Exhibit A

Joint Plan of Reorganization for the Debtors Proposed By Mendocino Redwood Company, LLC and Marathon Structured Finance Fund L.P.

IN THE UNITED STATES BANKRUPTCY COURT FOR THE SOUTHERN DISTRICT OF TEXAS CORPUS CHRISTI DIVISION

IN RE:

SCOTIA DEVELOPMENT LLC,

THE PACIFIC LUMBER COMPANY, BRITT LUMBER

CO., INC.,

SALMON CREEK LLC, SCOTIA INN INC., and

SCOTIA PACIFIC COMPANY LLC,

DEBTORS.

Chapter 11

Case Nos. 07-20027 through 07-20032

(Jointly Administered)

JOINT PLAN OF REORGANIZATION FOR THE DEBTORS PROPOSED BY MENDOCINO REDWOOD COMPANY, LLC AND MARATHON STRUCTURED FINANCE FUND L.P.

PERKINS COIE LLP

Kenneth M. Crane Peter G. Lawrence

131 South Dearborn Street, Suite 1700

Chicago IL 60603-5559 Telephone: (312) 324-8400 Telecopy: (312) 324-9400

E-mail: KCrane@perkinscoie.com

PLawrence@perkinscoie.com

HAYNES AND BOONE, LLP

John D. Penn

Texas State Bar No. 15752300

Trey A. Monsour

Texas State Bar No. 14277200 201 Main Street, Suite 2200 Fort Worth, Texas 76102

Direct Telephone: (817) 347-6610 Direct Telecopy: (817) 348-2300

E-mail: john.penn@haynesboone.com trey.monsour@haynesboone.com

-and-

-and-

GOODWIN PROCTER LLP

Allan S. Brilliant Craig P Druehl 599 Lexington Avenue New York, NY 10022 Telephone: (212) 813-8800 Telecopy: (212) 355-3333

E-mail: abrilliant@goodwinprocter.com

cdruehl@goodwinprocter.com

Counsel to Mendocino Redwood Company, LLC, as Plan

Proponent

WINSTON & STRAWN LLP

David Neier (admitted pro hac vice)

Carey D. Schreiber

New York Bar No. CS-3896

200 Park Avenue

New York, New York 10166-4193

Telephone: (212) 294-6700 Telecopy: (212) 294-4700 E-mail: dneier@winston.com

cschreiber@winston.com

Counsel to Marathon Structured Finance Fund L.P., as Plan

Proponent

DISCLAIMER

THIS IS NOT A SOLICITATION OF ACCEPTANCE OR REJECTION OF THE PLAN.
ACCEPTANCES OR REJECTIONS MAY NOT BE SOLICITED UNTIL THE BANKRUPTCY
COURT HAS APPROVED THIS PLAN. THIS PLAN IS BEING SUBMITTED FOR APPROVAL
BUT HAS NOT YET BEEN APPROVED BY THE COURT AND MAY BE MODIFIED

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INTRODUCTION

Mendocino Redwood Company, LLC and Marathon Structured Finance Fund L.P. (collectively, the "Plan Proponents"), respectfully propose the following Plan of Reorganization pursuant to section 1121(a) of title 11 of the United States Code (the "Bankruptcy Code") for the resolution of outstanding Claims against and Interests in each of the Debtors.

Reference is made to the Disclosure Statement with respect to this Plan, distributed contemporaneously herewith, for a discussion of the Debtors' history, businesses, properties, operations, risk factors, a summary and analysis of this Plan and certain related matters including the securities to be issued under this Plan. Subject to certain restrictions and requirements set forth in section 1127 of the Bankruptcy Code and Fed. R. Bankr. P. 3019, the Plan Proponents respectfully reserve the right to alter, amend, modify, revoke or withdraw this Plan prior to consummation of this Plan.

NO SOLICITATION MATERIALS, OTHER THAN THE DISCLOSURE STATEMENT AND RELATED MATERIALS TRANSMITTED THEREWITH THAT ARE APPROVED BY THE BANKRUPTCY COURT, HAVE BEEN AUTHORIZED BY THE BANKRUPTCY COURT FOR USE IN SOLICITING ACCEPTANCE OR REJECTION OF THIS PLAN.

I. DEFINED TERMS, RULES OF INTERPRETATION AND COMPUTATION OF TIME

- **1.1. Definitions**. As used in this Plan, capitalized terms not otherwise defined herein shall have the meanings specified in Appendix A, submitted contemporaneously herewith. Unless the context otherwise requires, any capitalized term used and not defined in this Plan, but that is defined in the Bankruptcy Code, shall have the meaning assigned to that term in the Bankruptcy Code.
- 1.2. Rules of Construction. For purposes of this Plan, unless otherwise provided herein: (a) any reference in this Plan to a contract, instrument, document, release, indenture or other agreement, whether existing or contemplated, being in a particular form or on particular terms and conditions means that such contract, instrument, document, release, indenture or other agreement shall be substantially in such form or substantially on such terms and conditions; (b) unless otherwise specified, all references in this Plan to the Introduction, Articles, Sections, Schedules and Exhibits are references to the Introduction, Articles, Sections, Schedules and Exhibits of or to this Plan; (c) captions and headings in this Plan are intended for convenience of reference only and are not intended to be part of or to affect interpretation of this Plan; (d) the words "herein," "hereof," "hereunder," "hereto" and other words of similar import refer to this Plan in its entirety rather than to a particular portion of this Plan; (e) whenever it appears appropriate from the context, each pronoun stated in the masculine, feminine or neuter includes the masculine, feminine and neuter; and (f) the rules of construction set forth in section 102 of the Bankruptcy Code and in the Bankruptcy Rules shall apply.

1.3. Computation of Time. In computing time prescribed or allowed by this Plan, unless otherwise expressly provided, Fed. R. Bankr. P. 9006(a) shall apply.

II.

TREATMENT OF ADMINISTRATIVE EXPENSE CLAIMS, PRIORITY TAX CLAIMS AND PROFESSIONAL COMPENSATION CLAIMS AGAINST THE DEBTORS

- **2.1.** Administrative Expense Claims. On the later of (i) the Effective Date or (ii) the date on which an Administrative Expense Claim becomes Allowed, the Reorganized Entities shall either (x) pay to each Holder of an Allowed Administrative Expense Claim, in Cash, the full amount of such Allowed Administrative Expense Claim, or (y) satisfy and discharge such Administrative Expense Claim in accordance with such other terms that the Plan Proponents or the Reorganized Entities and such Holder shall have agreed upon in writing; *provided*, *however*, that such agreed-upon treatment shall not be more favorable than the treatment provided in subsection (x).
- 2.2. Bar Date for Filing Administrative Expense Claims. The Holder of an Administrative Expense Claim (other than an Administrative Expense Claim described in Article 2.3. or an Administrative Expense Claim arising from the Palco DIP Loan) shall file with the Bankruptcy Court and serve on the appropriate Debtor and the Plan Proponents a request for payment of such Claim no later than the Administrative Expense Claims Bar Date. Such request shall be by motion and shall include at a minimum (a) the name of the Debtor(s) purported to be liable for the Administrative Expense Claim, (b) the name of the Holder of the Administrative Expense Claim, (c) the amount of the Administrative Expense Claim and (d) the basis for the Administrative Expense Claim. Failure to file and serve such request timely and properly shall result in the Administrative Expense Claim being forever barred and discharged. Unless the Plan Proponents, Debtors or the Reorganized Entities object to an Administrative Expense Claim within thirty (30) days after the Administrative Expense Claims Bar Date, such Administrative Expense Claim shall be deemed to be Allowed in the amount requested. In the event that there is an objection to an Administrative Expense Claim, the Bankruptcy Court shall determine the Allowed amount of such Administrative Expense Claim. Notwithstanding the foregoing, no request for payment of an Administrative Expense Claim need be filed with respect to an Administrative Expense Claim which is paid or payable by a Debtor in the ordinary course of its business and is not past due.
- 2.3. Professional Compensation Claims. Notwithstanding any other provision of this Plan dealing with Administrative Expense Claims, any Person seeking a Professional Compensation Claim shall, no later than sixty (60) days after the Effective Date, file a final application for allowance of compensation for services rendered and reimbursement of expenses incurred through the Effective Date. To the extent that such an award is granted by the Bankruptcy Court, the requesting Person shall receive, (a) payment of Cash in an amount equal to the amount Allowed by the Bankruptcy Court less all interim compensation paid to such Professional during the Reorganization Cases, such payment to be made within thirty (30) days after the Order granting such Person's final fee application becoming a Final Order, (b) payment on such other terms as may be mutually agreed upon by the Holder of the Professional Compensation Claim and the Plan Proponents or the Reorganized Entities (but in no event shall

the payment exceed the amount Allowed by the Bankruptcy Court less all interim compensation paid to such Professional during the Reorganization Cases), or (c) payment in accordance with the terms of any applicable administrative procedures orders entered by the Bankruptcy Court, including the Interim Compensation Order, dated January 19, 2007.

- **2.4. Priority Tax Claims.** Each Holder of an Allowed Priority Tax Claim against a Debtor shall receive payment on the Distribution Date of Cash in an amount equal to the unpaid portion of such Allowed Priority Tax Claim.
- **2.5. Treatment of Environmental Obligations.** Notwithstanding any other provision in the Disclosure Statement or this Plan, as amended from time to time, the Debtors (including the Reorganized Entities, as of the Effective Date) shall comply, complete, perform, satisfy, and/or provide for satisfaction of any pre-petition, current, ongoing, executory, and future Environmental Obligations.

Each Environmental Obligation shall be satisfied in full in the ordinary course of business of the Debtors, or, as of the Effective Date, the Reorganized Entities, at such time and in such manner as the Debtors and the Reorganized Entities are obligated to satisfy such Environmental Obligation under applicable non-bankruptcy law.

Each Environmental Obligation shall survive the Effective Date of this Plan as if the Reorganization Cases had not been commenced, shall not be discharged under section 1141(d) of the Bankruptcy Code, and shall not otherwise be adversely affected by the Reorganization Cases.

Moreover, the Agreement Relating to Enforcement of AB 1986, including all restrictions and obligations set forth in Section 3.1 therein, are and shall remain recorded as valid covenants, conditions and restrictions (the "CC&Rs") which run with the land and remain binding on successors and assigns, and shall be senior in priority to all Liens provided in the Plan as to the land on which the CC&Rs affect.

2.6. Treatment of Post-Petition Tax Claims. Any Tax Claim against any of the Debtors that first arose on or after the Petition Date, shall, prior to the Effective Date, be timely paid by the Debtors or, as of the Effective Date, the Reorganized Entities, as the case may be, in the ordinary course of their business or shall be subject to applicable state-court or federal-court, collection efforts without further recourse to the Bankruptcy Court.

III. CLASSIFICATION OF CLAIMS AGAINST AND INTERESTS IN DEBTORS

3.1. Classification of Claims. Pursuant to section 1122 of the Bankruptcy Code, set forth below is a designation of Classes of Claims against and Interests in the Debtors. A Claim or Interest is placed in a particular Class for the purposes of voting on this Plan and of receiving Distributions pursuant to this Plan only to the extent that such Claim or Interest is an Allowed Claim or Allowed Interest in that Class and such Claim or Interest has not been paid, released, withdrawn or otherwise settled prior to the Effective Date. In accordance with section 1123(a)(1) of the Bankruptcy Code, Administrative Expense Claims and Priority Tax Claims of the kinds specified in sections 507(a)(2) and 507(a)(8), respectively, of the Bankruptcy Code

have not been classified and their treatment is set forth in Article II. Additionally, claims arising under the Debtors' pre-petition pension and workers' compensation plans and programs have not been classified and their treatment has been set forth in Article IV.

- **3.2.** Classes. The Claims against and Interests in the Debtors are classified as follows:
 - **3.2.1.** *Class 1:* Other Priority Claims.
 - **3.2.2.** Class 2: Other Secured Claims.
 - **3.2.3.** Class 3: Palco DIP Loan Claim.
 - **3.2.4.** Class 4: Palco Term Loan Claim.
 - **3.2.5.** *Class 5:* Scopac Loan Claims.
 - **3.2.6.** Class 6: Scopac Timber Note Secured Claims.
 - **3.2.7.** *Class 7:* Palco Trade Claims.
 - **3.2.8.** Class 8: Scopac Trade Claims
 - **3.2.9.** *Class 9:* Scopac Timber Note Unsecured Claims.
 - **3.2.10.** Class 10: Palco General Unsecured Claims.
 - **3.2.11.** *Class 11:* Scopac General Unsecured Claims.
 - **3.2.12.** Class 12: Inter-Debtor Claims.
 - **3.2.13.** *Class 13:* Non-Debtor Affiliate Claims.
 - **3.2.14.** *Class 14:* Interests in the Debtors.

IV.

