and 100 percent of the LLC
- 10 interest in Scopac, which was worth zero, might that have
- 11 been a good investment and might it not lead you to
- 12 believe that it implies a valuation greater than \$20
- 13 million?
- 14 A. I'm just doing the math. I mean, I'm just
- 15 saying what it implies based on what the balance sheet
- 16 looked like at that point in time.
- Q. So you're not saying that in your expert
- 18 opinion that that, you know, means that it was worth
- 19 that; you're just saying that just doing math and
- 20 assuming that the equity was worth more than the debt,
- 21 that --
- A. No. It's just an addition. 20 million of
- 23 equity plus 50 million of debt at Palco, plus whatever it
- 24 was at Scopac, less the cash, less the SAR account will
- 25 give \$781 million.

- 1 Q. Okay. And then if the assumptions of your
- 2 addition were wrong, then the implication would be --
- 3 A. Well, it's just debt. And then the 20 million
- 4 Mr. Dean gave us. And we, you know, looked at the
- 5 balance sheet as of that point in time, and, you know,
- 6 what the debt and cash and SAR account were, and so we
- 7 added it up.
- 8 Q. Following along with Mr. Clement's semantics,
- 9 you also, in addition to the big report, you did what he
- 10 refers to as the little report; is that right?

- 11 A. Yes.
- Q. And that was a valuation of the securities
- 13 offer in the Marathon joint plan of reorganization; is
- 14 that right?
- 15 A. Yes.
- Q. And February 29th when you were first asked to
- 17 be the witness by the co-CEO of Houlihan, there was
- 18 already a draft report of what's ultimately become the
- 19 little report; isn't that right?
- 20 A. Yes.
- 21 Q. And you reviewed it, made sure you agreed with
- 22 it, and adopted it; is that right?
- 23 A. No.
- Q. Okay. Well, but in any event, these are all
- 25 your opinions at this point; is that right?

- 1 A. Correct.
- Q. And at the conclusion of your analysis, the
- 3 report did not change very much from the draft that was
- 4 provided to you on February 29th; is that right?
 - A. The bottom line didn't, as far as I recall, but
- 6 I really have no recollection of what was in the initial
- 7 report. But the analysis changed quite significantly.
- 8 Q. Do you still have the deposition transcript up 9 there?
- 10 A. Yes.
- 11 Q. Can you turn to page 324, and let's look at
- 12 line 23. We can probably start at the question on line
- 13 13. "What had already been done when you first" --
- 14 question: "What had already been done when you first got
- 15 involved by your team?"
- 16 A: "Basic analysis had been done. There was
- 17 less change in that than in the other analysis, although
- 18 there was some change." Was that your testimony in that
- 19 deposition?
- A. That's what I said.
- Q. Now, you didn't speak with anyone outside of
- 22 your team regarding this analysis, did you?
- A. Regarding the analysis for the Scotia Pacific
- 24 or for the notes?
- 25 Q. Yes.

- 1 A. I don't think so.
- Q. Did you say --

- 3 A. I don't think so.
- 4 Q. And you didn't do any on-line research in
- 5 connection with this valuation; isn't that right?
- 6 A. No.
- 7 Q. And Houlihan doesn't have the debt trading
- 8 desk, does it?
- 9 A. No.
- 10 Q. And you didn't call anyone or have anybody on
- 11 your team call anyone, an investment bank with the debt
- 12 trading desk to ask them how they would value the notes
- 13 with terms of the new timber notes, did you?
- 14 A. Correct.
- 15 Q. Correct, that you did not?
- 16 A. We did not. I did not.
- 17 Q. And you didn't call any lenders to determine
- 18 what they would be willing to pay for the new timber
- 19 notes?
- 20 A. No.
- Q. And no one on your team did either, right?
- A. Not that I know of.
- Q. Now, the new timber notes would be secured by
- 24 the same collateral as the existing notes; isn't that
- 25 right?

- 1 A. Yes.
- 2 Q. And if your valuation is right about the
- 3 company, there would be a huge collateral covered; isn't
- 4 that right?
- A. Well, we're talking about Newco. We didn't
- 6 value Newco. Newco is a combination of Palco and Scopac.
- 7 Q. But you did -- you did value the lands?
- 8 A. We valued the timberland; that's correct.
- 9 Q. And the lands would be secured by the new
- 10 notes?
- 11 A. The notes would be secured by the lands.
- 12 Q. Yes. Thank you. And yes, the notes would be
- 13 secured by the lands; isn't that right?
- 14 A. Yes.
- 15 Q. But in preparing the valuation of the new
- 16 timber notes, you didn't try to value the collateral as
- 17 part of Newco, did you?
- 18 A. Well, we valued Scopac's timberlands, so we had
- 19 some idea of what the timber was worth, yes.
- Q. But you didn't use the value for the collateral
- 21 that you're using for your Scopac valuation; isn't that

- 22 right?
- A. I'm sorry?
- Q. You didn't use in analyzing the value of the
- 25 notes, the value of the Scopac lands that you've come up

- 1 with in your big report?
- A. Well, there was no place for us to use it.
- 3 Q. Instead of relying on collateral coverage,
- 4 instead you rely on leverage multiples; is that right?
- 5 A. That's correct.
- 6 Q. And you look at what your team selected as
- 7 comparable companies in doing the analysis; isn't that
- 8 right?
- 9 A. I'm sorry?
- 10 Q. I said you looked at what your team selected as
- 11 comparable securities in doing the new timber note
- 12 analysis that you did; isn't that right?
- 13 A. You said comparable companies before, and now
- 14 you said comparable securities. Which do you mean?
- 15 Q. Comparable securities.
- 16 A. Okay. Yes.
- 17 Q. And you didn't find any comparables yourself;
- 18 you relied on the ones that your team found; isn't that
- 19 right?
- A. Well, we discussed, you know, all the possible
- 21 comparables and decided on which ones to use.
- Q. But ultimately you used the ones that your team
- 23 found?
- A. No. Well, they found them, but, you know, we
- 25 all decided jointly what to use.

339

- 1 Q. Okay. Do you remember -- could you turn to 2 page 346 of your deposition.
- 3 A. Okay. Sorry, a lot of paper. Okay.
- 4 Q. Page 346, line 6, question: "Mr. Daniel, in
- 5 analyzing the new timber loans, did you look at any
- 6 comparable securities?"
 - Answer: "Well, we looked at things we thought
- 8 were comparable or we wouldn't have this analysis here,
- 9 yes."

- 10 Question: "And those were the three areas of
- 11 securities that we talked about, the secured bank loans,
- 12 the secured bank loans, new issues and secured notes?"
- 13 Answer: "Yes."