TREATMENT OF CLAIMS AND INTERESTS AND DESIGNATION WITH RESPECT TO IMPAIRMENT

- 4.1. Treatment of Class 1 Other Priority Claims.
- **4.1.1.** *Impairment and Voting*. Class 1 is unimpaired by this Plan. Each Holder of an Allowed Other Priority Claim is conclusively presumed to have accepted this Plan and is not entitled to vote to accept or reject this Plan.
- **4.1.2.** *Treatment.* On the Distribution Date, each Holder of an Allowed Other Priority Claim shall receive from the Reorganized Entities, in full satisfaction, release and discharge of and in exchange for such Claim, (i) payment of Cash in an amount equal to the unpaid portion of such Allowed Other Priority Claim, plus Post-petition Interest, or (ii) such other treatment that the Plan Proponents or the Reorganized Entities and such Holder shall have

agreed upon in writing; <u>provided</u>, <u>however</u>, that such agreed-upon treatment shall not be more favorable than the treatment provided in subsection (i).

4.2. Treatment of Class 2 - Secured Tax Claims.

- **4.2.1.** *Impairment and Voting.* Class 2 is unimpaired by this Plan. Each Holder of an Allowed Secured Tax Claim is conclusively presumed to have accepted this Plan and is not entitled to vote to accept or reject this Plan.
- **4.2.2.** *Treatment.* On the Distribution Date, each Holder of an Allowed Secured Tax Claim shall receive from the Reorganized Entities, in full satisfaction, release and discharge of and in exchange for such Claim, (i) payment of Cash in an amount equal to the unpaid portion of such Secured Tax Claim plus Post-petition Interest (at a rate to be determined under applicable non-bankruptcy law), or (ii) such other treatment that the Plan Proponents or the Reorganized Entities and such Holder shall have agreed upon in writing; *provided*, *however*, that such agreed-upon treatment shall not be more favorable than the treatment provided in subsection (i).

4.3. Treatment of Class 3 – Palco DIP Loan Claim.

- **4.3.1.** Allowance of Claim, Impairment and Voting. The Palco DIP Loan Claim is Allowed in full in the approximate principal amount of \$75 million, plus interest, fees and other expenses, without offset, defense or counterclaim, and shall not be subject to objection, subordination, recharacterization, or any claim under chapter 5 of the Bankruptcy Code. Class 3 is impaired by this Plan. The Holder of the Allowed Palco DIP Loan Claim is entitled to vote to accept or reject this Plan.
- **4.3.2.** *Treatment.* On the Effective Date, the Allowed Class 3 Palco DIP Loan Claim and the Allowed Class 4 Palco Term Loan Claim shall be assigned to Newco, and in full satisfaction, release and discharge of and in exchange for both the Allowed Class 3 Palco DIP Loan Claim and the Allowed Class 4 Palco Term Loan Claim and the contribution by Marathon described in Section 7.1 below, Marathon (1) shall receive 100% equity ownership interest of Townco, (2) shall receive a [15%] equity ownership interest in Newco (subject to adjustment), and (3) shall receive a promissory note from Newco in the aggregate approximate principal amount of \$25 million secured solely by Liens on the Mill Working Capital.

4.4. Treatment of Class 4 – Palco Term Loan Claim.

- **4.4.1.** Allowance of Claim, Impairment and Voting. The Palco Term Loan Claim is Allowed in full in the approximate principal amount of \$85 million, plus interest, fees and other expenses, without offset, defense or counterclaim, and shall not be subject to objection, subordination, recharacterization, or any claim under chapter 5 of the Bankruptcy Code. Class 4 is impaired by this Plan. Marathon, the Holder of the Allowed Palco Term Loan Claim is entitled to vote to accept or reject this Plan.
- **4.4.2.** *Treatment.* On the Effective Date, the Allowed Class 3 Palco DIP Loan Claim and the Allowed Class 4 Palco Term Loan Claim shall be assigned to Newco, and in full satisfaction, release and discharge of and in exchange for both the Allowed Class 3 Palco DIP

Loan Claim and the Allowed Class 4 Palco Term Loan Claim and the contribution by Marathon described in Section 7.1 below, Marathon (1) shall receive 100% equity ownership interest of Townco, (2) shall receive a [15%] equity ownership interest in Newco (subject to adjustment), and (3) shall receive a promissory note from Newco in the aggregate approximate principal amount of \$25 million secured solely by Liens on the Mill Working Capital.

4.5. Treatment of Class 5 – Scopac Loan Claim.

- **4.5.1.** *Impairment and Voting.* The Scopac Loan Claim is Allowed in full in the approximate principal amount of \$[___] million, plus interest, fees and other expenses, without offset, defense or counterclaim and shall not be subject to objection, subordination, recharacterization, or any claim under chapter 5 of the Bankruptcy Code. Class 5 is unimpaired by this Plan. Bank of America, the Holder of the Allowed Scopac Loan Claim is conclusively presumed to have accepted this Plan and is not entitled to vote to accept or reject this Plan.
- **4.5.2.** *Treatment.* On the Distribution Date, Bank of America, as Holder of the Allowed Scopac Loan Claim, shall receive from the Debtors in full satisfaction, release and discharge of and in exchange for such Claim, payment (i) Cash in an amount equal to the unpaid portion of such Scopac Loan Claim <u>plus</u> accrued but unpaid interest, fees and other expenses, at the applicable non-default rate of interest under the Scopac Loan, or (ii) such other treatment that the Plan Proponents or the Reorganized Entities and such Holder shall have agreed upon in writing; <u>provided</u>, <u>however</u>, that such agreed-upon treatment shall not be more favorable than the treatment provided in subsection (i).

4.6. Treatment of Class 6 - Scopac Timber Note Secured Claims.

4.6.1. *Impairment and Voting.* Class 6 is impaired by this Plan. Each Holder of an Allowed Scopac Timber Note Secured Claim as of the Record Date is entitled to vote to accept or reject this Plan.

4.6.2. *Treatment.*

- **4.6.2.1.** To the extent that Class 6 does not make the election pursuant to section 1111(b)(1)(A)(i) of the Bankruptcy Code, on the Distribution Date, in full satisfaction, release and discharge of and in exchange for such Claims:
 - (a) (i) The Plan Proponents shall contribute \$225 million in Cash to Newco. Newco shall pay or cause to be paid to the Pre-petition Indenture Trustee, for Pro Rata Distribution to Holders of Scopac Timber Note Secured Claims as of the Record Date, Cash in the amount of \$175 million; and
 - (ii) Newco shall issue or cause to be issued to the Pre-petition Indenture Trustee, for Pro Rata Distribution to Holders of Scopac Timber Note Secured Claims as of the Record Date, the New Timber Notes in the principal amount of \$325 million pursuant to the New Timber Notes Indenture and any related agreements as shall be set forth in the Plan Supplement.

- (b) *Principal Terms of the New Timber Notes.* The terms and conditions for the New Timber Notes and the New Timber Notes Indenture shall be included in the Plan Supplement and shall include the following principal terms and conditions:
 - (i) *Transferability*. The New Timber Notes shall be tradable as set forth in the New Timber Notes Indenture.
 - (ii) *Principal Amount.* The New Timber Notes shall be in the aggregate original principal amount of \$325 million.
 - (iii) *Maturity*. The New Timber Notes shall be due and payable in full on the first Business Day following the thirty-fifth anniversary of the Effective Date.
 - (iv) *Interest*. The New Timber Notes shall accrue interest on the principal balance (including any interest capitalized to the principal balance as provided herein), less any principal payments, at 5.5% per annum from the Effective Date through the final maturity date.
 - (v) *Interest Payments.* All interest on the New Timber Notes shall be paid in Cash semi-annually in arrears, commencing on the first Semi-Annual Payment Date following the three-month anniversary of the Effective Date; *provided*, *however*, that during the first 24 months following the Effective Date: (i) 2.75% of accrued interest on the New Timber Notes shall be capitalized and added to the principal amount of the New Timber Notes on a semi-annual basis, in arrears; and (ii) 2.75% of accrued interest on the New Timber Notes shall be paid in Cash semi-annually in arrears, on each Semi-Annual Payment Date.
 - (vi) Amortization Payments. Commencing on the first Semi-Annual Payment Date following the fifteenth-year anniversary of the Effective Date, semi-annual payments shall be made on the outstanding principal balance of the New Timber Notes in an amount (inclusive of accrued interest on the principal amount prepaid) equal to \$4.0625 million less any principal payments made since the last Semi-Annual Payment Date. Except as set forth above, no principal payments shall be due prior to the final maturity date of the New Timber Notes.
 - (vii) *Asset Sales*. Proceeds of assets sales by Newco (i) of up to \$50 million on a cumulative basis shall be retained in their entirety by Newco, and (ii) equal to and in excess of \$50 million on a cumulative basis shall be split 50% to pay down the New Timber Notes and 50% to Newco.
 - (viii) *Call Rights.* At any time while the New Timber Notes remain outstanding, Newco shall have the right, in its sole and absolute discretion, to prepay or repay in whole or in part the obligations

under the New Timber Notes by paying the sum of the outstanding principal amount being prepaid or repaid, plus accrued but unpaid interest as of the date of such payment.

- (ix) *Security.* The New Timber Notes shall be secured in the same collateral as the Scopac Timber Notes.
- (x) *Governing Law.* The New Timber Notes shall be governed by the laws of the State of New York.
- **4.6.2.2.** To the extent that Class 6 makes the election pursuant to section 1111(b)(1)(A)(i) of the Bankruptcy Code, on the Distribution Date, in full satisfaction, release and discharge of and in exchange for such Claims:
 - (a) (i) The Plan Proponents shall contribute [\$75] million in Cash to Newco to fund various Claims associated with the Reorganization Cases, ordinary working capital, capital investment in Mill and an interest reserve; and
 - (ii) Newco shall issue or cause to be issued to the Pre-petition Indenture Trustee, for Pro Rata Distribution to Holders of Scopac Timber Note Secured Claims as of the Record Date, the Series A New Timber Notes in the principal amount of \$800 million pursuant to the Series A New Timber Notes Indenture and any related agreements as shall be set forth in the Plan Supplement.
 - (b) Principal Terms of the Series A New Timber Notes and Series B New Timber Notes. The terms and conditions for the Series A New Timber Notes, the Series A New Timber Notes Indenture and the Series B New Timber Notes and the Series B New Timber Notes Indenture shall be included in the Plan Supplement and shall include the following principal terms and conditions:
 - (i) *Transferability*. The Series A New Timber Notes and Series B New Timber Notes shall be tradable as set forth in the Series A New Timber Notes Indenture and Series B New Timber Notes Indenture, respectively.
 - (ii) *Principal Amount.* The Series A New Timber Notes shall be in the aggregate original principal amount of \$800 million.
 - (iii) *Maturity*. The Series A New Timber Notes and Series B New Timber Notes shall be due and payable in full on the first Business Day following the twenty-fifth anniversary of the Effective Date, unless Newco voluntarily elects to prepay them sooner.
 - (iv) *Interest*. The Series A New Timber Notes shall accrue interest on the principal balance (including any interest capitalized to the principal balance as provided herein), less any principal payments, at 2.75% per annum from the Effective Date through the final maturity

date. Series B New Timber Notes shall accrue interest on the principal balance (including any interest capitalized to the principal balance as provided herein), less any principal payments, at 7% per annum from the date of issuance until the twenty-fifth anniversary following the Effective Date.

- (v) *Interest Payments*. Commencing on the first Semi-Annual Payment Date following the three-month anniversary of the Effective Date:
 - (1) 1.75% of accrued interest on the Series A New Timber Notes shall be paid in Cash semi-annually in arrears; *provided*, *however*, that during the first ten (10) years following the Effective Date, Newco shall have the option of deferring the Cash payment of the 1.75% annual interest rate on no more than ten (10) of the semi-annual interest payment dates in exchange for issuing additional Series B New Timber Notes in a like amount of the interest deferred; and
 - (2) 1% of accrued interest on the Series A New Timber Notes shall be deferred in exchange for issuing additional Series A New Timber Notes semi-annually in arrears in a like amount of the interest deferred.
- (vi) *Amortization Payments*. No principal payments shall be due prior to the final maturity dates of the Series A New Timber Notes and Series B New Timber Notes.
- (vii) Asset Sales. Proceeds of asset sales by Newco (i) of up to \$50 million on a cumulative basis shall be retained in their entirety by Newco, and (ii) equal to and in excess of \$50 million on a cumulative basis shall be split 50% to pay down the Series A New Timber Notes and Series B New Timber Notes and 50% to Newco.
- (viii) *Call Rights.* At any time while any of the Series A New Timber Notes and Series B New Timber Notes remain outstanding, Newco shall have the right, in its sole and absolute discretion, to prepay or repay in whole or in part the obligations under the Series A New Timber Notes and Series B New Timber Notes by paying the sum of the outstanding principal amount being prepaid or repaid, plus accrued but unpaid interest as of the date of such payment.
- (ix) *Distributions*: Newco shall have the right to pay tax distributions to its members. Newco shall also have the right to pay other distributions to its members so long as (a) it has paid Cash interest on the Series A New Timber Notes for the immediately preceding three

- (3) consecutive semi-annual payment dates, and (b) it has a fully funded Cash interest reserve of \$15 million.
- (x) *Security.* The Series A New Timber Notes and Series B New Timber Notes shall be secured in the same collateral as the Scopac Timber Notes.
- (xi) *Governing Law*. The Series A New Timber Notes and Series B New Timber Notes shall be governed by the laws of the State of New York.
- 4.6.3. Full and Complete Satisfaction. The Distributions to the Pre-petition Indenture Trustee for the benefit of Holders of the Timber Notes under this Article IV shall be in full and complete satisfaction, release and discharge of and in exchange for all Allowed Scopac Timber Note Secured Claims. Except for the express obligations created by virtue of this Plan, none of the Debtors, the Plan Proponents and the Reorganized Entities shall have any obligation in respect of the Scopac Timber Note Secured Claims or the Scopac Timber Notes. Without limiting the foregoing, in each case without any further action on the part of the Bankruptcy Court or any Person, including but not limited to the Pre-petition Indenture Trustee, the Holders of Scopac Timber Notes and any governmental agency (x) any and all further Claims for any amounts allegedly owing under the Scopac Timber Notes and the Pre-petition Indenture shall be discharged to the fullest extent permitted under section 1141 of the Bankruptcy Code, (y) the Scopac Timber Notes and Pre-petition Indenture shall be deemed cancelled and of no further force or effect and all obligations thereunder shall be deemed likewise discharged, and (z) the Pre-petition Indenture Trustee shall be discharged of all duties under the Pre-petition Indenture. On the Effective Date, the Holders of Scopac Timber Note Secured Claims shall be deemed to have forever released and discharged the Pre-petition Indenture Trustee under the Pre-petition Indenture.