- Question: "Did." On page 14, answer: "Yes." 14 "You have a list of recent secured loan 15 16 financings?" 17 Answer: "Yes." "Who put that list together?" 18 19 "My team. I'm not sure who worked within the 20 team." 21 "Now, was that the same list that was there on 22 February 29th when you first saw a draft of your report?" 23 Answer: "I don't recall." 24 "Did you ask that any of the comps be 25 excluded?" 340 "Okay. I think the lists -- some of these 1 2 things were different than what we're hearing now. I 3 mean, one of the things that we decided to do was pare 4 some of them down to comprise only the new issues here 5 that were in first range that we thought was 6 appropriate." Does that accurately reflect your 7 testimony in your deposition? 8 A. Yes. 9 Q. And was your team who found the comps? 10 A. I'm not sure what you mean by that. Q. They found them initially. You may have seen 11 12 one or two, but --13 A. Well, for example, in the new issue securities, 14 we have in this report the sum total, all the new issues 15 that have come out between August of 2007 and now with 16 leverage ratios over five times. Nobody selected them. 17 The market selected them. 18 Q. Now, did you -- you didn't use any timber notes 19 in your analysis, did you? 20 A. No. 21 Q. And, in fact, you didn't look at the interest 22 rates for any timber notes except for the existing Scopac timber notes, isn't that right? 23 24 A. I'm not sure that I understand your question, 25 particularly the second part of it.
 - 341
- 1 Q. I believe you testified in your deposition that 2 you were aware of the existing Scopac timber notes and
- 3 their trading levels and their applied interest rate.
- 4 And then you said that -- do you remember that?
- 5 A. Correct. I think they're trading around 70,

- 6 something like that.
- 7 Q. And I believe you testified that other than
- 8 with respect to the existing Scopac notes, you didn't
- 9 look at any other timber notes in putting together what
- 10 we're calling the little report; is that right?
- 11 A. That's probably correct.
- Q. Now, the comps that you used, they're on page
- 13 14, is that -- of the little report; is that right?
- 14 A. Okay. What was the question?
- 15 Q. Is this your list of comps?
- 16 A. These aren't comps. These are just the whole
- 17 market for new issues secured with greater than five
- 18 times leverage. That's just the market. That's it.
- 19 That's all that come up.
- Q. But this is one group of secured loan
- 21 financings that you think give a data point?
- A. It's everything. There aren't any other ones.
- Q. And that's because of your search parameter of
- 24 five times leverage?
- 25 A. Correct.

- Q. Well, were there other ways that you could have
- 2 approached this other than using just a leverage test?
 - A. Well, I mean, the point of this is that once
- 4 you get high leverage, you can't even issue debt. I
- 5 mean, there were, what, seven issues here that are over
- 6 five times. We're over ten times. The market is not
- 7 taking this kind of debt. That's why there are only this
- 8 many issues here.
- 9 Q. But real estate companies with -- or companies
- 10 with collateral that doesn't vary in value are able to
- 11 get higher rates of leverage; isn't that right?
- 12 A. I don't see any real estate companies here.
- Q. Did you look for real estate companies?
- 14 A. We looked for everything.
- 15 Q. With five times leverage?
- 16 A. Yes.
- 17 Q. You just didn't -- so you didn't look at -- you
- 18 didn't look for any other type of analysis other than
- 19 five times leverage; is that right?
- A. Well, for this particular -- these are new
- 21 issues. I mean, you know, the point of this all is if we
- 22 had a security, I was a bank and I wanted to go out and
- 23 sell it, and, you know, I wanted to try to sell it with
- 24 ten times leverage and a 5.5 percent coupon, no one would

- 1 Q. But let's look at the companies on this list.
- 2 Servo Worldwide, are you familiar with that company?
- 3 A. It's in chapter, I think.
- 4 Q. Okay.
- 5 A. So is Scopac.
- 6 Q. But Newco is not?
- A. Well, Newco doesn't even exist yet. It'll
- 8 probably be in chapter a little while after it issues
- 9 these notes anyway.
- MR. BRILLIANT: Your Honor, I move to
- 11 strike the last statement by the witness as being
- 12 nonresponsive.
- 13 THE COURT: I won't consider it. Go
- 14 ahead.
- MR. BRILLIANT: Thank you, Your Honor.
- 16 Q. (By Mr. Brilliant) Linens & Things, that
- 17 company is in financial difficulty as well; is that
- 18 right?
- 19 A. I would expect a number of these are with that
- 20 kind of leverage.
- Q. And that's a retailer?
- 22 A. Yes.
- Q. Remy International, that's an automotive
- 24 company?
- 25 A. Yes.

- 1 Q. Also either in or having gone through a
- 2 financial restructuring?
- 3 A. Correct.
- 4 Q. X-Rite, a manufacturing company?
- 5 A. Yes.
- 6 Q. None of these are timber note companies, are
- 7 they?
- 8 A. They are not.
- Q. And you also used an analysis based on the
- 10 leverage loan market; is that right?
- 11 A. Correct.
- Q. But you didn't look at timber notes; isn't that
- 13 right?
- 14 A. That's correct.
- 15 Q. Now, you also did an analysis regarding what
- 16 type of additional interest companies need to give in

- 17 order to have a pick toggle covenant in the document.
- 18 Isn't that right?
- 19 A. Yes, we did.
- Q. Now, the new notes are only partially pick for
- 21 two years; is that right?
- A. Well, nobody is buying pick notes these days
- 23 either.
- Q. Sir, please answer the question.
- 25 THE COURT: You have to answer the

- 1 question.
- 2 A. Yes, that's correct.
- 3 Q. But pick toggle notes generally are pick for a
- 4 much longer period of time; is that right?
- 5 A. Correct.
- 6 Q. And generally pick toggle, you know, securities
- 7 may be 100 percent?
- A. It could be.
- 9 Q. So that's not really comparable to this
- 10 two-year 50 percent pick that's in the new timber notes, 11 is it?
- 12 A. Well, it's the best we could find.
- O. Now, what was the average cost of debt for the
- 14 timber comps you used in your big report?
- 15 A. Overall, average cost of debt of around 7
- 16 percent.
- 17 Q. And that's much lower than the -- the senior
- 18 loans and the pick toggle premiums and other things that
- 19 you looked at; isn't that right?
- A. Right.
- Q. Now why didn't you start with those as the
- 22 basis for doing an analysis?
- A. Because the highest leverage ratio among those
- 24 is Plum Creek, three and a half times.
- Q. But you could have started with those and

- 1 adjusted, right?
- 2 A. No.
- 3 Q. Now, did you calculate the cost of debt for
- 4 Scopac while doing your weighted average cost of capital
- 5 in your big report?
- 6 A. We calculated a cost of debt based on industry
- 7 capital structures and industry borrowing costs assuming
- 8 that, in fact, you would have 20 percent leverage going

- 9 forward like the rest of the industry comps do.
- 10 Q. And what was that cost of debt?
- 11 A. Well, we used the industry cost of debt, which
- 12 is about 7 percent, all in -- including long and short debt.
- Q. But you chose not to use that as a starting point for doing your new issue note analysis?
 - A. It would have been completely irrelevant.
- 17 Q. I just have a few more questions. Mr. Daniel,
- 18 did you hear Mr. Dean testify yesterday that lowering
- 19 harvest rates in the short-term can maximize value?
- A. I didn't.

- Q. Do you agree with that?
- A. That's exactly what Mr. Fleming does.
- Q. You're saying Mr. Fleming agrees with that?
- A. Well, what I'm saying is that what Mr. Dean is
- 25 saying, you know, in and of itself is lowering harvest

- 1 rates in the short-term can maximize value is certainly
- 2 true under certain scenarios. I would say that Jim
- 3 Fleming's scenario, which is exactly what he does by
- 4 lowering rates to about 81 million, board feet first nine
- 5 years, he's letting the forest rest, and he can go back
- 6 up to a sustained rate of about 100 million a year, does,
- 7 in fact, maximize value if you cut all the trees.
- 8 Q. And do you agree with that?
- 9 A. Yes.
- 10 Q. So leaving aside the issue as to what the
- 11 harvest rate would be, you agree that in the -- that in
- 12 the short-term, the best way to optimize value would be
- 13 to cut the harvest rate and let the forest grow and
- 14 maximize, you know, the harvest for Scopac in the future;
- 15 is that right?
- 16 A. There's no way that I could say it's the best
- 17 way. It's a rational way because after cutting at over
- 18 200 million board feet in the '90s, dropping down to 160,
- 19 which is clearly higher than sustainable, the forest
- 20 really has no choice but to rest for a bit here for a
- 21 while in order to make it economic to harvest it going
- 22 forward. So I think that it's something that's required.
- 23 There are many different scenarios beyond that under
- 24 which you could manage the forest going forward.
- MR. BRILLIANT: Thank you. I have nothing

further, Your Honor. 2 THE COURT: All right. 3 **CROSS-EXAMINATION** 4 BY MR. NEIER: 5 Q. Good evening, Mr. Daniel. David Neier on 6 behalf of Marathon. Mr. Daniel, if all goes well, I'm 7 going to be asking you questions only off of one 8 document, which is your proffer, which you should have in 9 front of you. And it's only two sections of your proffer 10 which begins on paragraph 36 where you talk about the 11 LaMont --A. One second, I have to find it here. 12 13 Q. I'm sorry. 14 A. Okay. Q. And it's followed by a section, I think, that's 15 16 called Johnston Report. 17 A. Okay. So you'll have to give me the page 18 references. 19 Q. Page 11, paragraph 36. 20 A. Okay. 21 Q. This is the rebuttal portion of your proffer 22 with respect to Mr. LaMont; is that correct? 23 A. Yes. 24 Q. Now, you seem to have a problem with Mr. LaMont 25 having a valuation date as of April 30, 2008; is that 349 correct? 1 2 A. Yes. Q. What's wrong with having a valuation date as of 4 April 30th, 2008? 5 A. Because it's in the future. Q. Well, don't people have valuations, perspective 6 7 valuations in the future all the time? 8 A. Well, no, they don't actually. It's pretty 9 unusual, if not unprecedented. Q. Aren't we all talking about valuations in the 10 11 future here, respective valuations? 12 A. As of today, not as of a future date. I mean, 13 we're not there yet.

Q. It seems like a semantics difference to me.

Q. But if I understand your testimony, it's okay

18 or it's reasonable in your view for Mr. Fleming to have a 19 valuation as of October 1st, 2007, and here we are today,

A. It's actually something that's fairly 16 rigorously followed in the valuation business.

14

15

- 20 April 10th, 2007, six months later?
- A. Well, it's possible to do a retrospective
- 22 valuation, but it's impossible to do a predictive
- 23 valuation at some future date by whatever means when you
- 24 don't even know what's going to happen for the rest of
- 25 the time.

- 1 Q. Aren't most of these valuations based on 10- to
- 2 50-year forecasts going forward?
- 3 A. Yes.
- 4 Q. Okay. I think Mr. Brilliant asked you and we
- 5 established that you're not a timber expert; is that
- 6 right?
- 7 A. Yes.
- 8 Q. And you don't do timber appraisals?
- 9 A. Correct.
- 10 Q. And were you present when Mr. LaMont testified
- 11 that he's done over 200 timberland appraisals the past 15
- 12 years?
- 13 A. Well, I don't recall the comment, but I was
- 14 present when he testified.
- 15 Q. Now, in paragraph 38 of your proffer you say --
- 16 you essentially say that the higher cost of harvesting
- 17 the political pressure and the comprehensive planning
- 18 that's present in the harvest levels that Mr. LaMont has
- 19 set are not value maximizing; is that right?
- A. Well, the higher cost harvesting and so forth
- 21 is in quotes. That's from his report. I mean, we're
- 22 just quoting his report. That's what he says justifies
- 23 his lower harvest rates. And I've already said that
- 24 lower harvest rates versus historical levels are probably
- 25 required at this point, but he takes it to an extreme. I

351

- 1 don't -- I'm not saying anything about what his reasons
- 2 are, whether they're right or wrong. I mean, I think
- 3 that that's the way he explains it, but I disagree that
- 4 he has to go that low.
- 5 Q. Well, you say the LaMont -- this is in
- 6 paragraph 38. The LaMont report is not a relevant
- 7 valuation for the purposes of this hearing. That's what
- 8 you say; is that right?

- A. Because it's not value maximizing.
- 10 Q. So I'm asking you: What do you know about the
- 11 cost of harvesting, what do you know about political

- 12 pressure, and what do you know about comprehensive
- 13 planning with respect to forests?
- 14 A. Those are Lamont's reasons, not mine.
- 15 Q. Well, you're disagreeing with them, aren't you?
- 16 A. No. I'm disagreeing with his conclusion.
- 17 Q. I believe you testified just a moment ago that
- 18 Mr. Fleming and Mr. Dean are both reasonable to set the
- 19 harvest rate low now to allow the forest to grow; is that
- 20 right?
- A. Lower than it has been historically because
- 22 it's been overcut, but they actually set it at
- 23 dramatically different levels. Mr. Dean starts at 5
- 24 million board feet; Mr. Fleming starts at 81.
- Q. Let's look at the first sentence of paragraph

- 1 39. It says: "Marathon and MRC are plainly aware of the
- 2 value being ignored in their conservative forecasts based
- 3 on conservative non-value maximizing assumptions."
- 4 Now, we've already established you're not a
- 5 timber expert, so I'm asking you, what do you find to be
- 6 non-value maximizing in setting a conservative forecast?
- A. Well, if you choose not to cut the trees, you
- 8 don't get the cash flow. If you don't capture the cash
- 9 flow or the potential cash flow if you changed your mind
- 10 or somebody came in and cut more trees, you're ignoring
- 11 value. That's what we mean.
- 12 Q. But you agree there should be a conservative
- 13 forecast at this moment?
- 14 A. No, I believe that under the circumstances the
- 15 timber noteholders have a right to receive full value.
- 16 Q. What is your experience in creating a harvest
- 17 level business plan?18 A. I already told y
 - A. I already told you what my experience is.
- 19 Q. So you disagree with Mr. LaMont, but you don't
- 20 have any experience in the field and you're not an expert
- 21 in the field; is that right?
- A. I'm working closely with a number of experts.
- Q. So you're relying on other expert opinions for
- 24 your own expert opinion?
- A. Correct.

- 1 Q. I should say your other non-expert opinion?
- A. Well, it's an expert opinion couched in this
- 3 way.

- 4 Q. In paragraph 40 you take issue with Mr. LaMont
- 5 not engaging in clearcutting and relying on more
- 6 selective harvesting; is that correct?
 - A. Yes.