4.7. Treatment of Class 7 – Palco Trade Claims.

- **4.7.1.** *Impairment and Voting.* Class 7 is impaired by this Plan. Each Holder of an Allowed Palco Trade Claim is entitled to vote to accept or reject this Plan.
- **4.7.2.** *Treatment.* On the Distribution Date, a Holder of an Allowed Palco Trade Claim shall receive, in full satisfaction, release and discharge of and in exchange for such Claim (<u>plus</u> interest), together with Allowed Scopac Trade Claims, Allowed Palco General Unsecured Claims and Allowed Scopac General Unsecured Claims, its Pro Rata share of \$10.6 million plus its applicable Litigation Trust Participation for any remaining amount owed.

4.8. Treatment of Class 8 – Scopac Trade Claims.

- **4.8.1.** *Impairment and Voting.* Class 8 is impaired by this Plan. Each Holder of an Allowed Scopac Trade Claim is entitled to vote to accept or reject this Plan.
- **4.8.2.** *Treatment.* On the Distribution Date, a Holder of an Allowed Scopac Trade Claim shall receive, in full satisfaction, release and discharge of and in exchange for such Claim (plus interest); together with Allowed Palco Trade Claims, Allowed Palco General

Unsecured Claims and Allowed Scopac General Unsecured Claims its Pro Rata share of \$10.6 million plus its applicable Litigation Trust Participation for any remaining amount owed.

4.9. Treatment of Class 9 - Timber Note Unsecured Claims.

- **4.9.1.** *Impairment and Voting.* Class 9 is impaired by this Plan. Each Holder of an Allowed Timber Note Unsecured Claim as of the Record Date is entitled to vote to accept or reject this Plan.
- **4.9.2.** *Treatment*. Each Holder of a Timber Note Unsecured Claim shall receive from the Litigation Trust, in full satisfaction, release and discharge of and in exchange for such Claim, unless such Holder agrees to accept lesser treatment of such Claim, its applicable Litigation Trust Participation.

4.10. Treatment of Class 10 - Palco General Unsecured Claims.

- **4.10.1.** *Impairment and Voting.* Class 10 is impaired by this Plan. Each Holder of an Allowed Palco General Unsecured Claim as of the Record Date is entitled to vote to accept or reject this Plan.
- **4.10.2.** *Treatment.* On the Distribution Date, a Holder of an Allowed Palco General Unsecured Claim shall receive, in full satisfaction, release and discharge of and in exchange for such Claim (<u>plus</u> interest), together with Allowed Palco Trade Claims, Allowed Scopac Trade Claims and Allowed Scopac General Unsecured Claims, its Pro Rata share of \$10.6 million plus its applicable Litigation Trust Participation for any remaining amount owed.

4.11. Treatment of Class 11 - Scopac General Unsecured Claims.

- **4.11.1.** *Impairment and Voting.* Class 11 is impaired by this Plan. Each Holder of an Allowed Scopac General Unsecured Claim as of the Record Date is entitled to vote to accept or reject this Plan.
- **4.11.2.** *Treatment.* On the Distribution Date, a Holder of an Allowed Scopac General Unsecured Claim shall receive, in full satisfaction, release and discharge of and in exchange for such Claim (<u>plus</u> interest), together with Allowed Palco Trade Claims, Allowed Scopac Trade Claims and Allowed Palco General Unsecured Claims, its Pro Rata share of \$10.6 million plus its applicable Litigation Trust Participation for any remaining amount owed.

4.12. Treatment of Class 12 - Inter-Debtor Claims.

- **4.12.1.** *Impairment and Voting.* Class 12 is impaired by this Plan. Class 12 is deemed to have rejected this Plan, and therefore, shall not be entitled to vote to accept or reject this Plan.
- **4.12.2.** *Treatment.* Inter-Debtor Claims shall be discharged and the Holders of Class 12 Inter-Debtor Claims are entitled to no Distributions under this Plan.

4.13. Treatment of Class 13 - Non-Debtor Affiliate Claims.

- **4.13.1.** *Impairment and Voting.* Class 13 is impaired by this Plan. Class 13 is deemed to have rejected this Plan, and therefore, shall not be entitled to vote to accept or reject this Plan.
- **4.13.2.** *Treatment.* Non-Debtor Affiliate Claims shall be discharged and the Holders of Non-Debtor Affiliate Claims are entitled to no Distributions under this Plan. Pursuant to section 510(a) of the Bankruptcy Code and various loan documents entered into with Marathon, including, without limitation, the Subordinated Intercompany Note dated July 18, 2006, any Claims of Maxxam Group Inc. and its affiliates, Maxxam Inc. and Maxxam Group Holdings Inc., shall be subordinated and shall not be entitled to any Distributions under this Plan.

4.14. Treatment of Class 14 – Interests in the Debtors.

- **4.14.1.** *Impairment and Voting.* Class 14 is impaired under this Plan. The Holders of Class 14 Interests are entitled to no Distributions under this Plan, and all Equity Interests shall be deemed canceled as of the Effective Date. Class 14 is deemed to have rejected this Plan, and therefore, shall not be entitled to vote to accept or reject this Plan.
- **4.14.2.** *Treatment.* On the Effective Date, all Equity Interests shall be canceled, annulled and extinguished and all other agreements, instruments and documents evidencing the Equity Interests and the rights of the Holders thereof, shall be automatically cancelled and deemed null and void and of no further force and effect (all without further act or action by any Person) and Holders of Equity Interests shall not be entitled to receive or retain any property or interest in property under this Plan on account of such Equity Interests.
- **4.15.** Claims for Substantial Contribution. No Claim for substantial contribution pursuant to section 503(b) of the Bankruptcy Code by the Committee, any present or former members thereof or their respective professionals, representatives and agents shall be allowed against the Debtors or their Estates; <u>provided</u>, <u>however</u>, that members for the Committee may assert Claims for the reimbursement of actual, necessary expenses pursuant to section 503(b)(3)(F) of the Bankruptcy Code.

V.

PROVISIONS REGARDING VOTING, EFFECT OF REJECTION BY IMPAIRED CLASSES, AND CONSEQUENCES OF NONCONFIRMABILITY

- **5.1. Voting Rights.** Each Holder of an Allowed Claim or Allowed Interest as of the Voting Deadline in an impaired Class of Claims or Interests that is not deemed to have rejected this Plan shall be entitled to vote separately to accept or reject this Plan as provided in the order entered by the Bankruptcy Court establishing certain procedures with respect to the solicitation and tabulation of votes to accept or reject this Plan.
- **5.2.** Acceptance Requirements. An impaired Class of Claims shall have accepted this Plan if votes in favor of this Plan have been cast by at least two-thirds in amount and more than one-half in number of the Allowed Claims in such Class that have voted on this Plan. An

impaired Class of Interests shall have accepted this Plan if votes in favor of this Plan have been cast by at least two-thirds in amount of the Interests in such Class that have voted on this Plan.

- **5.3. Cramdown**. If all applicable requirements for Confirmation of this Plan are met as set forth in section 1129(a)(1) through (13) of the Bankruptcy Code, except subsection (8) thereof, this Plan shall be treated as a request that the Bankruptcy Court confirm this Plan in accordance with section 1129(b) of the Bankruptcy Code, notwithstanding the failure to satisfy the requirements of section 1129(a)(8), on the basis that this Plan is fair and equitable and does not discriminate unfairly with respect to each Class of Claims that is impaired under, and has not accepted, this Plan.
- **5.4. Tabulation of the Votes.** The Plan Proponents shall cause the tabulation of all votes on this Plan for the purpose of determining whether this Plan satisfies sections 1129(a)(8) and/or (10) of the Bankruptcy Code.

VI. EXECUTORY CONTRACTS AND UNEXPIRED LEASES

- 6.1. Rejection of Contracts and Leases. Except as otherwise provided herein or pursuant to the Confirmation Order, as of the Effective Date, all executory contracts and unexpired leases between the Debtors and any Person, including, but not limited to, all Intercompany Contracts, shall be rejected pursuant to section 365(a) of the Bankruptcy Code except for (a) any such contract or lease that has been assumed or rejected or renegotiated and either assumed or rejected on renegotiated terms, pursuant to an order of the Bankruptcy Court entered prior to the Effective Date, or (b) any such contract or lease that is specifically treated otherwise in this Plan. Entry of the Confirmation Order shall constitute approval, pursuant to section 365(a) of the Bankruptcy Code, of the rejection and assumption of executory contracts and unexpired leases provided for herein; provided, however, that any Environmental Obligation shall be treated as indicated in Section 2.5 of this Plan and any order entered in connection with Confirmation of this Plan shall not constitute a finding that any Environmental Obligation is an executory contract.
- **6.2. Assumption of Certain Specified Contracts and Lease.** Notwithstanding anything to the contrary contained in this Plan, including the immediately preceding Section 6.1, a list of Assumed Contracts which shall be deemed assumed pursuant to section 365(a) of the Bankruptcy Code as of the Effective Date shall be provided in the Plan Supplement, together with the Plan Proponents' estimate of the cure costs that would result from such assumption; *provided*, *however*, that any Environmental Obligation shall be treated as indicated in Section 2.5 of this Plan and any order entered in connection with Confirmation of this Plan shall not constitute a finding that any Environmental Obligation is an executory contract; *provided*, *further*, *however*, the Plan Proponents and the Reorganized Entities reserve the right, at any time prior to the Effective Date, to amend the Plan Supplement to: (a) delete any Assumed Contract listed therein, thus providing for its rejection pursuant to this Plan; or (b) add any executory contract or unexpired lease thereto, thus providing for its treatment as an Assumed Contract pursuant to this Plan. The Plan Proponents or the Reorganized Entities, as the case may be, shall provide notice of any such amendment to the Plan Supplement to the parties to the Assumed Contract affected thereby and to the parties on the then applicable service list in the

Reorganization Cases. Each Assumed Contract listed in the Plan Supplement shall be assumed only to the extent that any such contract or lease constitutes an executory contract or unexpired lease that is subject to assumption or rejection under section 365 of the Bankruptcy Code. Listing a contract or lease in the Plan Supplement shall not constitute an admission by the Plan Proponents or the Reorganized Entities that such contract or lease constitutes an executory contract or unexpired lease that is subject to assumption or rejection under section 365 of the Bankruptcy Code or that the Plan Proponents or the Reorganized Entities have any liability thereunder.

- **6.3.** Assumptions and Assignments of Real Property Assumed Contracts. Each Real Property Assumed Contract listed in the Plan Supplement shall include a description of any modifications, supplements, restatements or other agreements made directly or indirectly by any agreement, instrument or other document that in any manner affects such contract or lease, irrespective of whether such agreement, instrument or other document is listed in the Plan Supplement, unless such modification, amendment, supplement, restatement or other agreement is rejected pursuant to this Plan.
- **6.4.** Assignments Related to the Restructuring Transactions. As of the effective time of an applicable Restructuring Transaction, any Assumed Contract (including any related agreement) to be held by any surviving, resulting or acquiring corporation in an applicable Restructuring Transaction, shall be deemed assumed by the Debtors and assigned to the applicable Reorganized Entity pursuant to section 365 of the Bankruptcy Code.
- **6.5. Assumption of Pension Plan.** As of the Effective Date, the Reorganized Entities shall be deemed to have assumed the Palco Pension Plan pursuant to section 365(a) of the Bankruptcy Code. Upon the Effective Date, the Reorganized Entities shall continue to pay the obligations under the Palco Pension Plan in accordance with applicable law with respect to continued funding of such plans. Nothing in this Plan shall be deemed to discharge, release or relieve any Person or Entity from any current or future liability under applicable law with respect to the Palco Pension Plan. Any and all obligations to participants under the Palco Pension Plan shall be paid in accordance with applicable law.
- **6.6. Worker's Compensation Programs.** Upon Confirmation and consummation of this Plan, the Reorganized Entities shall continue any pre-petition workers' compensation programs in accordance with applicable law, and the obligations of the Reorganized Entities under applicable law with respect to continued funding of such programs shall remain unaltered. Nothing in this Plan shall be deemed to discharge, release or relieve the Debtors or the Reorganized Entities, of or from any current or future liability for their workers' compensation programs under applicable law. Any and all obligations under the pre-petition workers' compensation programs shall be paid in accordance with applicable law. The Debtors (and the Reorganized Entities, as applicable, upon the Effective Date of this Plan) shall be responsible for all valid claims for benefits and liabilities under the workers' compensation programs regardless of when the actual injuries occurred.
- 6.7. Compensation and Benefit Programs. Except as otherwise set forth in Sections 6.5 and 6.6, to the extent provided herein or in the Plan Supplement, all employment and severance agreements and policies, and all compensation and benefit plans, policies, and

programs of the Debtors applicable to their employees, officers and directors including, without limitation, all savings plans, retirement plans, health care plans, disability plans, severance benefit agreements and plans, incentive plans, deferred compensation plans and life, accidental death and dismemberment insurance plans, shall be treated as executory contracts under the Plan, and on the Effective Date shall be deemed rejected pursuant to the provisions of sections 365 and 1123 of the Bankruptcy Code, except for executory contracts or employee benefit plans specifically assumed pursuant to this Plan or the Plan Supplement.

- 6.8. Cure of Defaults. On the Effective Date, the Reorganized Entities, as the case may be, (a) shall cure or provide adequate assurance that it shall cure any and all undisputed defaults under any Assumed Contract, and (b) compensate or provide adequate assurance that it shall promptly compensate the other parties to such executory contract or unexpired lease for the agreed amount of any actual pecuniary loss to such party resulting from such undisputed default in accordance with section 365(b)(1) of the Bankruptcy Code. In the event that the Reorganized Entities dispute the existence of a default, or the nature, extent or amount of any required cure, adequate assurance or compensation, the obligations of the Reorganized Entities under section 365(b) of the Bankruptcy Code shall be determined at the Confirmation Hearing or at any other hearing ordered by the Bankruptcy Court, and any such obligations shall be performed by the Reorganized Entities within thirty days after the Effective Date unless otherwise provided in the Confirmation Order or by other order of the Bankruptcy Court.
- 6.9. Rejection Claims. If the rejection of an executory contract by the Debtors (pursuant to this Plan or otherwise) results in a Claim, then such Claim shall be forever barred and shall not be enforceable against the Debtors and the Reorganized Entities unless a Proof of Claim is filed with the Balloting and Claims Agent and served upon counsel for the Debtors, counsel for the Plan Proponents, counsel for the Reorganized Entities and counsel for the Litigation Trustee no later than thirty (30) days after the earlier of (i) entry of the Confirmation Order, or (ii) entry of an order approving such rejection. Unless otherwise ordered by the Bankruptcy Court, all Claims arising from the rejection of executory contracts and unexpired leases shall be treated, to the extent they are Allowed Claims, as Class 7, 8, 10 and 11 Claims, as appropriate, and shall be forever barred and shall not be enforceable against the Reorganized Entities.

VII. MEANS OF IMPLEMENTATION OF THE PLAN

7.1. Summary of Reorganization of the Debtors. On or prior to the Effective Date, (a) as set forth in Section 4.6.2.1(a)(i) above, to the extent that Class 6 does not make the election pursuant to section 1111(b)(1)(A)(i) of the Bankruptcy Code, the Plan Proponents shall contribute \$225 million in Cash to Newco, or (b) as set forth in Section 4.6.2.2(a)(i) above, to the extent that Class 6 makes the election pursuant to section 1111(b)(1)(A)(i) of the Bankruptcy Code, on the Distribution Date, in full satisfaction, release and discharge of and in exchange for such Claims, the Plan Proponents shall contribute [\$75] million in Cash to Newco. Also on the Effective Date, the Debtors shall be reorganized into two newly formed Reorganized Entities, Newco and Townco, and, except as otherwise set forth herein, all of the Debtors' Assets shall be transferred to these Reorganized Entities free and clear of all Claims, Liens, charges, other encumbrances and Interests. On and after the Effective Date, the Reorganized Entities may

operate their businesses, may use, acquire and dispose of property, may retain, compensate and pay any professionals or advisors, and compromise or settle any causes of action, claims or interests without supervision of or approval by the Bankruptcy Court and free and clear of any restrictions of the Bankruptcy Code or the Bankruptcy Rules other than restrictions expressly imposed by the Plan and the Confirmation Order.

- **7.2.** Litigation Trust Assets. On the Effective Date, as set forth below, all Litigation Trust Assets of the Debtors shall be transferred by the Debtors to the Litigation Trust free and clear of all Claims, Liens, charges, other encumbrances and Interests.
- 7.3. Voting by and Distributions to Holders of Claims against the Palco Debtors. The Palco Debtors shall be pooled for the purposes of voting, Confirmation and Distribution. A Claim against any one of the Palco Debtors shall be deemed as a Claim against all of the Palco Debtors. No distributions shall be made under the Plan on account of Inter-Debtor Claims among the Debtors and such Claims shall be discharged on the Effective Date in accordance with Section 4.12 of this Plan. With respect to the Palco Debtors, Holders of Allowed Claims in each Class established pursuant to this Plan shall be entitled to their Pro Rata Share of assets available for Distribution to such Class without regard to which Palco Debtor was originally liable for such Claim.
- **7.4.** No distributions for Holders of Certain Claims and Interests. No distributions shall be made under the Plan on account of Non-Debtor Affiliate Claims and such claims shall be discharged on the Effective Date in accordance with Section 4.13 of this Plan. No distributions shall be made under the Plan on account of Equity Interests in the Debtors, including, without limitations, those Equity Interests held by other Debtor and Non-Debtor affiliates, in accordance with Section 4.14 of this Plan. All guarantees of the Debtors of the obligations of any other Debtor shall be deemed eliminated so that any claim against any Debtor and any guarantee thereof executed by any other Debtor and any joint or several liability of any of the Debtors shall be deemed to be one obligation of the Debtors.
- **7.5.** Operations of the Reorganized Entities. On and after the Effective Date, the Reorganized Entities may operate their businesses, may use, acquire and dispose of property, may retain, compensate and pay any professionals or advisors, and compromise or settle any causes of action, claims or interests without supervision of or approval by the Bankruptcy Court and free and clear of any restrictions of the Bankruptcy Code and the Bankruptcy Rules other than restrictions expressly imposed by the Plan or the Confirmation Order.

7.6. Restructuring Transactions.

7.6.1. Authorized Share Capital and Corporate Structure. On or as soon as reasonably practicable after the Effective Date, as set forth in Article IX of this Plan, (i) 100% of the Newco equity interests shall, without the need for any further corporate act or other action under any applicable law, regulation, order or rule, be issued and distributed by Newco to the Plan Proponents, [85%] to MRC, and [15%] to Marathon (subject to adjustment); and (ii) 100% of the Townco equity interests shall, without the need for any further corporate act or other action under any applicable law, regulation, order or rule, be issued and distributed by Townco to Marathon.

- 7.6.2. Transfer of Assets. Except as otherwise set forth in this Plan, on the Effective Date, the Debtors shall transfer all Assets of the Estates and Interests in the Estates, to the fullest extent of sections 541 and 1123(a)(5)(B) of the Bankruptcy Code (including any stock of subsidiaries), and any and all other rights and Assets of the Debtors of every kind and nature to the Reorganized Entities and the Litigation Trust, as applicable, free and clear of all Liens, Claims and Interests other than (i) those Liens, Claims and Interests retained or created pursuant to this Plan or any document entered into in connection with the transactions described in this Plan, and (ii) Liens that have arisen subsequent to the Petition Date on account of taxes that arose subsequent to the Petition Date. The transfer and assignment of any Assets of the Debtors shall be, to the fullest extent permitted by law, exempt from all stamp taxes and similar taxes within the meaning of section 1146(c) of the Bankruptcy Code. Specifically,
 - (a) Any and all of the Assets of the Mill and Scopac, and any and all Assets of the Debtors currently associated with or anticipated to be associated with the Mill and Scopac, and any other Assets of the Debtors, other than those being transferred to Townco or transferred to the Litigation Trust, shall be transferred by the Debtors to Newco;
 - (b) Any and all of the Assets of the Debtors currently associated with or anticipated to be associated with the Scotia, including, without limitation, the power plant and the Britt mill in Arcata, California, shall be transferred by the Debtors to Townco;
 - (c) Any Litigation Trust Assets of the Debtors shall be transferred by the Debtors to the Litigation Trust; and
 - (d) Cash in an amount equal to the unpaid portion of the Allowed Class 5 Scopac Loan Claim <u>plus</u> accrued but unpaid interest shall be transferred from the SAR Account by the Debtors to the Holder of the Allowed Class 5 Scopac Loan Claim. Any remaining amount held in the SAR Account shall be transferred by the Debtors to Newco. Any remaining amount owed in respect of the Allowed Class 5 Scopac Loan Claim shall be paid by Newco.
- Date, and after giving effect to the Distributions to be made on the Effective Date hereunder, (i) all existing securities, equity interests, notes, bonds, indentures, and other instruments or documents evidencing or creating any indebtedness, equity interest or obligation, and all Liens, charges, encumbrances and rights related to the foregoing (except as same relates to the Palco DIP Loan), including but not limited to the Palco Term Loan Agreement, the Scopac Timber Notes, the Pre-petition Indenture, the Scopac Loan Agreement and all Equity Interests, shall, if not terminated, canceled, annulled or extinguished by another provision of this Plan, be fully and finally terminated, cancelled, annulled and extinguished and deemed null and void and of no further force and effect and all obligations thereunder shall be deemed likewise discharged (all without further act or action by any Person) and none of the Debtors, the Plan Proponents and the Reorganized Entities shall have any obligation in respect of same, and (ii) the Pre-petition Indenture. Trustee shall be discharged of all duties under the Pre-petition Indenture. Notwithstanding the foregoing and anything in this Plan to the contrary, the Pre-petition

Indenture shall continue in effect solely for the purposes of allowing the Pre-petition Indenture Trustee to make Distributions to Holders of Allowed Scopac Timber Note Claims pursuant to this Plan.

- **7.6.4.** Certificates of Formation and Organizational Documents of Reorganized Entities. As of the Effective Date, the certificates of formation and limited liability company operating agreements of each of the Reorganized Entities (or comparable organizational documents) shall be substantially in the form set forth in the Plan Supplement and shall, among other things, (i) prohibit the issuance of non-voting equity securities to the extent required by section 1123(a) of the Bankruptcy Code and (ii) authorize the issuance of equity interests in amounts not less than the amounts necessary to permit the distributions thereof required or contemplated by the Plan. After the Effective Date, the Reorganized Entities may amend and restate their certificates of formation and limited liability company operating agreements as permitted by applicable law or pursuant to such certificates of formation and limited liability company operating agreements.
- 7.6.5. Additional Transactions. The Plan Proponents and the Reorganized Entities reserve the right to undertake transactions as may be necessary or appropriate under the circumstances. Such transactions may include one or more mergers, sales, consolidations, restructurings, acquisitions, dispositions, liquidations or dissolutions, as may be determined by the Plan Proponents or the Reorganized Entities. The actions to effect these Restructuring Transactions may include: (a) the execution and delivery of appropriate agreements or other documents of merger, sale, consolidation, restructuring, disposition, liquidation or dissolution containing terms that are consistent with the terms of this Plan and that satisfy the applicable requirements of applicable state law and such other terms to which the applicable entities may agree; (b) the execution and delivery of appropriate instruments of transfer, assignment, assumption or delegation of any asset, property, right, liability, duty or obligation on terms consistent with the terms of this Plan and having such other terms to which the applicable entities may agree; (c) the filing of appropriate certificates or articles of merger, consolidation, incorporation, formation or dissolution pursuant to applicable state law; and (d) all other actions that the applicable entities determine to be necessary or appropriate, including making filings or recordings that may be required by applicable state law.
- 7.7. Post-Effective Date Management of the Reorganized Entities. Except as expressly provided in this Plan and the certificates of formation and limited liability company operating agreements of the Reorganized Entities, which certificates may be amended from time to time, the operation, management and control of the Reorganized Entities shall be the general responsibility of their boards of directors or managers and senior officers, which shall thereafter have the responsibility for the management, control and operation of the Reorganized Entities, respectively.
- **7.7.1.** Directors and Officers of the Reorganized Entities. On and after the Effective Date, the business and affairs of the Reorganized Entities shall be managed by the officers and directors or managers, as the case may be, identified in the Disclosure Statement, as supplemented or otherwise modified by the Plan Supplement. Biographical information regarding these proposed officers, directors, and managers shall be set forth in the Disclosure Statement, as supplemented or otherwise modified by the Plan Supplement. A schedule of the

annual compensation to be paid to persons serving as executives, officers and directors or managers as of the Effective Date shall be set forth in the Plan Supplement.