- 8 Q. What is your experience in looking at
- 9 clearcutting versus selective harvesting?
- 10 A. Once again, I'm relying on my consultants.
- 11 Q. Okay. So it's not your expert opinion; it's
- 12 somebody else's expert opinion. You're just
- 13 regurgitating in your proffer?
- 14 A. I'm allowed to rely on their opinion. That's
- 15 what I'm doing.
- Q. But I'm asking you your basis for it, and your
- 17 basis for it is not your opinion because you're not an
- 18 expert in the field; it's somebody else's opinion?
- 19 A. You're losing me in that logic.
- Q. Me, too. And on paragraph 41, you have a
- 21 problem with Mr. LaMont not using any price appreciation
- 22 in redwood. Can you tell me, are you an expert in price
- 23 appreciation of forest products, including redwood?
- 24 A. No, I'm not.
- Q. And are you an expert in species harvest mix?

- 1 A. No, I'm not.
- Q. So once again, your justification for -- or
- 3 your opinion is based on somebody else's work, not your 4 own work?
- 5 A. It's based on, you know, my consultations with
- 6 somebody that knows what they're talking about.
- 7 Q. Okay. Not you, though?
- 8 A. Well, I don't have the experience that somebody
- 9 like Mr. Fleming does.
- 10 Q. We're just saying, you don't know what you're 11 talking about?
- 12 A. No, I know what I'm talking about.
- Q. Well, that's what you said, Mr. Daniel. I'm
- 14 just repeating what you said.
- 15 A. No. I said that I was relying on someone who
- 16 does know what they're talking about.
- Q. All right, which means that you don't know what
- 18 you're talking about?
- 19 A. That -- that doesn't follow at all.
- Q. Okay. You say in paragraph 42 that
- 21 Mr. Lamont's pricing is also extremely conservative, and
- 22 his approach is not well supported. I think we

- 23 established you're not an expert in pricing, and you're
- 24 not an expert in setting harvest levels and creating
- 25 harvest level business plans; is that right?

- 1 A. Correct.
- 2 Q. Would you agree with me that timber prices,
- 3 including redwood prices, are lower today than they were
- 4 as of October 1, 2007?
- 5 A. That's my understanding.
- 6 Q. But you're relying on Mr. Fleming's use of
- 7 pricing as of October 1, 2007; is that right?
 - A. (No response.)
- 9 Q. On paragraph 44, you criticize the comparable
- 10 transactions that Mr. LaMont used which were outside of
- 11 California; is that right?
- 12 A. Yes.
- 13 Q. Because of unique regulatory environment in
- 14 California; is that right?
- 15 A. Yes.
- Q. And you're not an expert in the unique
- 17 regulatory environment in California, are you?
- 18 A. Correct.
- 19 Q. You're relying on somebody else's work for this
- 20 opinion?
- A. Well, I'm relying on consulting with someone so
- 22 that I can understand what the regulatory environment is
- 23 here.
- Q. Okay. And were you present also when
- 25 Mr. LaMont testified that he used these comparable

- 1 transactions and then took a one percent adjustment in
- 2 his discount rate because of the unique regulatory
- 3 environment in California?
- 4 A. Yes.
- 5 Q. And if we can turn to the section that begins
- 6 on page 15 of your proffer that talks about the Johnston
- 7 report.
- 8 A. Yes.
- 9 Q. Do you have that in front of you?
- 10 A. Yes, I do.
- 11 Q. Okay. Now, do you know what the value of the
- 12 Palco mill is?
- 13 A. No.
- Q. But you make an assumption here in paragraph 50

- 15 that the mill is worth \$40 million; is that right?
- 16 A. It's based on just math, just like the 17 enterprise.
- 18 Q. Were you present when Mr. Breckenridge
- 19 testified, and so far as I know there's no rebutting
- 20 testimony, that the mill is worth about \$25 million?
- A. I'm not sure that I was, but that doesn't surprise me.
- Q. Does that seem unreasonable to you?
- A. I don't know. I haven't tried to value it. It
- 25 wasn't part of my mandate here.

- 1 Q. Now, you have an implied timberlands valuation
- 2 which you base on the Johnston report; is that right?
 - A. I think it's just math as well, to be honest.
- 4 Q. Let's take a look at the math. You have an
- 5 equity infusion by MRC here for \$200 million?
- 6 A. Yes.
- 7 Q. And from that, you derive an implied equity
- 8 value of Newco?
- 9 A. Yes.
- 10 Q. And then you add something to it called the
- 11 Newco line of credit. What's that?
- 12 A. Well, that's the expected credit line for the
- 13 new company.
- 14 Q. How did you derive that?
- 15 A. I'm not sure what document it comes from.
- 16 Q. Okay. Well, Newco -- have you heard the
- 17 testimony that Newco is going to put 7.5 million into --
- 18 in capital expenditures into the mill to improve the
- 19 mill? Have you heard Mr. Dean's testimony to that
- 20 effect, Mr. Breckenridge's testimony to that effect,
- 21 Mr. Johnston's testimony to that effect?
- A. I heard some testimony that says that the mill
- 23 needs 7 and a half million. I don't recall anybody
- 24 saying whether they were going to do it or not.
- Q. Okay. And -- but let's assume it's going to

- 1 happen. That's not present in this implied timberlands
- 2 valuation, is it?
- 3 A. You're absolutely right.
- 4 Q. And where is it that says that the secured tax
- 5 claim of Humboldt County of in excess of a million
- 6 dollars, where is that in this --

- 7 A. That's not here either.
- 8 Q. Okay. So that has to be paid to get this case
- 9 out of bankruptcy? It's not reflected here?
- 10 A. That's correct.
- Q. What about the administrative and priority
- 12 claims that have to be paid to get this case out of
- 13 bankruptcy; is that something that Newco is also paying?
- 14 A. That's not included in this calculation.
- Q. What about the professional claims of all the
- 16 Scopac lawyers and all the Scopac professionals that have
- 17 to be paid in this case; is that something that also has
- 18 to be paid to reorganize Scopac?
- 19 A. One would think.
- Q. All right. Is that reflected in this
- 21 valuation?
- 22 A. Well, this is not a valuation. It's just --
- 23 it's just math.
- Q. But it's math that doesn't include --
- A. You're correct.

- 1 Q. -- all the expenses that have to be paid as
- 2 part of this reorganization process, correct?
- 3 A. You're absolutely correct.
- 4 Q. And would that tend to lower the implied value
- 5 of the -- of Newco that you're trying to derive here?
- 6 A. It probably is, yes.
 - MR. NEIER: I have no further questions.
- 8 THE COURT: That's this table. Anything
- 9 from the committee?
- MR. LITVAK: Yes, Your Honor. Max Litvak,
- 11 Pachulski Stang, on behalf of the creditor's committee.
- 12 And I'll be brief.
- 13 CROSS-EXAMINATION
- 14 BY MR. LITVAK:
- 15 Q. Good evening, Mr. Daniel.
- 16 A. Hello.
- 17 Q. Mr. Daniel, I think I heard you testify that
- 18 you have issued over the course of your career somewhere
- 19 in the range of 500 to 1,000 separate valuations; is that
- 20 right?
- A. Well, after 20 years I've done a lot of them,
- 22 yes.

- Q. Okay.
- A. And what I said was more than 500.
- Q. And up to a thousand?

- 1 A. It could be that much, yes.
- Q. Okay. And just to put that into context, in
- 3 issuing all those numerous valuations, have you ever used
- 4 preliminary expressions of interest that are non-binding
- 5 in calculating the discount rate in that valuation?
- 6 A. Nothing that I recall.
- 7 Q. You don't recall ever doing that before?
- 8 A. Well, I think you asked me the same question in
- 9 my deposition.
- 10 Q. I did.
- 11 A. And I didn't recall any then either, so nothing
- 12 I recall.
- Q. Okay. And have you ever seen it done before in any valuation?
- 15 A. Well, it's actually quite common to derive
- 16 implied rates of return by that methodology. You know,
- 17 that may or may not be done in connection with a
- 18 particular valuation. But as a matter of fact, I mean, I
- 19 do a lot of early stage company work, for example, and
- 20 with venture financing sometimes that's the only way that
- 21 you can figure out what the rates of return are.
- 22 Sometimes they're pretty dramatic. But it's something
- 23 that I've done frequently in that respect.
- Q. Okay. Now, Mr. Daniel, do you still have your
- 25 deposition transcript up there?

- 1 A. Yes.
- Q. I would like to refer you to page 375, line 16,
- 3 question: "So in your own personal experience, you have
- 4 issued a final valuation report before where you utilized
- 5 preliminary expressions of interest in calculating the
- 6 discount rate? That's a yes or no. Have you ever done
- 7 that?"

8

- Answer: "No."
- 9 Question: "Okay. Have you ever seen it done
- 10 before in any valuation?"
- 11 Answer: "No." Was that true testimony when
- 12 you gave it?
 - A. As far as I remembered at that point, yes.
- Q. Thank you. Now, you state -- and I'm not going
- 15 to refer you back to the report to save time. But in
- 16 your big report, do you state that the preliminary
- 17 indications of interest came from buyers familiar with

- 18 the timberlands and who have conducted substantial due
- 19 diligence? Do you recall that?
- 20 A. Yes.
- Q. Is that a true statement?
- A. Well, I've talked about the fact that I have no
- 23 direct knowledge of the extent of due diligence. There's
- 24 been due diligence performed, but, you know, I can't
- 25 describe to you the nature of it.

- 1 Q. Okay. Can we go to page 33 of your big report.
- A. Okay.
- Q. And do you see in that -- I think it's the
- 4 fourth diamond down, it says: "These indications of
- 5 interest from buyers that are familiar with Scotia
- 6 timberlands and have conducted substantial due diligence
- 7 are highly reliable indications of value"?
- 8 A. Yes.
- 9 Q. Is that a true statement?
- 10 A. I believe it to be true.
- 11 Q. Okay. Do you have any personal knowledge as to
- 12 who specifically, which individuals or representatives of
- 13 the three bidders, conducted due diligence?
- 14 A. Well, as I said, I have no personal knowledge
- 15 of the extent or nature of their due diligence.
- 16 Q. Okay. So you don't know how many people were
- 17 involved?
- 18 A. Absolutely not.
- 19 Q. You don't know how much time they spent on it?
- 20 A. I don't.
- Q. Have you ever been to Scopac's timberland?
- A. No, I haven't.
- Q. Paragraph 19 of your proffer, page 7: "Houlihan
- 24 Lokey believes these bids are particularly helpful in
- 25 understanding the valuation of Scotia Pacific's

- 1 timberlands as they were submitted by sophisticated
- 2 buyers with a history of significant timberland
- 3 acquisitions and expertise." Do you see that?
- 4 A. Yes, I do.
- 5 Q. Is that an accurate statement?
- 6 A. Yes.
- 7 Q. Do you understand that one of the bidders is
- 8 Beal?
- 9 A. Yes.

- 10 Q. Does Beal have a history of significant
- 11 timberland acquisition and expertise?
- 12 A. He's been involved with the timber notes for a
- 13 long time obviously, and he's pretty familiar with Scopac
- 14 as a result. I believe Beal Bank may have other timber
- 15 interests, but I'm not sure what the nature would be. I
- 16 think that as a practical matter because of his longtime
- 17 association as a timber noteholder or his association as
- 18 a timber noteholder, I believe that has bought some of
- 19 them in the market, that he's got some information that
- 20 he wouldn't have otherwise.
- Q. But you don't know one way or the other?
- A. No, I don't.
- Q. Okay. So this statement that each of the bids
- 24 has been submitted by sophisticated buyers with a history
- 25 of significant timberlands acquisitions and expertise,

- 1 that's not entirely accurate, is it?
- 2 A. Well, I think it's prettier accurate.
- 3 MR. LITVAK: Thank you, Your Honor.
- 4 That's all I have.
- 5 THE COURT: All right. That's this table.
- 6 CROSS-EXAMINATION

7 BY MR. DOREN:

- 8 Q. Good evening, sir. I promise to be brief. I'm
- 9 Richard Doren on behalf of Scotia Pacific, LLC. Let me
- 10 also apologize for touching again on a few things that
- 11 you talked about extensively. I don't intend to go into
- 12 them. I'm just trying to frame the issues I do want to
- 13 go into.
- 14 A. Okay.
- 15 Q. And the first thing I want to make sure I
- 16 understand is the overall time frame. You first became
- 17 involved on a matter in this matter on February 29th; is
- 18 that correct?
- 19 A. Correct.
- Q. I'm sorry, we're talking over each other.
- A. I'm sorry.
- Q. And that same day you received a draft report;
- 23 is that correct?
- A. Two draft reports and DiMauro's declaration.
- Q. And then that report was completed and

- 2 A. Correct.
- Q. And then your proffer was completed and submitted on April 4?
- 5 A. I think that's correct.
- 6 Q. All right. Now, you've testified that you've
- 7 adopted and relied on Fleming's -- Mr. Fleming's report
- 8 and analysis for all elements of the timber cash flow.
- 9 Do I have that right?
- 10 A. Yes.

- Q. And so, for example, you haven't done an
- 12 independent assessment of harvest levels, correct?
- 13 A. No.
- 14 Q. Nor have you done an independent investigation
- 15 on log price trends or appropriate log pricing levels?
- 16 A. No.
- 17 Q. Have you -- and you have not done an
- 18 independent investigation of harvest costs?
- 19 A. No.
- Q. Nor the impact of cultivars or replantings on
- 21 future harvest projections?
- A. You're becoming increasingly far afield from my
- 23 knowledge.
- Q. I tried to start towards the core and then just
- 25 make sure. For all I knew, you were fascinated by the

- 1 replanting process. And I assume, too, that you did not
- 2 have any input in or evaluate the way that Mr. Fleming
- 3 arrived at his discount rate?
- 4 A. I didn't even talk to him about it.
- 5 Q. Now, earlier today you said that you rely on
- 6 Mr. Fleming the way that Mr. Yerges realize on
- 7 Dr. Reimer. Do you recall that general statement?
- 8 A. Yes. Although, I mean, there are two experts
- 9 for Yerges, and I only have -- well, directly
- 10 Mr. Fleming, but other forestry consultants as well. So
- 11 that's not quite the same thing.
- 12 Q. You were about to say Mr. Yerges got two and
- 13 you only got one.
- 14 A. Well, I didn't only get one. I had some other
- 15 ones.
- 16 Q. Now, do you know the nature of the working
- 17 relationship between Mr. Yerges and Dr. Reimer?
- 18 A. No. I don't.
- 19 Q. And do you know how many hours they have spent
- 20 together on this matter, physically together?