- 7.7.2. New Employment, Retirement, Indemnification and Other Related Agreements. As of the Effective Date, the Reorganized Entities, as the case may be, shall have the authority, without the need for any approval by the Bankruptcy Court, as determined by their respective governing Persons or Entities, (i) to maintain, amend or revise existing employment, retirement, welfare, incentive, severance, indemnification and other agreements with its active and retired directors or managers, officers and employees, subject to the terms and conditions of any such agreement, and (ii) to enter into new employment, retirement, welfare, incentive, severance, indemnification and other agreements for active and retired employees.
- 7.8. **Exit Financing.** On the Effective Date, without the requirement of further action, the Reorganized Entities shall be authorized and directed to execute and deliver those documents necessary or appropriate to obtain the Exit Financing, including without limitation, any documents required in connection with the creation or perfection of the Liens on the collateral for the Exit Financing. The maximum amount of Exit Financing with respect to Newco shall be \$50 million or as otherwise permitted under the Pre-petition Indenture for the Timber Notes, secured by the Timberland Assets of Newco. The form of any such documents shall be included Confirmation of this Plan shall constitute an approval of the in the Plan Supplement. transactions contemplated hereby and all the actions to be taken, undertakings to be made and obligation to be incurred by the Reorganized Entities, as the case may be, in connection therewith, including the issuance by Newco to Marathon (and the retention by Marathon) of a promissory note in the aggregate approximate principal amount of \$25 million secured by Liens on the Mill Working Capital. The Exit Financing and or the Reorganized Entities' Cash balances and operations, may be used for any purpose permitted by the Exit Financing, including the funding of obligations under this Plan, such as the payment of Administrative Expense Claims and the satisfaction of ongoing working capital requirements. Cash payments to be made pursuant to this Plan shall be made by the Reorganized Entities, and the Reorganized Entities shall be entitled to transfer funds between and among themselves as they deem to be necessary or appropriate to enable the Reorganized Entities to satisfy their obligations under this Plan. Any intercompany claims resulting from such transfers shall be accounted for and settled in accordance with the methodology determined by the Reorganized Entities in their sole discretion.
- **7.9. Dissolution of Corporate Entities**. As soon as practicable after the Effective Date, the Reorganized Entities may take all actions necessary or appropriate to effect the dissolution of each of the Debtors under the appropriate state laws or take such other actions as the Reorganized Entities deem appropriate to provide for the revocation of the corporate charter for each of the Debtors.
- **7.10.** Corporate and LLC Action. Upon entry of the Confirmation Order, the transfers and dissolutions contemplated by this Plan shall be deemed authorized and approved in all respects. On the Effective Date, the matters provided under the Plan involving the corporate structures of the Debtors and the Reorganized Entities shall be deemed to have occurred and shall be in effect from and after the Effective Date pursuant to applicable state laws without any requirement of further action by the stockholders or directors of the Debtors or the Reorganized

Entities. On the Effective Date, the Litigation Trustee shall be authorized and directed to take all necessary and appropriate actions to effectuate the transactions contemplated by the Litigation Trust Agreement, Plan and other Plan Documents.

- **7.11. Authorization to Implement this Plan.** The entry of the Confirmation Order shall constitute authorization for the Debtors, the Plan Proponents, the Reorganized Entities and the Litigation Trustee to take or cause to be taken all corporate and limited liability company actions necessary or appropriate to implement all provisions of, and to consummate this Plan and the Plan Documents prior to, on and after the Effective Date and all such actions taken or caused to be taken for which Bankruptcy Court authorization is required shall be deemed to have been authorized by the Bankruptcy Court without further act or action under any applicable law, order, rule or regulation, except as otherwise expressly set forth in this Plan.
- **7.12.** Effectuating Documents and Further Transactions. Each of the Debtors, the Plan Proponents, the Reorganized Entities and the Litigation Trustee, as the case may be, is authorized and directed to execute, deliver, file or record such contracts, instruments, releases and other agreements or documents and take such actions as may be necessary or appropriate to effectuate, implement and further evidence the terms and conditions of the Plan Documents.
- **7.13.** Compliance With Environmental Laws. Under the Plan, the Debtors, the Plan Proponents and the Reorganized Entities, as the case may be, shall comply, complete, perform, satisfy and/or provide for satisfaction or completion of any current, ongoing, executory, and future regulatory or statutory obligations which arise or result from, or may arise or result from, the Environmental Obligations.

The Plan is specifically conceived and shall be implemented in a manner which complies with the California state and federal ITPs and consistency determinations under CESA, including the associated HCP and IA, as well as AB 1986, including the Agreement Relating to Enforcement of AB 1986 and the associated, recorded CC&Rs.

VIII. ESTABLISHMENT OF LITIGATION TRUST AND DESIGNATION OF LITIGATION TRUSTEE

8.1. Establishment of Litigation Trust. On the Effective Date, the Reorganized Entities shall take any and all such actions as may be necessary or appropriate to establish the Litigation Trust, including the execution and delivery of the Litigation Trust Agreement, in substantially the form provided in the Plan Supplement; provided, however, for avoidance of doubt, Litigation Trust Assets do not include rights to setoff under section 553 of the Bankruptcy Code; provided, further, however, the following Causes of Action shall not be transferred to the Litigation Trust: (i) Causes of Action against Debtor, Plan Proponent (in any capacity, including without limitation, Marathon, as lender to the Palco Debtors), Reorganized Entity and the Holder of the Class 5 Scopac Loan Claim; (ii) Avoidance Actions under section 547(b)(4)(a) of the Bankruptcy Code (i.e., ninety (90) day preference actions), with respect to trade creditors that (x) supply the Reorganized Entities in the ordinary course of their business with goods and services, and (y) are identified in writing by the Reorganized Entities to the Litigation Trustee within ten (10) Business Days after the Litigation Trustee submits a written list of potential defendants to

the Reorganized Entities; (iii) Causes of Action with respect to accounts receivables, tax refunds, tax rebates and any other amounts owed to the Debtors or Reorganized Entities by account debtors; and (iv) Causes of Action with respect to Environmental Obligations.

The Litigation Trust may also be known as the "[TBD] Litigation Trust" but shall not be referred to as any of the following: "Scotia Development"; "Pacific Lumber"; "Britt Lumber"; "Salmon Creek"; "Scotia Inn"; "Scotia Pacific"; "Palco"; or "Scopac".

- **8.2. Federal Income Tax Treatment.** For federal income tax purposes, the beneficiaries of the Litigation Trust shall be treated as the grantors of the Litigation Trust and deemed to be the owners of the assets of the Litigation Trust, and the Reorganized Entities shall treat the transfer of the assets of the Debtors to the Litigation Trust as a deemed transfer to such beneficiaries followed by a deemed transfer by such beneficiaries back to the Litigation Trust.
- **8.3. Purpose of Litigation Trust.** The Litigation Trust shall be established for the purposes liquidating and Distributing the Litigation Trust Assets of the Litigation Trust to the Holders of Allowed Classes 7, 8, 9 10, and 11 and paying Statutory Fees as set forth in this Plan. The Funding Amount shall not be considered an asset of the Litigation Trust for Distribution to Holders of Allowed Claims for Classes 7, 8, 9, 10 and 11. The Litigation Trustee shall be responsible for prosecuting, settling, resolving or abandoning all Litigation Trust Assets. Other rights and duties of the Litigation Trustee and the beneficiaries shall be as set forth in the Litigation Trust Agreement. The Reorganized Entities shall provide the Litigation Trustee with reasonable access to their books, records, documents and personnel for investigation and prosecution of the Litigation Trust Assets and for the making of Distributions, at the expense of the Litigation Trust.
- **8.4.** Powers and Obligations of Litigation Trust. In addition to all powers enumerated in this Plan, in the Litigation Trust Agreement and in the Confirmation Order, from and after the Effective Date, the Litigation Trust shall succeed to all of the rights of the Debtors necessary for prosecuting, settling, resolving or abandoning all Litigation Trust Assets. As of the Effective Date, the Litigation Trust shall be responsible for performing the obligations, enforcing the rights and exercising the remedies of the Debtors with respect to any claim or interest of the Debtors or the Estates in accordance with section 1123(b)(3)(B) of the Bankruptcy Code, for making distributions to Holders of Allowed Claims for Classes 7, 8, 9, 10 and 11, and for settling, resolving and objecting to Claims for Classes 7, 8, 9, 10 and 11 against the Debtors and for the investigation, prosecution and/or settlement of Litigation Trust Assets.
- **8.5.** Litigation Trust Distributions. On the Effective Date, each Holder of an Allowed Claim in Classes 7, 8, 9, 10 and 11, shall, by operation of the Plan, (i) become a beneficiary of the Litigation Trust, (ii) be bound by the Litigation Trust Agreement, and (iii) receive its Litigation Trust Participation. The Litigation Trustee shall make distributions to the Holders of Allowed Claims in Classes 7, 8, 9, 10 and 11 as set forth in the Litigation Trust Agreement and this Plan.
- **8.6. Appointment of the Litigation Trustee.** Subject to Bankruptcy Court approval, the Committee and the Plan Proponents shall nominate one person to serve as the Litigation Trustee. The identity and resume of the Litigation Trustee shall be filed with the Bankruptcy

Court and served on those requesting notice pursuant to Bankruptcy Rule 2002 at least 15 days before the Confirmation Date or such other date fixed by the Bankruptcy Court. The Litigation Trustee shall be the exclusive trustee of the assets of the Litigation Trust for purposes of 31 U.S.C. § 3713(b) and 26 U.S.C. § 6012(b)(3), as well as the appointed representative of the Debtors with respect to the Avoidance Actions and all other Litigation Trust Assets, and net proceeds thereof, pursuant to section 1123(b)(3)(B) of the Bankruptcy Code. The only assets of the Litigation Trust shall be the Litigation Trust Assets and the net proceeds thereof.

- **8.7. Litigation Trust Board.** The Committee shall choose three persons to serve, without compensation, as members of the Litigation Trust Board, which shall have the responsibility to review and advise the Litigation Trustee with respect to the liquidation and Distribution of the Litigation Trust Assets in accordance with the Litigation Trust Agreement and the Confirmation Order.
- **8.8.** Litigation Trusts Costs and Expenses. The costs and expenses incurred by the Litigation Trust on and after the Effective Date shall be paid in the ordinary course of business from the Litigation Trust.
- **8.9.** Litigation Trust Funding. The Litigation Trustee shall satisfy any fees and expenses of the Litigation Trust with Cash proceeds of the Litigation Trust Assets when and to the extent they are realized. The Litigation Trustee, in its discretion, shall hire counsel and such other professionals. On the Effective Date, Newco shall fund or cause to be funded the Funding Amount to the Litigation Trust. Except as set forth in this Section 8.9, the Debtors, the Plan Proponents, and the Reorganized Entities shall have no obligation to provide any funds or other property or assets to the Litigation Trust and pay or reimburse any of its expenses.
- **8.10. Distributions.** Any recovery by the Litigation Trust on account of the Litigation Trust Assets shall be applied in the following order: (i) first, to pay any unpaid costs and expenses of the Litigation Trust, including without limitation reasonable attorneys' fees and expenses and court costs; (ii) second, to repay the Funding Amount to Newco, together with interest thereon, until the Funding Amount (together with all accrued interest) has been repaid in full; and (iii) third, distributed to Holders of Allowed Claims for Classes 7, 8, 9, 10 and 11 in accordance with this Plan and the Litigation Trust Agreement.
- **8.11.** Resignation, Death or Removal of the Litigation Trustee. The Litigation Trustee may be removed by the Litigation Trust Board with the approval of the Bankruptcy Court upon application for good cause shown. In the event of the resignation, removal, death or incapacity of the Litigation Trustee, the Litigation Trust Board shall designate another Person to become Litigation Trustee and thereupon the successor the Litigation Trustee, without any further action, shall become fully vested with all of the rights, powers, duties and obligations of his or her predecessor.
- **8.12. Termination of the Litigation Trust**. The duties, responsibilities and powers of the Litigation Trustee, and the Litigation Trust, shall terminate on the earlier of (i) full resolution of all Litigation Trust Assets transferred to the Litigation Trust, Distribution of the Litigation Trust Assets and the net proceeds thereof in accordance with this Plan and the Litigation Trust Agreement, and conclusion of all matters relative to the administration of the Litigation Trust,

except for the filing of all final tax returns, (ii) payment in full in Cash of the Allowed Claims of Holders of Allowed Claims for Classes 7, 8, 9, 10 and 11, or (iii) three (3) years from the Effective Date; *provided*, *however*, subject to approval of the Bankruptcy Court upon a finding for cause shown that an extension is necessary for the purpose of the Litigation Trust, the term of the Litigation Trust may be extended for a finite period based upon the particular circumstances at issue. Each such extension must be approved by the Bankruptcy Court within six (6) months of the beginning of the extended term with written notice thereof to include the Plan Proponents and the Reorganized Entities.