- A. No, I don't.
- Q. Do you know whether they have spent time
- 23 together on the Scotia Pacific properties meeting with
- 24 the company's foresters?
- 25 A. No, I don't.

- 1 Q. Do you know whether they have spent time
- 2 together looking at GIS data, such as light arm maps from
- 3 the company's data?
- 4 A. No.
- 5 Q. Do you know how long the two of them have been
- 6 working together on this project?
- 7 A. No, I don't.
- 8 Q. And do you know whether Mr. Yerges spent
- 9 substantial time reviewing and understanding Dr. Reimer's
- 10 methodologies?
- 11 A. I would expect him to have spent time on it,
- 12 yes, but I don't know.
- Q. And you would have also expected that he would
- 14 have spent time understanding Dr. Reimer's model?
- 15 A. Well, from what I hear, that would have been
- 16 difficult.
- 17 Q. But you don't know?
- 18 A. No, I don't know.
- 19 Q. Nor do you know whether he spent time reviewing
- 20 and discussing Dr. Reimer's -- the output from his model?
- 21 A. No.
- Q. So when you say you relied on Mr. Fleming like
- 23 Mr. Yerges relied on Dr. Reimer, you don't actually know
- 24 exactly how they relied on each other, do you?
- A. Well, I'm talking at a higher level up.

368

- 1 Q. Okay.
- A. Mr. Yerges didn't come up with the timber cash
- 3 flows. He relied on someone else to help him come up
- 4 with them.
- 5 Q. Have you done any investigation on the
- 6 difference between a linear mathematical model like
- 7 Woodstock or a spacial simulator like Options?
- 8 A. Certainly not.
 - Q. Have you ever reached any conclusions as to
- 10 whether Mr. Fleming should have been using a computer
- 11 model?

9

12 A. Well, I think that Mr. Fleming -- I have

- 13 thought about it. And you know, I don't know whether
- 14 I've reached conclusions or not, but I do have some
- 15 thoughts. And -- if that's responsive to your question.
- Q. Well, let me -- let me try and help. And if
- 17 you're not happy with it, you can do more. But you've
- 18 thought about it, but you don't have any conclusions at
- 19 this point; is that right?
- A. No, I have some conclusions. I mean, it's an
- 21 entirely different approach than Mr. Fleming is taking.
- 22 And he hasn't tried to do it in quite the same way that
- 23 Mr. Reimer has done it or even Mr. LaMont, although I'm
- 24 not sure exactly what Mr. LaMont did do. Mr. Fleming has
- 25 actually tried to simplify things a bit, I think, and

- 1 which seem to me to be a rational way of approaching it
- 2 and also something that would speak eloquently to
- 3 someone, you know, who is looking at things from an
- 4 investor's point of view as I am here. I think most
- 5 investors don't have quite the grasp of timberland that
- 6 Mr. Fleming does.

7

- Q. Including timberland investors?
- 8 A. I think that that's undoubtedly true.
- 9 Q. And is part of the simplification using a
- 10 ten-year projection period as opposed to a 50-year
- 11 projection period, from your perspective?
- 12 A. Well, I think that makes more sense to try to
- 13 talk about what the property is capable of doing as
- 14 opposed to what you actually will do in every year. I
- 15 mean, that can be modeled. But as a practical matter,
- 16 the way the forest is actually managed and harvested is
- 17 the plans are submitted, and they may be submitted five
- 18 years in advance. And I've looked at Scopac's harvest
- 19 plan map, for example, and have some idea of where they
- 20 might plant and harvest. That doesn't mean they're
- 21 actually going to harvest in those areas. I mean, you
- 22 know, things will evolve and, you know, be adapted along
- 23 the way. And I think it's somewhat presumptuous to think
- 24 you can forecast every year out precisely for 50 years.
- 25 I think it's more rational to try to take an average kind

- 1 of approach, which Mr. Fleming has done.
- Q. So if the industry standard is to use 50-year
- 3 harvest projections, the industry is acting irrationally?
- 4 A. No. I think that those 50-year harvest

- 5 projections are done for different purposes.
- 6 Q. Let me ask, if I may, how long is a crop
- 7 rotation, if you will, among redwood trees?
 - A. If you clearcut, you can't cut again. You
- 9 know, it has to grow up, and it takes a while.
- 10 Q. How long?
- 11 A. 50 years.

- 12 Q. Excuse me? I just didn't hear you.
- 13 A. I'm sorry. It would be 40 or 50 years.
- Q. Thank you. You testified earlier that you're
- 15 not qualified to critique Dr. Reimer's report, correct?
- 16 A. Correct.
- Q. And, in fact, you haven't read Dr. Reimer's
- 18 report, have you?
- 19 A. Correct.
- Q. And if I could direct your attention, please,
- 21 to paragraph 66 of your proffer. It's under the heading
- 22 Yerges Report. Why don't we start, and I'm sure it will
- 23 join us here.
- Let's start, in fact, if we can, at paragraph
- 25 65. It stated that the "Yerges report utilizes timber

371

- 1 inventory details and a 50-year harvest forecast from Don
- 2 Reimer (50-year forecast)." Do you see that?
- 3 A. Yes.
- 4 Q. And that is referring to Dr. Reimer's report
- 5 that you haven't read, correct?
- 6 A. Correct.
- 7 Q. "A number of key assumptions contained in the
- 8 50-year forecast appear unreasonable, including timber
- 9 growth." Do you see that?
- 10 A. Yes.

- 11 Q. Now, you had not ever read Dr. Reimer's report
- 12 when that statement was made in this proffer, correct?
- 13 A. I have read Mr. Yerges's report.
 - Q. And then you go on to say that a number of key
- 15 assumptions contained in the 50-year forecast appear
- 16 unreasonable, including timber growth, price
- 17 appreciation, and EBITDA margin expansion?
- 18 A. Yes.
- 19 Q. Does Dr. Reimer's forecast contain any
- 20 assumptions on either price appreciation or EBITDA margin
- 21 expansion?
- A. Those -- the referenced assumptions referred to
- 23 the assumptions that are stated in Mr. Yerges's report.

- Q. In the next paragraph you state: "The harvest
- 25 forecast relied upon by Yerges is extremely aggressive in

- 1 terms of growth and harvest levels over the 50-year
- 2 forecast." You see that?
- 3 A. Right.
- 4 Q. You're not a timber expert, right?
- 5 A. No, I'm not.
- 6 Q. "The first ten years of the forecast reflect an
- 7 average harvest level of approximately 85.2 million board
- 8 feet per anum, which is in line with recent harvest
- 9 levels and consistent with Jim Fleming's estimate of 83.2
- 10 million board feet per anum during the same period."
- 11 A. Yes.
- 12 Q. Do you see that? That's what you called a
- 13 little while ago resting the forest?
- 14 A. Yes.
- 15 Q. Then it goes on to say: "However, there is an
- 16 approximate 63 percent increase in average annual harvest
- 17 levels in the final ten years of the forecast Yerges
- 18 relied upon" -- again, that would be Dr. Reimer's
- 19 forecast?
- 20 A. Correct.
- 21 Q. -- "resulting in an average annual harvest
- 22 level of 139.2 million board feet. This unrealistic and
- 23 enormous growth in harvest levels implies" -- and let's
- 24 just pause there. You've never read Dr. Reimer's report,
- 25 correct?