IX. METHOD OF DISTRIBUTIONS UNDER THE PLAN AND CLAIMS RECONCILIATION

- **9.1. Method of Distributions Under the Plan.** Distributions under this Plan shall be made in accordance with the following:
- 9.1.1. Distributions for Claims Allowed as of the Effective Date. Other than as set forth herein, all Distributions under this Plan to be made on the Effective Date to Holders of Claims that are Allowed as of the Effective Date shall be deemed made on the Effective Date if made on the Effective Date or as promptly thereafter as practicable, but in any event no later than: (a) 60 days after the Effective Date, or (b) such later date when the applicable conditions of Section 6.8 (Cure of Defaults) and Section 9.1.6 (Unclaimed/Undeliverable Distributions) are satisfied; provided, however, that (i) transfers of the Debtors' assets to the Reorganized Entities and Distributions of equity interests by the Reorganized Entities shall be made on the Effective Date; (ii) Distributions to the Holders of Allowed Class 6 Claims shall be made in accordance with the provisions of the New Timber Notes Indenture and (iii) Distribution to Holders of Allowed Claims for Classes 7, 8, 9, 10 and 11 shall be governed by the Litigation Trust Agreement.
- **9.1.2.** Distributions for Claims Allowed after the Effective Date. On each Quarterly Payment Date, the Litigation Trustee or the Reorganized Entities, as the case may be, shall make all distributions that become deliverable to Holders of Allowed Claims during the preceding calendar quarter.
- **9.1.3.** *Delivery of Distributions.* All Distributions to be made under this Plan shall be made to Holders of Allowed Claims (a) if any such Holder has filed a Proof of Claim, at the address of such Holder as set forth in the Proof of Claim, or at the addresses set forth in any written certification of address change delivered to the Disbursing Agent after the date of filing of such Proof of Claim, or (b) if any such Holder has not filed a Proof of Claim, at the last known address of such Holder as set forth in the Debtors' Schedules or Debtors' books and records.
- **9.1.4. Timing of Distributions.** Any payment or other Distribution required to be made under this Plan on a day other than a Business Day shall be due on the next succeeding Business Day. All payments or Distributions due on the Effective Date shall be made thereon or as soon as practicable thereafter but in no event later than ten calendar days

after the Effective Date. Any payment of Cash made pursuant to this Plan shall be deemed made when such payment by check or wire transfer is transmitted.

- **9.1.5. Minimum Cash Distributions.** No Cash payment less than fifty dollars shall be made to any Holder of a Claim unless a request therefor is made in writing to the Reorganized Entities and the Litigation Trustee, as the case may be.
- **9.1.6.** Unclaimed/Undeliverable Distributions. If any Cash or other Distribution pursuant to this Plan to any Holder of an Allowed Claim is returned as undeliverable, no further Distributions to such Holder shall be made until such time as the Reorganized Entities or the Litigation Trustee, as the case may be, is notified by written certification of such Holder's then-current address, at which time Distributions to such Holder shall be made without interest.
- 9.1.7. Failure to Claim Undeliverable Distributions. Any Holder of an Allowed Claim that does not assert a claim pursuant to this Plan for an undeliverable Distribution within one year after the Distribution was initially attempted shall have its claim for such undeliverable Distribution discharged and such Distributions shall be deemed to be unclaimed property under section 347(b) of the Bankruptcy Code. After such date, all Cash or other Distribution shall be forfeited and transferred to or retained by the Reorganized Entities or the Litigation Trustee, as the case may be, that attempted such payment free from any restrictions thereon, and the claim of any Holder to such Cash or other Distribution pursuant to this Plan shall be discharged and forever barred. Any Holder shall be forever barred from asserting any such claim against the Reorganized Entities. Nothing contained in this Plan shall require the Reorganized Entities or the Litigation Trustee to attempt to locate any Holder of an Allowed Claim. Unclaimed and undeliverable Distributions from the Litigation Trust to the Holders of Litigation Trust participations shall be governed by the Litigation Trust Agreement.
- **9.1.8.** Withholding and Reporting Requirements. In connection with this Plan, the Debtors and the Reorganized Entities, as applicable, shall comply with all withholding and reporting requirements imposed by federal, state, local, and foreign taxing authorities and all Distributions hereunder shall be subject to such withholding and reporting requirements. Notwithstanding the above, each Holder of an Allowed Claim that is to receive a Distribution shall have the sole and exclusive responsibility for the satisfaction and payment of any tax obligations imposed by any government unit, including income, withholding and other tax obligations, on account of such Distribution. The Reorganized Entities have the right, but not the obligation, to not make a Distribution until such Holder has made arrangements satisfactory to the Reorganized Entities for payment of any such tax obligations.
- **9.1.9. Setoff Rights.** The Reorganized Entities and the Litigation Trustee, as applicable, may, but shall not be required to, setoff against or recoup from the Holder of any Allowed Claim on which payments or other Distributions are to be made hereunder, claims of any nature that the Debtors, the Reorganized Entities or the Litigation Trust, as the case may be, may have against the Holder of such Allowed Claim. However, neither the failure to do so, nor the allowance of any Claim under this Plan, shall constitute a waiver or release of any such claim, right of setoff or right of recoupment against the Holder of such Allowed Claim.

9.2. Claims Administration Responsibility.

- **9.2.1.** *Right to Object to Claims.* The Debtors and the Reorganized Entities, as the case may be, have the responsibility and authority for administering, disputing, objecting to, compromising and settling or otherwise resolving and finalizing Distributions (if any) with respect to all Claims; *provided*, *however*, with respect to Class 7, 8, 9, 10 and 11 Claims, the Litigation Trustee as set forth in the Litigation Trust Agreement shall have the responsibility and authority for administering, disputing, objecting to, compromising and settling or otherwise resolving and finalizing Distributions (if any) with respect to such Claims. The Reorganized Entities, as the case may be, also shall have the right to litigate any Claims in any other court of competent jurisdiction, subject to any applicable state or federal statute of limitations. In addition, the Plan Proponents. the Reorganized Entities and the Litigation Trustee, as applicable, may, at any time, request that the Bankruptcy Court estimate any contingent or unliquidated Claim pursuant to section 502(c) of the Bankruptcy Code regardless of whether the Debtors have previously objected to such Claim.
- **9.2.2.** Claims Objection Deadline. The Debtors, the Reorganized Entities and the Litigation Trustee, as the case may be, shall have until the date that is 180 days after the Effective Date to bring any objections to Claims; <u>provided</u>, <u>however</u>, that such deadline may be extended by the Bankruptcy Court upon motion of the Debtors, the Reorganized Entities or the Litigation Trustee, as the case may be, without notice or a hearing.
- **9.2.3.** *Compromise and Settlements.* From and after the Effective Date, and without any further approval by the Bankruptcy Court, the Reorganized Entities and the Litigation Trustee, as applicable, may compromise and settle any Claims and Causes of Action against the Debtors or their respective Estates.

9.3. Process for Disputing Claims.

- **9.3.1.** *Disallowance of Improperly Filed Claims.* Any Administrative Expense Claim or other Claim for which the filing of a motion for allowance is required shall be disallowed if such filing is not timely and properly made, subject to the right of the Claimant to seek permission under applicable law to file a late Claim.
- **9.3.2.** *No Distributions Pending Allowance.* If a Claim or any portion of a Claim is disputed, no payment or Distribution shall be made on account of the disputed portion of such Claim (or the entire Claim, if the entire Claim is disputed), unless such Disputed Claim or portion thereof becomes an Allowed Claim.
- **9.3.3.** *Distributions After Allowance.* On each Quarterly Distribution Date after a Disputed Claim becomes an Allowed Claim, the Reorganized Entities, as applicable, shall distribute on the next succeeding Distribution Date to the Holder of such Allowed Claim any Cash other property that would have been distributed to the Holder of such Allowed Claim on the dates Distributions were previously made to Holders of other Allowed Claims had such Claim been an Allowed Claim on such dates; *provided, however*, Distributions from the Litigation Trust on account of any Disputed Claim that has become an Allowed Claim shall be governed by the Litigation Trust Agreement.

X. EFFECT OF CONFIRMATION OF PLAN

10.1. Discharge.

10.1.1. Discharge of Claims Against the Debtors and the Reorganized Except as otherwise expressly provided in this Plan (i.e. Section 2.5) or the Entities. Confirmation Order, the Confirmation of this Plan shall as of the Effective Date: (i) discharge the Debtors, the Reorganized Entities and any of their Assets from all Claims demands, liabilities, other debts and Interests that arose on or before the Effective Date, including, without limitation, all debts of the kind specified in sections 502(g), 502(h), or 502(i) of the Bankruptcy Code, whether or not (A) a Proof of Claim based on such debt is filed or deemed filed pursuant to section 501 of the Bankruptcy Code, (B) a Claim based on such debt is Allowed pursuant to section 502 of the Bankruptcy Code, or (C) the Holder of a Claim based on such debt has accepted this Plan; and (ii) preclude all Persons from asserting against the Debtors, the Reorganized Entities or any of their Assets any other or further Claims or Interests based upon any act or omission, transaction or other activity of airy kind or nature that occurred prior to the Effective Date, all pursuant to sections 524 and 1141 of the Bankruptcy Code. The discharge provided in this provision shall void any judgment obtained against any of the Debtors at any time, to the extent that such judgment relates to a discharged Claim or cancelled Interest.

10.1.2. Injunction Related to the Discharge. Except as otherwise provided in this Plan (i.e. Section 2.5) or the Confirmation Order, all entities that have held, currently hold or may hold Claims or other debts or liabilities against the Debtors or an Interest or other right of an equity security Holder in any or all of the Debtors that are discharged pursuant to the terms of this Plan are permanently enjoined, on and after the Effective Date, from taking any of the following actions on account of any such Claims, debts, liabilities or Interests or rights: (i) commencing or continuing in any manner any action or other proceeding of any kind with respect to any such Claim debt, liability, Interest or right other than to enforce any right to a Distribution pursuant to this Plan; (ii) enforcing, attaching, collecting or recovering in any manner any judgment, award decree or order against the Debtors, the Reorganized Entities or any of their Assets on account of any such Claim debt, liability, Interest or right; (iii) creating perfecting or enforcing any Lien or encumbrance against the Debtors, the Reorganized Entities or any of their Assets on account of any such Claim debt liability, Interest or right; (iv) asserting any right of setoff subrogation or recoupment of any kind against any debt, liability or obligation due to the Debtors, the Reorganized Entities or any of their Assets on account of any such Claim debt, liability, Interest or right; and (v) commencing or continuing any action in any manner, in any place that does not comply with or is inconsistent with the provisions of this Plan or the Confirmation Order. Such injunction shall extend to any successor of the Debtors, the Reorganized Entities and any of their Assets. Any entity injured by a willful violation of such injunction shall recover actual damages, including costs and attorneys' and experts' fees and disbursements, and, in appropriate circumstances, may recover punitive damages from the willful violator.

10.2. Releases.

10.2.1. Releases by the Debtors. As of the Effective Date, for good and valuable consideration the adequacy of which is hereby confirmed, the Debtors in their individual capacity and as debtors-in-possession shall be deemed to release and forever waive and discharge all Claims obligations, suits judgments, damage demands, debts, rights, Causes of Action and liabilities whether liquidated or unliquidated, fixed or contingent, matured or unmatured, known or unknown foreseen or unforeseen, then existing or thereafter arising, in law equity or otherwise that are based in whole or part on any act, omission, transaction event or other occurrence taking place on or prior to the Effective Date (including prior to the Petition Date) in any way relating to the Debtors, the Reorganization Cases, this Plan or the Disclosure Statement and that could have been asserted by or on behalf of the Debtors or their Estates at any time up to immediately prior to the Effective Date against the Released Parties.

10.2.2. Certain Waivers. Although the Debtors and the Plan Proponents do not believe that California law is applicable to the Plan, nevertheless, in an abundance of caution, each Debtor hereby understands and waives the effect of Section 1542 of the California Civil Code to the extent that such section is applicable to the Debtors. Section 1542 of the California Civil Code provides:

"§1542. A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS WHICH THE CREDITOR DOES NOT KNOW OR SUSPECT TO EXIST IN HIS FAVOR AT THE TIME OF EXECUTING THE RELEASE, WHICH IF KNOWN BY HIM MUST HAVE MATERIALLY AFFECTED HIS SETTLEMENT WITH THE DEBTOR."

EACH DEBTOR AGREES TO ASSUME THE RISK OF ANY AND ALL UNKNOWN UNANTICIPATED OR MISUNDERSTOOD DEFENSES CLAIMS CAUSES OF ACTION CONTRACTS LIABILITIES INDEBTEDNESS AND OBLIGATIONS WHICH ARE RELEASED BY THIS PLAN AND EACH DEBTOR HEREBY WAIVES AND RELEASES ALL RIGHTS AND BENEFITS WHICH IT MIGHT OTHERWISE HAVE UNDER THE AFOREMENTIONED SECTION 1542 OF THE CALIFORNIA CIVIL CODE WITH REGARD TO THE RELEASE OF SUCH UNKNOWN UNANTICIPATED OR MISUNDERSTOOD DEFENSES CLAIMS CAUSES OF ACTION CONTRACTS, LIABILITIES, INDEBTEDNESS AND OBLIGATIONS. TO THE EXTENT (IF ANY) ANY OTHER LAWS SIMILAR TO SECTION 1542 OF THE CALIFORNIA CIVIL CODE MAY BE APPLICABLE EACH DEBTOR WAIVES AND RELEASES ANY BENEFIT RIGHT OR DEFENSE WHICH IT MIGHT OTHERWISE HAVE UNDER ANY SUCH LAW WITH REGARD TO THE RELEASE OF UNKNOWN UNANTICIPATED OR MISUNDERSTOOD DEFENSES CLAIMS CAUSES OF ACTION CONTRACTS LIABILITIES INDEBTEDNESS AND OBLIGATIONS.

10.2.3. Preservation of Rights of Action by the Debtors and the Reorganized Entities. Except as provided in this Plan or in any contract, instrument, release or other agreement entered into or delivered in connection with this Plan, in accordance with section 1123(b) of the Bankruptcy Code and to the fullest extent possible under applicable law, the Reorganized Entities and the Litigation Trustee, as the case may be, shall retain and may

enforce, and shall have the sole right to enforce, any claims demands, rights and Causes of Action that any Debtor or Estate may hold against any Entity. The Reorganized Entities, the Litigation Trustee or their successors, as the case may be, and may pursue such retained claims, demands, rights or Causes of Action, as appropriate, in accordance with the best interests of the Reorganized Entities, the Litigation Trust, or their successors, as the case may be, holding such claims, demands, rights or Causes of Action. Further, the Reorganized Entities, as the case may be, retain their rights to file and pursue, and shall have the sole right to file and pursue any adversary proceedings against any account debtor related to debit balances or deposits owed to any Debtor.

10.2.4. *Injunction Related to Releases.* To the fullest extent allowed by law, and except as otherwise provided in this Plan (i.e. Section 2.5) or the Confirmation Order, all Entities that have held currently hold or may hold claims, obligations suits, judgments damages demands debts, rights, Causes of Action and liabilities that are released pursuant to Section 10.2.1 of this Plan are permanently enjoined, on and after the Effective Date from taking any of the following actions on account of any such claims, obligations, suits, judgments, damages, demands, debts, rights, Causes of Action, and liabilities: (i) commencing or continuing in any manner any action or other proceeding of any kind against a Released Party with respect to any such claims, obligations, suits, judgments, damages, demands, debts, rights, Causes of Action, and liabilities; (ii) enforcing, attaching, collecting or recovering in any manner any judgment, award, decree or order against any Released Party or any of its or their Assets on account of any such claims, obligations, suits, judgments, damages, demands, debts, rights, Causes of Action, and liabilities; (iii) creating, perfecting or enforcing any Lien or encumbrance against any Released Party or any of its or their Assets on account of any such claims, obligations, suits, judgments, damages, demands, debts, rights, Causes of Action, and liabilities; (iv) asserting any right of setoff, subrogation or recoupment of any kind against any debt liability or obligation due to any Released Party or any of its or their Assets on account of any such claims, obligations, suits, judgments, damages, demands, debts, rights, Causes of Action, and liabilities; and (v) commencing or continuing any action, in any manner, in any place that does not comply with or is inconsistent with the provisions of this Plan or the Confirmation Order. Such injunction shall extend to any successor of any Released Party or any of its or their Assets. Any Entity injured by any willful violation of such injunction shall recover actual damages, including costs and attorneys' and experts' fees and disbursements, and, in appropriate circumstances, may recover punitive damages from the willful violator.

- **10.3. Exculpation.** The Exculpated Parties shall not be liable, other than for gross negligence or willful misconduct, to any Holder of a Claim or Interest or any other Entity with respect to any action omission, forbearance from action, decision, or exercise of discretion taken at any time prior to the Effective Date in connection with:
 - the management or operation of the Debtors or the discharge of their duties under the Bankruptcy Code;
 - the implementation of any of the transactions provided for, or contemplated in, this Plan or the other Plan Documents;

- any action taken in connection with either the enforcement of the rights of any Debtor against any Entities or the defense of Claims asserted against any such Debtor with regard to the Reorganization Cases;
- any action taken in the negotiation, formulation, development, proposal, solicitation, disclosure, Confirmation, or implementation of this Plan or the other Plan Documents; or
- the administration of this Plan or the assets and property to be distributed pursuant to this Plan.

In connection with this provision, the Exculpated Parties are entitled to reasonably rely upon the opinions of their respective counsel, accountants, and other experts or professionals and such reliance, if reasonable, shall conclusively establish the absence of gross negligence or willful misconduct; provided, however, that a determination that such reliance is unreasonable shall not, by itself, constitute a determination regarding the existence of willful misconduct or gross negligence.

If the Holder of a Claim or Interest or other Entity brings an action, suit or proceeding covered by this Article and does not prevail, such Holder or other Entity must pay the reasonable attorneys' fees and costs to the Exculpated Party. Moreover, as a condition to going forward with such action, suit, or proceeding, the Holder of a Claim or Interest or other Entity must, at the outset, provide appropriate proof and assurances of its capacity to pay the Exculpated Party's reasonable attorneys' fees and costs in the event the Holder or other Entity fails to prevail. The Exculpated Party shall have no obligation to pay, or provide appropriate proof and financial assurance of its capacity to pay, reasonable attorneys' fees and costs in the event that the Holder of a Claim or Interest or other Entity prevails in an such action suit or proceeding against such Exculpated Party.

The Plan does not protect the Exculpated Parties from liability for any conduct in violation of the Environmental Obligations. Any such liability shall be determined under non-bankruptcy law in an appropriate forum.

10.4. No Liability for Solicitation or Participation. None of the Plan Proponents, the Reorganized Entities, the Administrative Agent and the lenders under the Term Loan Agreement, dated as of July 18, 2006, the Administrative Agent and the lenders under the Revolving Credit Agreement, dated as of July 18, 2006, and the Administrative Agent and lenders under the Debtor-In-Possession Revolving Credit Agreement dated as of August 6, 2007, nor any of their respective current members, partners, officers, directors, employees, affiliates, agents and advisors (including any attorneys, financial advisors, investment bankers, accountants and other professionals retained by such Persons) shall have or incur any liability to any Holder of any Claim or Interest for any act or omission in connection with, or arising out of the Plan, the Reorganization Cases, the Disclosure Statement, the Palco DIP Loan, the Exit Financing, any agreements relating to the foregoing or with respect to the transactions contemplated hereunder or thereunder, the solicitation of votes for and the pursuit of the Plan, the consummation of the Plan or the administration of the Plan or the property to be distributed under the Plan, including, without limitation, all documents ancillary thereto, all decisions, actions, inactions and alleged

negligence or misconduct relating thereto and all pre-petition activities leading to the promulgation and Confirmation of the Plan, except willful misconduct or gross negligence as determined by a Final Order of the Bankruptcy Court. The foregoing parties shall be entitled to rely upon the advice of counsel with respect to their duties and responsibilities under the Plan.

- 10.5. No Successor Liability. Except as otherwise expressly provided herein, none of the Released Parties shall be determined to be successors to any of the Debtors or to any Entity for which the Debtors or the Reorganized Entities may be held legally responsible, by reason of any theory of law or equity, and none can be responsible for any successor or transferee liability of any kind or character. The Released Parties do not agree to perform, pay, or indemnify creditors or otherwise have any responsibilities for any liabilities or obligations of the Debtors or the Reorganized Entities, whether arising before, on, or after the Confirmation Date, except as otherwise expressly provided in this Plan.
- **10.6. Release of Liens.** Except as otherwise expressly provided in this Plan or in any contract, instrument, indenture or other agreement or document expressly incorporated by reference in this Plan, the Confirmation Order shall release any and all Liens; *provided*, *however*, that this provision shall not prevent Liens from attaching to the Reorganized Entities' Assets as provided for by this Plan, the Exit Financing or otherwise.
- 10.7. Term of Injunctions. All injunctions or stays provided in, or in connection with, the Reorganization Cases, whether pursuant to section 105 of the Bankruptcy Code, section 362 of the Bankruptcy Code, or any other provision of the Bankruptcy Code, other applicable law or court order, in effect immediately prior to Confirmation shall remain in full force and effect until such injunctions become effective and shall remain in full force and effect thereafter if so provided in this Plan, the Confirmation Order or by their own terms. In addition, on and after Confirmation Date, the Debtors may seek further orders to preserve the status quo during the time between the Confirmation Date and the Effective Date.
- **10.8. Binding Effect.** This Plan shall be binding upon, and inure to the benefit of, the estates of the Debtors, the Plan Proponents, the Reorganized Entities and all Holders of Claims and Interests, and their respective successors and assigns, whether or not the Claims and Interests of such Holders are impaired under this Plan, whether or not such Holders have accepted this Plan and whether or not the treatment of such Holders Claims and Interests under this Plan provides for any Distribution to such Holder.
- 10.9. Dissolution of the Committee. The Committee shall be dissolved on the Effective Date and shall not continue to exist thereafter except for the limited purposes of filing any remaining applications for reimbursement of reasonable fees and expenses of Committee Professionals and Committee members, and the Professionals retained by the Committee shall be entitled to reasonable compensation for services performed and reimbursement of reasonable expenses incurred in connection therewith. Upon dissolution of the Committee, the members of the Committee shall be released and discharged of and from all duties, responsibilities and obligations related to and arising from and in connection with the Reorganization Cases.
- **10.10. Retention of Professionals after the Effective Date.** After the Effective Date, no Professional employed pursuant to sections 327 through 331 of the Bankruptcy Code shall be

entitled to any compensation without the express written permission of the Plan Proponents and the Reorganized Entities. Upon the Effective Date, the retention of all such Professionals shall be terminated automatically without further Order of the Bankruptcy Court, except for the limited purposes of filing any remaining applications for reimbursement of reasonable fees and expenses. The Reorganized Entities, as the case may be, shall be authorized to employ and compensate professionals in the ordinary course of business and without the need for Bankruptcy Court approval.

XI. EFFECTIVENESS OF THE PLAN

11.1. Conditions Precedent. This Plan shall not become effective unless and until the following conditions have been satisfied:

11.1.1. Conditions to Confirmation.

- **11.1.1.** *Disclosure Statement.* The Bankruptcy Court shall have approved a Disclosure Statement with respect to this Plan as containing adequate information within the meaning of section 1125 of the Bankruptcy Code.
- **11.1.1.2.** *Plan Supplement.* The Plan Documents to be provided in the Plan Supplement are in a form that is satisfactory to the Plan Proponents; *provided, however,* that the New Timber Notes Indenture shall be in a form that is reasonably satisfactory to the New Indenture Trustee.

11.1.2. Conditions to Effective Date.

- **11.1.2.1.** *Confirmation Order.* At least ten days shall have passed after the Bankruptcy Court shall have entered the Confirmation Order in form and substance acceptable to the Plan Proponents.
- **11.1.2.2.** *No Stay of Confirmation.* There shall not be in force any order, decree or ruling of any court or governmental body having jurisdiction, restraining, enjoining or staying the consummation of, or rendering illegal the transactions contemplated by, this Plan.
- **11.1.2.3.** *Receipt of Required Authorization.* All authorizations, consents and regulatory approvals (if any) necessary to effectuate this Plan shall have been obtained.
- 11.1.2.4. Exit Financing. The documents evidencing the Exit Financing shall be in form and substance reasonably acceptable to the Plan Proponents and the Exit Lender; and, to the extent any of such documents contemplates execution by one or more persons, any such document shall have been executed and delivered by the respective parties thereto, and all conditions precedent to the effectiveness of each such document shall have been satisfied or waived.

- **11.1.2.5.** *Required Transactions*. All transactions required by this Plan have been completed to the satisfaction of the Plan Proponents.
- 11.2. Effect of Failure of Conditions. In the event that the conditions specified in Article 11.1. have not been satisfied on or before 120 days after the Confirmation Date, then the Plan Proponents may seek an order from the Bankruptcy Court vacating the Confirmation Order. If the Confirmation Order is vacated: (a) this Plan shall be null and void in all respects; (b) any settlement of Claims or Interests provided for hereby shall be null and void without further order of the Bankruptcy Court; and (c) the time within which the Debtors may assume and assign or reject all executory contracts and unexpired leases shall be extended for a period of sixty (60) days after the date the Confirmation Order is vacated.