- 1 A. No, I've read Mr. Yerges's report.
- 2 Q. You're not a timber expert, correct?
- 3 A. Correct.
- 4 Q. And you've made no effort to dig into
- 5 Dr. Reimer's projections and understand the basis for
- 6 them, correct?
- 7 A. Correct.
- 8 Q. Thank you. You make mention at paragraph 82 of
- 9 -- your proffer -- of various solicitation efforts by
- 10 UBS. Do you see that generally?
- 11 A. Yes.
- Q. Were you involved in those efforts at all?
- 13 A. No.
- Q. Have you talked to anybody at UBS about those
- 15 efforts?

- 16 A. No.
- 17 Q. Have you talked to anyone that received any
- 18 materials from UBS about those efforts?
- 19 A. No.
- Q. Did you know anything about those efforts
- 21 before February 29?
- 22 A. No.
- Q. Have you seen any documents related to those
- 24 efforts?
- 25 A. Yes.

- 1 Q. Are those the -- is that the source of the
- 2 information for what's set out here in paragraph 82?
- A. Well, it was referred to in some of the other materials that I have access to; but generally, yes.
- 5 Q. Thank you. If we can go back to paragraph 76
- 6 of your proffer, please. And does this paragraph refer
- 7 to your critique of Mr. Yerges's analysis of comparable
- 8 sales transactions?
- 9 A. Yes.
- Q. And if we can just take a moment to look at it.
- 11 You say: "In addition, the various transactions,
- 12 companies, and returns relied upon by Mr. Yerges's
- 13 comparable are either not comparable, relevant, reliable,
- 14 or are not subject to independent verification. Of
- 15 particular significance, not one of the transactions
- 16 relied upon involved timberland in California."
- Now, if we could please flip over to Table 24
- 18 from Mr. Yerges's report. This is at page 37.
- 19 A. Yes.
- Q. Do you see that this table contains only
- 21 transactions that occur in the state of California?
- 22 A. Yes.
- Q. And if we could go back, please, to paragraph
- 24 76 of your declaration. The next states: "Timberland in
- 25 California, let alone Humboldt County." If we can go

- 1 back once again to Table 24. Leaving aside the listing
- 2 at number one, you look at transactions 2, 11, 12, 13,
- 3 and 15, those are all transactions that occurred in
- 4 Humboldt County, correct?
- 5 A. Yes.
- 6 Q. If we can go back, please, to paragraph 76 of
- 7 your declaration. The last sentence says: "Moreover,

- 8 none of the transactions have a high concentration of
- 9 redwood timber." And again, if we can please go back to
- 10 paragraph 76. And do you see that transaction 3, for
- 11 example, is 64 percent redwood; transactions 4 and 5 are
- 12 46 percent; transaction 7 is 46; transaction 8 is 45;
- 13 transactions 9 and 10 are pure redwood. Do you see that?
- 14 A. Yes, I do.
- 15 Q. So those statements in paragraph 76 in your
- 16 declaration are mistaken, aren't they?
- 17 A. They would appear to be.
- 18 Q. Did you write this paragraph?
- 19 A. No.
- Q. Who wrote this for you; someone on
- 21 Mr. DiMauro's team?
- A. Well, I talked about who helped me write this.
- Q. All right. Thank you very much, sir.
- MR. DOREN: No more questions.
- 25 THE COURT: Does the debtor have any

- 1 questions?
- 2 MR. LAMB: No, Your Honor.
- THE COURT: All right. Redirect. How
- 4 much time do you think you need?
- 5 MR. CLEMENT: Very brief, Your Honor.
- 6 THE COURT: Okay.
- 7 REDIRECT EXAMINATION
- 8 BY MR. CLEMEMT:
- 9 Q. Mr. Daniel, on cross-examination you were asked
- 10 if you had seen anything relating to the Beal Bank bid:
- 11 is that correct?
- 12 A. There were several questions about the Beal
- 13 Bank bid.
- MR. CLEMENT: Your Honor, may I approach?
- 15 THE COURT: You may.
- MR. CLEMENT: May I tender this up, Your
- 17 Honor?
- 18 THE COURT: You may.
- 19 Q. (By Mr. Clement) Mr. Daniel, you recognize the
- 20 document that I've just tendered up to you?
- 21 A. Yes.
- Q. What is it?
- A. It's what we call the big chart.
- Q. No, the document I just tendered up.
- A. I see. I'm sorry. This is the proffer of

- 1 Jacob Cherner.
- 2 Q. Have you seen it before?
- 3 A. Yes, I have.
- 4 Q. Have you read it carefully?
- 5 A. Yes.
- 6 Q. When you were asked earlier if you had any
- 7 information about the Beal bank bid, is this the document
- 8 you were referring to?
- 9 A. No.
- 10 Q. Look at the back.
- 11 A. Yes, the exhibit is the document I was
- 12 referring to.
- Q. And as to that, you read through it carefully?
- 14 A. Yes.
- Q. And is that what -- when you were asked earlier
- 16 what basis you had to believe that the Beal bank bid had
- 17 become firmer, is this what you were referring to?
- 18 A. Yes.
- Q. What, if any, opinions, do you have about the
- 20 firmness of the Beal bank bid at this point?
- 21 A. Well, I think --
- MR. BRILLIANT: Your Honor, I'm going to
- 23 object to the line of questioning. This is a legal
- 24 question. He's not capable of answering this.
- 25 THE COURT: I don't think he's asking for

- 1 a legal opinion. He's just asking in the market what he
- 2 thinks of the appraiser, of the firmness of the bid, and
- 3 so -- and I -- that's all I'm going to take it as.
- 4 MR. BRILLIANT: Thank you, Your Honor.
- 5 A. This looks pretty buttoned up to me.
- 6 Q. Now, sir, we've just put up on the screen what
- 7 I call the revised big chart. And let me take you
- 8 through just a few things. You were asked whether you
- 9 had any basis to rely upon what I was going to -- what
- 10 I'm going to call industry information. So let's start
- 11 at the top of the chart called -- where it talks about
- 12 beginning inventory.
- 13 A. Okay.
- Q. Do you see the top line across there?
- 15 A. Let me just get where I can read these here on 16 the screen.
- 17 Q. Is it on the screen in a way that you can read 18 it?

- 19 A. Well, no, but I have a hard copy here. I just
- 20 have to find it. Okay.
- Q. The beginning inventory is across the top of
- 22 the page.
- 23 A. Yes.
- MR. CLEMENT: Your Honor, are you able to
- 25 read the one on the screen? If not, I've actually got

- 1 extra copies.
- THE COURT: I can read it. I've got it
- 3 right here.
- Q. (By Mr. Clement) So, Mr. Daniel, with Yerges,
- 5 Fleming, Daniel, LaMont, is there any similarities
- 6 between the beginning inventories assumed?
- 7 A. Yes.
- 8 Q. Are they quite close or quite distant?
- 9 A. Well, they're fairly close.
- 10 Q. Moving on down to first ten-year harvests, what
- 11 does Mr. Yerges assume?
- 12 A. 85.2 million board feet.
- Q. And what did Fleming and Daniel assume?
- 14 A. 83.2 million board feet.
- 15 Q. LaMont is somewhat lower; is that correct?
- 16 A. Yes.
- 17 Q. Approximately 25 percent lower?
- 18 A. Yes.
- 19 Q. Dean is lower than that?
- A. Correct.
- Q. Do you take any comfort from the fact that
- 22 Mr. Fleming --
- 23 THE COURT: I'll take you up on that. Do
- 24 you have a copy of this?
- MR. CLEMENT: Yes, Your Honor.

- 1 Q. (By Mr. Clement) Sir, do you take any comfort
- 2 from the fact that Mr. Fleming's estimate of harvest rate
- 3 for the first ten years is essentially the same harvest
- 4 rate that the debtor's experts came up with?
- 5 A. Yes.
- 6 Q. Now, sir, moving on down, you've been asked --
- 7 moving on down to about the middle of the page where it
- 8 says "discount rate," you've been asked a number of
- 9 questions about the discount rate you chose to use in
- 10 your DCF analysis?

- 11 A. Correct.
- 12 Q. Am I correct that according to this chart
- 13 Mr. Yerges used 9 percent nominal discount rate?
- 14 A. These are adjusted, by the way, for inflation
- 15 because he actually used a real discount rate, so we're
- 16 adding back an inflation assumption.
- 17 Q. But expressed in nominal discount rate terms,
- 18 Mr. Yerges used 9 percent?
- 19 A. Yes.
- Q. Fleming used 9 percent?
- 21 A. Yes.
- Q. You use something higher than Fleming by 1.5.
- 23 You use 10.5 percent?
- A. Correct.
- Q. Am I correct, the higher the discount rate, the

- 1 more it depresses value?
- 2 A. Yes.
- Q. Mr. LaMont used 10 percent. That is less than
- 4 you?
- 5 A. Yes.
- 6 Q. So Mr. Lamont's number -- or your number
- 7 depresses value more than Mr. Lamont's discount rate?
- 8 A. Correct.
- 9 Q. Mr. Dean used a 10 percent discount rate; is
- 10 that correct?
- 11 A. Correct.
- 12 Q. Lower than yours?
- 13 A. Yes.
- 14 Q. Do you have any opinion about the
- 15 reasonableness of the discount rate you have chosen?
- 16 A. Well, I think it's eminently reasonable and
- 17 conservative, and that's why we used it.
- 18 Q. Now, sir, moving on to the timber notes. How
- 19 much is the EBITDA coverage for about the next four years
- 20 generally on the new timber notes?
- A. Well, it never gets below ten times.
- Q. And it's sometimes as high as 13; is that
- 23 correct?
- A. It starts out high, yes.
- Q. Do you have a general opinion about the

- 1 creditworthiness of Newco as projected in the MRC
- 2 business plan?

A. Well, yes, I think they're not creditworthy, as 4 I said, in my testimony in cross. Q. Now, sir, are you familiar with the terms of 5 6 the timber notes? 7 A. Yes. Q. Are you familiar with the current credit 8 9 market? 10 A. Yes. Q. You're familiar with the credit quality of 11 12 Newco going forward? A. Based on their projections, yes. 13 14 Q. What is your fundamental opinion about whether 15 it would be possible to sell those timber notes in the 16 marketplace? A. I think it would be impossible at any price. 17 18 MR. CLEMENT: We have nothing further, 19 Your Honor. 20 THE COURT: Okay. You can step down. 21 MR. CLEMENT: Your Honor, by the way, we 22 offer into evidence the Jake Cherner proffer. We think 23 it's been authenticated. We would offer it into 24 evidence, and it will be marked. 25 MR. NEIER: Your Honor, this is not 383 1 Mr. Cherner. 2 THE COURT: What? 3 MR. NEIER: This is not Mr. Cherner. He's offering a proffer of somebody else through an expert witness. This doesn't make any sense at all. THE COURT: We did have some question 6 7 about the admissibility of this proffer. I'm now prepared to rule that we'll excise the portion of the 9 paragraphs that dealt with the confidential offer or 10 the -- you know, the confidential --MR. NEIER: The mediator. 11 THE COURT: The mediator. It's 12 confidential as part of the mediation. But the other 13 objections are overruled. It goes to the weight to be 15 given to the witness. You can step down. MR. NEIER: That would just be paragraph 16 17 62, for the record. THE COURT: Right. 18 19 MR. BOLTON: Your Honor, I'll be happy to 20 handle that objection. 21 THE COURT: I think the first two

22	sentences of 62 have nothing to do
23	MR. NEIER: Yeah, it was only the
24	sentence
25	THE COURT: It's after that. So the first
	384
1	two sentences stay in, and after that the in other
2	words, the synergy stuff stays in. The rest of it goes
3	out.
4	MR. NEIER: That's a more precise way of
5	dealing with it, Judge.
6	THE COURT: All right. I don't know that
7	we have a witness that would be effective to start at the
8	present time; is that correct?
9	MR. CLEMENT: Your Honor, I'm being asked
10	a question, but give me a moment.
11	MR. NEIER: Your Honor, you may not have
12	effective attorneys.
13	THE COURT: Or an effective judge. We've
14	always had an effective staff. That's one thing.
15	MR. GREENDYKE: Judge, I didn't hear your
16	question. Mr. Clement is conferring with Mr. Bolton.
17	Did you ask whether I had more witnesses?
18	THE COURT: I know you have more
	witnesses. I didn't know whether it would be effective
19	
20	to start them now.
21 22	MR. GREENDYKE: No, we don't have one here
	tonight.
23	THE COURT: Oh, okay, so we're going to
24	break then until tomorrow at 9 o'clock. Is that still a
25	good time for everyone? We'll get the call through if
	385
1	we could have the call through at, say, ten till 9:00,
2	that would be nice. Thank you.
3	that would be flice. Thank you.
4 5	
6	
7	
8	
9	
10	
11	
12	
13	

14 15 16 17 18 19 20 21	
22	
23	
24	
25	
	207
1	386
1	THE STATE OF TEXAS:
2	COUNTY OF NUECES:
3 4	I, SYLVIA KERR, Certified Shorthand Reporter in and
5	for the State of Texas, do hereby certify that the facts
6	stated by me in the caption hereto are true; that the
7	foregoing proceedings were taken by me in Stenograph and
8	later transcribed from Stenograph to typewriting under my
9	supervision.
10	I further certify that I am neither attorney or
11	counsel for, nor related to or employed by any of the
12	parties to the action in which this deposition is taken,
13	and further that I am not a relative or employee of any
14	attorney or counsel employed by the parties hereto, or
15	financially interested in the action.
16	
17	WITNESS MY HAND, this the day of
18	, 2008.
19	
20	
21	
22	SYLVIA KERR, Texas CSR #4776
<i></i>	Date of Expiration: 12/31/08
23	Ak/Ret Reporting, Records & Video
	555 North Carancahua, Suite 880
24	Corpus Christi, Texas 78478
- '	(361) 882-9037
25	(, , ,