XII. RETENTION OF JURISDICTION

- **12.1. Bankruptcy Court.** Pursuant to sections 105(c) and 1142 of the Bankruptcy Code and notwithstanding entry of the Confirmation Order and the occurrence of the Effective Date, the Bankruptcy Court shall retain such jurisdiction over all matters arising out of, and related to, the Reorganization Cases and this Plan to the fullest extent permitted by law, including, among other things, jurisdiction to:
- **12.1.1.** allow, disallow, determine, liquidate, classify, estimate or establish the priority or secured or unsecured status of any Claim or Interest, including, without limitation, the resolution of any request for payment of any Administrative Expense Claim or Priority Tax Claim and the resolution of any objections to the allowance or priority of Claims or Interests;
- **12.1.2.** hear and rule upon all Causes of Action retained by the Reorganized Entities and the Litigation Trust and commenced and/or pursued by the Debtors, the Reorganized Entities or the Litigation Trust, as the case may be, provided that such Causes of Action are properly before the Bankruptcy Court;
- **12.1.3.** resolve any matters related to the rejection, assumption or assumption and assignment of any executory contract or unexpired lease to which any Debtor is a party or with respect to which the Debtors may be liable and to hear, determine, and, if necessary, liquidate any Claims arising therefrom;
- **12.1.4.** ensure that Distributions on Allowed Claims are accomplished pursuant to the provisions of this Plan;
- **12.1.5.** decide or resolve any motions, adversary proceedings, contested or litigated matters and any other matters and grant or deny any applications involving the Debtors that may be pending on the Effective Date;
- **12.1.6.** enter such orders as may be necessary or appropriate to implement or consummate the provisions of this Plan and all contracts, instruments, releases and other agreements or documents created in connection with this Plan, the Disclosure Statement or the Confirmation Order;

- 12.1.7. resolve any cases, controversies, suits or disputes that may arise in connection with the consummation, interpretation, or enforcement of this Plan or any contract, instrument, release or other agreement or document that is executed or created pursuant to this Plan, or any entity's rights arising from or obligations incurred in connection with this Plan or such documents:
- 12.1.8. approve any modification of this Plan before or after the Effective Date pursuant to section 1127 of the Bankruptcy Code or approve any modification of the Disclosure Statement, the Confirmation Order or any contract, instrument, release or other agreement or document created in connection with this Plan, the Disclosure Statement or the Confirmation Order, or remedy any defect or omission or reconcile any inconsistency in any Bankruptcy Court order, this Plan, the Disclosure Statement, the Confirmation Order or any contract, instrument, release or other agreement or document created in connection with this Plan, the Disclosure Statement or the Confirmation Order, in such manner as may be necessary or appropriate to consummate this Plan;
- **12.1.9.** hear and determine all applications for compensation and reimbursement of expenses of Professionals under this Plan or under sections 330, 331, 363, 503(b), 1103 and 1129(a)(9) of the Bankruptcy Code, which shall be payable by the Debtors only upon allowance thereof pursuant to the order of the Bankruptcy Court;
- **12.1.10.** issue injunctions, enter and implement other orders, or take such other actions as may be necessary or appropriate to restrain interference by any Entity with consummation of this Plan, implementation or enforcement of this Plan or the Confirmation Order, including designating one or more Persons under Fed. R. Bankr. P. 7070 and F. R. Civ. P. 70;
- **12.1.11.** hear and determine matters concerning state, local and federal taxes in accordance with sections 346, 505 and 1146 of the Bankruptcy Code;
- **12.1.12.** enter and implement such orders as are necessary or appropriate if the Confirmation Order is for any reason or in any respect modified, stayed, reversed, revoked or vacated, or if Distributions pursuant to this Plan are enjoined or stayed;
- **12.1.13.** determine any other matters that may arise in connection with or relate to this Plan, the Disclosure Statement, the Confirmation Order or any contract, instrument, release, or other agreement, or document created in connection with this Plan, the Disclosure Statement or the Confirmation Order:
- **12.1.14.** enforce all orders, judgments, injunctions, releases, exculpations, indemnifications and rulings entered in connection with the Reorganization Cases;
- **12.1.15.** hear and determine all matters related to (i) the property of the Debtors and the Estates from and after the Confirmation Date and (ii) the activities of the Debtors, Newco or Townco; and
- **12.1.16.** hear and determine such other matters as may be provided in the Confirmation Order or as may be authorized under the Bankruptcy Code.

12.2. Alternative Jurisdiction. In the event that the Bankruptcy Court is found to lack jurisdiction to resolve any matter, then such matter may be brought before any court having jurisdiction with regard thereto; *provided*, *however*, that any party that has filed a Claim or votes to accept this Plan consents to the jurisdiction of the United States District Court for the Southern District of Texas, Corpus Christi Division and to venue in Nueces County, Texas, regardless of whether the Class of which such party is a member votes to accept this Plan.

XIII. MISCELLANEOUS PROVISIONS

- 13.1. Plan Supplement. No later than ten days prior to the Voting Deadline, the Plan Proponents shall file with the Bankruptcy Court in the Plan Supplement such agreements and other documents as may be necessary or appropriate to effectuate and further evidence the terms and conditions of this Plan. Holders of Claims or Interests may obtain a copy of the Plan Supplement upon written request to the Plan Proponents' counsel and such request may be fulfilled by providing an electronic copy of the Plan Supplement by electronic mail or otherwise.
- 13.2. Authorization of Effectuating Documents and Further Transactions. The Debtors' officers are authorized in accordance with their authority under the applicable governing documents and under the supervision of the Plan Proponents, the Reorganized Entities or any of such entities' board of directors or board of managers, as the case may be, to execute, deliver, file, or record such contracts, instruments, releases, indentures and other agreements or documents, and to take such actions as may be necessary or appropriate, to effectuate and further evidence the terms and conditions of this Plan and the debt and equity securities issued pursuant to this Plan.
- 13.3. Exemption from Transfer Taxes. Pursuant to section 1146(c) of the Bankruptcy Code, the issuance, transfer, or exchange of notes or equity securities under this Plan, the creation of any mortgage, deed of trust, Lien, pledge or other security interest, the making or assignment of any lease or sublease, or the making or delivery of any deed or other instrument of transfer under, in furtherance of, or in connection with this Plan, shall not be subject to any stamp, real estate transfer, mortgage recording, or other similar tax.
- 13.4. Exemption for Registration Requirements. Pursuant to section 1145 of the Bankruptcy Code, the offering, issuance and Distribution of any securities contemplated by this Plan shall be exempt from, among other things, the registration requirements of Section 5 of the Securities Act and any state or local law requiring registration prior to the offering, issuance, distribution or sale of securities. In addition, any securities contemplated by this Plan shall be tradable by the recipients thereof, subject to (i) the provisions of section 1145(b)(1) of the Bankruptcy Code; and (ii) the restrictions, if any, on the transferability of such securities and instruments.
- 13.5. Statutory Fees. All fees payable pursuant to section 1930 of title 28 of the United States Code, as determined by the Bankruptcy Court at the Confirmation Hearing, shall be paid by the Debtors on or before the Effective Date, and thereafter by the Litigation Trustee in accordance with the Litigation Trust Agreement.

- 13.6. Third Party Agreements. The Distributions to the various Classes of Claims and Interests hereunder shall not affect the right of any Person to levy, garnish, attach, or employ any other legal process with respect to such Distributions by reason of any claimed subordination rights or otherwise. All of such rights and any agreements relating thereto shall remain in full force and effect, except as compromised and settled pursuant to this Plan. Distributions shall be subject to and modified by any Final Order directing distributions other than as provided in this Plan.
- 13.7. Amendment or Modification of Plan. As provided in section 1127 of the Bankruptcy Code, modification of this Plan may be proposed in writing by the Plan Proponents at any time before Confirmation, provided that this Plan, as modified, meets the requirements of sections 1122 and 1123 of the Bankruptcy Code, and the Plan Proponents shall have complied with section 1125 of the Bankruptcy Code. Either the Plan Proponents or Newco may modify this Plan at any time after Confirmation and before consummation of this Plan, provided that this Plan, as modified, meets the requirements of sections 1122 and 1123 of the Bankruptcy Code and the Bankruptcy Court, after notice and a hearing, confirms this Plan as modified, under section 1129 of the Bankruptcy Code, and the circumstances warrant such modifications. A Holder of a Claim that has accepted this Plan shall be deemed to have accepted such Plan as modified if the proposed alteration, amendment or modification does not materially and adversely change the treatment of the Claim or Interest of such Holder.
- 13.8. Severability. In the event that the Bankruptcy Court determines, prior to the Confirmation Date, that any provision in this Plan is invalid, void or unenforceable, Plan Proponents may, at its option, (a) treat such provision as invalid, void or unenforceable with respect to the Holder or Holders of such Claims or Interests that the provision is determined to be invalid, void or unenforceable, in which case such provision shall in no way limit or affect the enforceability and operative effect of any other provision of this Plan, or (b) alter, amend, revoke, or withdraw this Plan.
- 13.9. Revocation or Withdrawal of Plan. The Plan Proponents reserve the right to revoke and withdraw this Plan or to adjourn the Confirmation Hearing at any time prior to the occurrence of the Effective Date. If the Plan Proponents revoke or withdraw this Plan, or if Confirmation or consummation does not occur, then (i) this Plan shall be null and void in all respects, (ii) any settlement or compromise embodied in this Plan, assumption or rejection of executory contracts or unexpired leases under this Plan, and any document or agreement executed pursuant to this Plan, shall be deemed null and void, and (iii) nothing contained in this Plan shall (A) constitute a waiver or release of any Claims by or against, or Interests in, such Debtors or any other Person, (B) prejudice in any manner the rights of such Debtors or any other Person.

For the avoidance of doubt, if the Confirmation Hearing is adjourned, the Plan Proponents reserve the right to amend, modify, revoke or withdraw this Plan and/or submit any new plan of reorganization at such times and in such manner as they consider appropriate, subject to the provisions of the Bankruptcy Code.

13.10. Rules Governing Conflicts Between Documents. In the event of a conflict between the terms or provisions of this Plan and the Plan Documents, the terms of this Plan shall

control over the Plan Documents. In the event of a conflict between the terms of this Plan or the Plan Documents, on the one hand, and the terms of the Confirmation Order, on the other hand, the terms of the Confirmation Order shall control. In the event of a conflict between the information contained in the Disclosure Statement and this Plan or any other Plan Document, this Plan or other Plan Document (as the case may be) shall control.

13.11. Governing Law. Except to the extent that federal law (including, but not limited to, the Bankruptcy Code and the Bankruptcy Rules) is applicable or this Plan provides otherwise, the rights and obligations arising under this Plan shall be governed by, and construed and enforced in accordance with, the laws of the State of New York without giving effect to its conflicts of law principles.

13.12. Notices. Any notice required or permitted to be provided under this Plan shall be in writing and served by either (a) certified mail, return receipt requested, postage prepaid, (b) hand delivery, or (c) reputable overnight delivery service, freight prepaid. If to the Plan Proponents and the Reorganized Entities, any such notice shall be directed to the following at the addresses set forth below:

Mendocino Redwood Company, LLC 1360 19th Hole Drive, Suite 200 Windsor, CA 95492

Attention: Richard Higgenbottom, Chief Executive Officer

E-mail: rhiggenbottom@mendoco.com

Telecopy: (707) 485-7918

with a copy to:

Sansome Partners, LLC One Maritime Plaza, 14th Floor San Francisco, California 94111 Attention: Alexander L. Dean Email: *sandy@sansome.com* Telecopy: (415) 288-0549

and

Perkins Coie LLP 131 South Dearborn Street, Suite 1700 Chicago, IL 60603-5559 Attention: Kenneth M. Crane, Esq.

Peter G. Lawrence, Esq. E-mail: *KCrane@perkinscoie.com*

PLawrence@perkinscoie.com

Telecopy: (312) 324-9400

and

Marathon Structured Finance Fund L.P. 461 Fifth Avenue 14th Floor New York, NY 10017 Attention: Christine Chartouni, Esq.

 $E-mail: \ \ cchartouni@marathonfund.com$

Telecopy: (212) 381-4495

with a copy to:

Winston & Strawn LLP 200 Park Avenue New York, NY 10166 Attention: David Neier, Esq.

Carey D. Schreiber, Esq.

E-mail: dneier@winston.com cschreiber@winston.com

Telecopy: (212) 294-4700

- 13.13. Interest and Attorneys' Fees. Interest accrued after the Petition Date shall accrue and be paid on Claims only to the extent specifically provided for in this Plan, the Confirmation Order or as otherwise required by the Bankruptcy Court or by applicable law. No award or reimbursement of attorneys' fees or related expenses or disbursements shall be allowed on, or in connection with, any Claim, except as set forth in this Plan or as ordered by the Bankruptcy Court.
- 13.14. Binding Effect. This Plan shall be binding upon the Debtors, the Reorganized Entities, the Holders of all Claims and Interests, parties in interest, Persons, Entities and Governmental Units and their respective successors and assigns. To the extent any provision of the Disclosure Statement or any other solicitation document may be inconsistent with the terms of this Plan, the terms of this Plan shall be binding and conclusive.
- 13.15. No Admissions. As to contested matters, adversary proceedings and other Causes of Action or threatened Causes of Actions, nothing in this Plan, Disclosure Statement or other Plan Documents shall constitute or be construed as an admission by any Person of any fact or liability, stipulation, or waiver, but rather as a statement made in settlement negotiations. This Plan shall not be construed to be conclusive advice on the tax, securities, and other legal effects of this Plan as to Holders of Claims against, or Interests in, the Debtors or any of their subsidiaries and affiliates, as debtors and debtors-in-possession in these Reorganization Cases.
- **13.16.** Exhibits. All Exhibits and Schedules to this Plan are incorporated into and are a part of this Plan as if set forth in full herein.

[SIGNATURE PAGE FOLLOWS]

The undersigned have executed this Joint Plan of Reorganization as of the day of, 2008.							
Respectfully submitted,							
Mendocino Redwood Company, LLC, as Plan	Marathon Structured Finance Fund L.P., as						
Proponent	Plan Proponent						
By: Name:	By: Name:						
Title:	Title:						